# Glenn D. Haake{PRIVATE }

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## PROFESSIONAL EMPLOYMENT

## DIRECTOR, REGULATORY RELATIONS - NE, DYNEGY INC. (11/07 TO PRESENT)

- Represent Dynegy and its affiliates in energy and environmental proceedings before the NYISO, NYPSC, NYDEC and FERC
- Chair the NYISO's ICAPWG and IITF
- Alternate representative for the Wholesale Sellers on the NYSRC
- Assist in asset management function concerning Dynegy's assets in New York and New England
- Oversee internal and outside counsel on administrative and judicial actions

## GENERAL COUNSEL, INDEPENDENT POWER PRODUCERS OF NEW YORK, INC. (8/00 TO 11/07)

- Represented IPPNY a trade association representing over 100 major electric generation and power marketing companies providing over 70 percent of New York's electric supply - in market development forums before the New York Independent System Operator (NYISO).
- Drafted and directed filings before the FERC, the NYPSC, NYISO and several courts on matters of interest to IPPNY members.
- Developed consensus among disparate group of generators and suppliers on all of the policy matters confronting the independent power industry in New York
- Represented IPPNY in oral arguments before the NYISO Board of Directors, at FERC in policy and administrative law proceedings and as a member of the NYSRC.
- Chaired the NYISO's Transmission Planning Advisory Subcommittee, July 2002 to November 2003.
- Chaired the NYISO's Interconnection Issues Task Force (IITF) from July 2002 and its Installed Capacity Working Group (ICAPWG) starting December 2004

#### PRESIDENT, INTERNATIONAL ENERGY CONSULTANCY, INC. (5/96-12/00)

- Retained by Quezon Power (Philippines) Limited, Co. (QPPL), a partnership among Intergen (jointly owned by Bechtel and Shell), Ogden Projects, Inc., GE Capital Corp., and Pacific Manufacturing Resources, to oversee and facilitate property acquisition and litigation matters connected with the 80 hectare plant site and 30 KM electric transmission line for QPPL's 440 MW coal-fired facility in Mauban, Philippines.
  - Directed approximately 30 field representatives in negotiating the purchase of fee simple and easement interests in property.
  - Oversaw three Philippine law firms in securing title for property rights, which involved prosecuting condemnation proceedings and judicial titling, title reconstitution and estate settlement proceedings.

- Reported to lenders on the satisfaction of, and assisted in negotiating, property-related financing requirements for QPPL's approximately \$800 million financing arrangements.
- Provided monthly progress reports and participated in QPPL's monthly Board of Directors meetings.
- Retained by IEP Global Development, L.L.C. (IEP) to provide assistance in the preparation of utility services agreements in connection with integrated energy services cogeneration facilities being developed by IEP to be constructed in the Philippines.

## VICE PRESIDENT & GENERAL COUNSEL, EEA DEVELOPMENT, INC. (4/90-1/95)

- Developed three 150 mw cogeneration facilities, each with a capital cost exceeding \$150 million, to receipt of executed commitment for construction and term financing.
- Oversaw complex permitting and zoning processes in cooperation with project engineers and local zoning counsel, including the siting of a seven mile electric transmission line to be constructed from the New Jersey site, under a major navigable body of water and through the streets of Staten Island, N.Y.
- Retained and directed local counsel to defend litigation filed by local activists.
- Negotiated and drafted Project Documents, including PPAs, energy services agreements, electric transmission agreements, site leases, land acquisition and easement agreements, EPC contracts, O&M agreements, and natural gas purchase and transportation contracts.
- Negotiated and drafted Financing Documents, including term sheets, development, construction and term loans, and intercreditor, security and subordination agreements.
- Led the drafting and negotiation of agreements for the buy-out by the purchasing utility of the PPAs for the facilities and EEA's participation in related due diligence activities.
- My responsibilities also included counseling the president of the company on business and regulatory issues, overseeing all outside counsel and litigation, and performing general corporate oversight for five affiliated corporations and three affiliated limited partnerships.

# ASSOCIATE, SKADDEN, ARPS, SLATE, MEAGHER & FLOM (11/87-4/90)

- Represented developers of IPP facilities in connection with legislative and administrative proceedings before the FERC and various state public utility commissions.
- Provided counsel to financial institutions and developers regarding regulatory and legal requirements applicable to IPP facilities imposed under state and federal law.
- Negotiated and reviewed Project Documents on behalf of developers of IPP facilities, lending institutions and governmental entities.
- Worked with lenders in connection with due diligence review for project finance transactions and undertook some litigation work involving energy matters.

