

First Draft 6/29/07  
For Discussion Purposes Only

The Comprehensive Reliability Plan 2007:  
A Long-term Reliability Assessment of New York's  
Power System

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**June 29, 2007**

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## **Executive Summary**

The reliability of New York's bulk power system depends on a combination of additional resources, provided both in response to market forces and by regulated electric utility companies, which are obligated to deliver safe and adequate electric service to retail customers. To maintain the system's long-term reliability, those resources must be readily available or in development to meet future needs.

With these goals in mind, the NYISO and its stakeholders developed and implemented its Comprehensive Reliability Planning Process (CRPP). In December 2004, the Federal Energy Regulatory Commission (FERC) approved the CRPP, and it is contained in Attachment Y of the NYISO's OATT. This document represents the second in a series of annual CRPP studies to address the long-term reliability of New York's bulk power system.

### **The 2007 Reliability Plan<sup>1</sup> – A Summary**

The 2007 RNA determined that additional resources would be needed over the 10-year study period in order for the New York Control Area (NYCA) to comply with applicable reliability criteria. As a result, the NYISO requested market-based, regulated backstop, and alternative regulated solutions to the reliability needs. The Responsible TOs submitted regulated backstop solutions, which were sufficient to meet the identified reliability needs over the entire 10-year Study Period. In addition, a broad range of solutions, including Market Proposals, Alternative Regulated Responses, and certain updated Transmission Owner Plans were submitted. Based upon its evaluation of the Market Proposals, updated TO Plans, and continued operation of the Charles A. Poletti generating unit through January 2010, the NYISO has that determined that sufficient resource additions to the NYCA are planned or under development for the NYCA to meet applicable reliability criteria for the entire 10 years of the Study Period. Accordingly, the NYISO has determined no action need be taken at this time to implement any regulated backstop solution or an alternative regulated solution to address the reliability needs identified in the 2007 RNA.

The plan consists of the following actions:

1. Deferring retirement of the New York Power Authority's Charles A Poletti generating unit in New York City from 2009 until 2010.<sup>2</sup>
2. Implementing certain of the Responsible Transmission Owner plans, which include transmission upgrades, such as the addition of capacitor banks at the Millwood Substation and the replacement of a breaker at the Gowanus Substation.
3. Developing upwards of 1,800 MW of market based resources from the 2,790 MW of the merchant generation and transmission projects that have been proposed for New York. At least 1,000 MW of these resources should be located in New York City or have unforced capacity delivery

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<sup>1</sup> All supporting databases and analysis utilized in developing this plan are available for inspection subject to confidentiality and critical energy infrastructure information requirements (CEII).

<sup>2</sup> It is particularly important that the existing Poletti unit stay in service until 2010 because the Consolidated Edison M29 transmission project will not be in service until late 2009.

rights (UDRs) into New York City. In addition, at least 500 MW of resources should be located in the Lower Hudson Valley, and 300 MW of additional resources could be located in New York State as a whole, including Upstate New York. The NYISO has received market-based proposals for more than the minimum resources needed to meet resource adequacy criteria. The NYISO does not choose which of the market-based projects submitted to it will be built. Rather, it is up to the proponents together with the relevant state siting and permitting agencies to decide which specific resources will be added in New York. The NYISO will continue to monitor the viability of these projects in accordance with established procedures and will report on its evaluation in the next CRP.

4. In sum, the resource additions required by 2016 total approximately 1,800 MW by 2016.

## **Findings, Conclusion and Recommendation**

### **Finding Number One – Transmission Security and Adequacy**

As in the first CRP approved by the NYISO Board of Directors in August 2006, transfer limits for the 10-year Study Period were reduced in order to maintain the security of the transmission system. The lower transfer limits reduced the ability of the transmission system to deliver capacity downstream of the constraints. The result was an increase in the Loss of Load Expectation (LOLE), which translates into increased resource requirements. The major factor driving the reduction in transfer limits was the voltage performance of the New York Transmission System, which is being impacted by load growth and generator retirements.

However, the necessary transfer limit reductions identified in RNA 2007 were not as severe as in the first RNA because of system improvements incorporated into the baseline from the first CRP and updated TO plans which were designed to improve the voltage performance of the system. The first CRP identified actions required to address transmission security and adequacy concerns. These concerns are still relevant to CRP 2007, and are reiterated herein along with a summary of the steps that have already been taken to address the required actions.