# ASSISTANT COUNSEL, N.Y. STATE ENERGY OFFICE (4/87-10/87)

Represented the SEO in legislative and policy formulation proceedings before the NYPSC, including
proceedings governing the creation of a competitive bidding system for the procurement of electrical
energy and capacity from IPP facilities, implementation of demand side management programs and
development of long range estimates of utility avoided cost.

# ASSISTANT COUNSEL, N.Y. PUBLIC SERVICE COMMISSION (7/85-4/87)

- Led proceedings governing the establishment of standardized contract formats for the purchase by New York utility companies of energy and capacity from IPP facilities, the development of long range estimates of utility avoided cost, and the development and review of utility conservation and demand side management programs.
- Drafted seminal PSC orders and rulings regarding the implementation of PURPA.
- Defended PSC rulings in the appellate courts of New York, including the Court of Appeals.
- Prosecuted major electric and water utility rate cases.
- Participated in the Nine Mile Point 2 Nuclear Plant Prudence Review Task Force, and assisted in drafting the PSC's Shoreham Nuclear Plant cost disallowance opinion.

## JUDICIAL CLERK, N.Y. SUPREME COURT, APPELLATE DIVISION, THIRD DEPARTMENT. (7/84-7/85)

• Researched and wrote judicial opinions in response to appeals of a variety of lower court and administrative agency determinations, including civil, criminal, corporate, tax, utility, labor, and Medicare cases.

## LEGAL RESEARCH ASSISTANT, SYRACUSE UNIV. PUBLIC INTEREST LAW FIRM. (8/83-5/84)

• Represented clients of this not-for-profit corporation in a variety of legal matters including environmental, employment discrimination, and police brutality cases.

#### LEGISLATIVE INTERN, U.S. CONGRESS. (10/78-12/78)

• Drafted letters responding to constituent correspondence, answered phone requests, and performed research in then-Congressman Dodd's Washington D.C. office.

#### EDUCATION

August, 1981 to May, 1984	JURIS DOCTOR, CUM LAUDE E. I. WHITE COLLEGE OF LAW, SYRACUSE UNIVERSITY
July, 1982 to May, 1984	MASTER OF PUBLIC ADMINISTRATION MAXWELL SCHOOL OF CITIZENSHIP AND PUBLIC AFFAIRS, SYRACUSE UNIVERSITY
August, 1977 to June, 1981	BACHELOR OF ARTS, PHILOSOPHY NEW COLLEGE, UNIVERSITY OF SOUTH FLORIDA



Date:9/12/2008To:Mollie Lampi, Leigh BullockFrom:Glenn D. HaakeRE:Candidacy for BIC Vice Chair Position

Pursuant to the NYISO's August 15, 2008 solicitation, I am forwarding a copy of my resume and providing answers to the questions set forth in the solicitation.

1. Please describe all experience you have had in chairing groups or committees of diverse interests, with a list of such groups.

I have chaired the NYISO's Installed Capacity Working Group (ICAPWG) since December 2004 and its Interconnection Issues Task Force (IITF) since 2002. I previously chaired the Transmission Planning Advisory Subcommittee and co-chaired a joint NYISO-NYSRC committee, the Resource Adequacy Issues Task Force.

2. Please describe the support of your organization for your assuming the position of Vice-Chairperson, and describe your ability to make the necessary time commitment.

My organization fully supports my candidacy, and I am able to commit the time necessary to fulfill the duties of the BIC Vice Chair and, ultimately, the Chair. During my tenure as Vice Chair (if elected) I would be willing to continue as chair of one or both of the IITF and ICAPWG; upon ascension to BIC Chair, I would expect to reassign those groups if I am still chairing them.

3. Please describe any training or experience you have had in mediation, ADR or consensus building.

As part of my obligation to fulfill the Continuing Legal Education requirements of the NYS and DC Bars, I have completed a number of courses in alternative dispute resolution, arbitration and negotiation. In addition, my role at IPPNY over the seven years of my tenure there involved consensus building among a disparate group of market participants to develop positions in NYISO, FERC and agency proceedings.

4. Please describe briefly why you would like to have this job.

The position would enable me to broaden my participation in the fields and markets addressed by the NYISO governance beyond the working groups with which I previously have been affiliated. In addition, I would welcome the opportunity have greater responsibility for ensuring that a satisfactory number of working group chair dinners are scheduled throughout the year.

 Please describe briefly your organizations actual and/or potential business interests in the Northeast and New York State, including the sector in which your organization participates for purposes of NYISO governance.

Dynegy, through its affiliates, owns and operates five generation facilities throughout the Northeast. These include three facilities in New York, one in Maine and one in Connecticut. In New York, Dynegy's assets include a natural gas fired combined cycle facility in Oswego and the Danskammer (coal/natural gas) and Roseton (oil/natural gas) located north of Newburgh. Dynegy sells most of the output of these plants via the NYISO-administered wholesale markets.