### **CRP 2005 Recommended Actions**

The CRP 2005 recommended the following actions in response to its finding number one that, in order to maintain transmission security, transfer limits needed to be reduced because of degradation in the voltage performance of the NYCA transmission system. They were:

1. The determination of reliability needs for resource adequacy deficiencies should differentiate between the needs that are the result solely attributable to transmission constraint(s) vs. those that are attributable to an overall NYCA system-wide resource adequacy deficiency.
2. Continued progress on the part of a number of NYISO-related initiatives to address issues and concerns with the voltage performance of the bulk power system. They include:

- Continuation of the initiative to complete a comprehensive reliability analysis of reactive power demand and resources in the NYCA.
- Development of a work plan and time table for the Reactive Power Working Group to complete its initiative to improve modeling of reactive power sinks and sources in the NYCA power system model.
- A benchmarking of New York's reactive power planning and voltage control practices to the "best practices" identified in NERC Blackout Recommendation 7a, to the extent applicable. A review of NERC's other blackout recommendations related to voltage, such as load modeling and generator performance is recommended to identify factors that could enhance or improve the voltage performance of the New York's transmission system, from a reliability perspective.

### **Actions Taken**

Since the approval of the first CRP, the NYISO has taken the following actions:

1. To address the initial CRP recommended action 1 above, the resource adequacy needs for the RNA 2007 were evaluated to determine if they were solely attributable to transmission constraint(s) and/or attributable to an overall NYCA system wide resource adequacy deficiency. Based on this evaluation, the Responsible Transmission Owners were identified accordingly.
2. To address the initial CRP recommended action 2 above, the NYISO Reactive Power Working (RPWG) has continued to make progress on several initiatives it has underway. They include, but are not limited to:
  - A review of the NYISO Voltage Guidelines such as the adequacy of the 5% margin used to determine interface transfer limits above which voltage collapse potentially would occur.
  - A review of a number of the factors, which impact the voltage performance of the power system. They include the load forecast, the modeling of system loads, and the testing of generator reactive capability, metering, load power factor and a review of the tools that are used for power system simulation.

These efforts are ongoing and the RPWG has been providing monthly reports to the Operating Committee regarding their progress. The reports have covered such topics as complex load modeling, survey of reactive power resources, metering needs and power factor sensitivity testing. The NYISO supports and endorses the work of the RPWG.

**Finding Number Two – Plan Risk Factors:**

Although the planned system meets reliability criteria based on the conditions studied, the NYISO has identified a number of risk factors that could adversely affect the plan. These factors will require ongoing review and assessment.

They are:

1. First and foremost, construction of planned resources and transmission upgrades should move forward on the schedules provided so that at least 500 MW of resources are added to New York City by 2012, or approximately 750 MW of resources are added in the Lower Hudson Valley by that date, and a total of 1,800 MW of resources are added across New York by 2016. In accordance with criteria adopted by the NYISO Operating Committee, the NYISO will continue to monitor the progress of market based transmission and capacity additions to determine their ongoing viability, and to determine whether regulated backstop solutions need to be “triggered”. If solutions are not implemented on a timely basis, electric system reliability could be put at risk. Also, the absence of a “one-stop” siting process could impede the construction and operation of new generating facilities to meet reliability needs. New York State once had a streamlined siting process for large power plants, but that law (Article X of the Public Service Law) expired at the end of 2002.

**Action required:** The criteria and process for monitoring all planned system additions that are identified as necessary to maintain reliability have been approved by the Operating Committee. The NYISO will continue to monitor the progress of market proposals twice annually in accordance with those procedures. The New York State Legislature should reenact a comprehensive siting process for major electric generating facilities in Article X of the Public Service Law.

2. The planned generator additions in this plan will be natural gas fired units with Number 2 fuel oil or kerosene as the back up.

**Action Required:** The fuel diversity of the power supply system and its overall impact on fuel availability, reliability and prices needs to be monitored on a continuous basis.

3. The plan depends increasingly on the availability of capacity resources in neighboring control areas in order for New York to maintain its compliance with reliability criteria.

**Action Required:** The Northeast Coordinated System Plan, which is specified in the Northeast Planning Protocol, will need to assess whether sufficient resources are being developed on a regional basis to maintain resource adequacy in all areas. As capacity markets become increasingly more regional in nature, New York will need to monitor its capacity markets to determine that they remain competitive and attract sufficient investment to maintain

reliability. The NYISO's neighboring control areas, ISO-New England and PJM, have implemented multi-year forward capacity markets. The NYISO should also review its capacity market structures to determine whether forward capacity markets longer than one year should be implemented to encourage resource additions in New York. This examination is already proceeding in the NYISO's Installed Capacity Working Group, and should continue.

4. The proponents of market-based generation and transmission solutions stated that their viability may depend upon entry into long-term contracts for the sale of their output in combination with spot market sales.

**Action Required:** Section 8.2 of Attachment Y states that, concurrently with submission for Board Review, "the draft CRP will also be provided to the Independent Market Adviser for his review." The Independent Market Adviser should review if market rule changes are necessary to address and identify failure, if any, in one of the NYISO competitive markets. (OATT Attachment Y, Section 5.2). As stated in Item 3 above, the NYISO should continue examining whether forward capacity markets longer than one year should be implemented in New York to encourage investment in new infrastructure resources. As a point of information, the New York Public Service Commission (PSC) has commenced a proceeding to examine whether long-term contracts and some form of integrated resource planning should be conducted under the auspices of the PSC in New York.

5. Increased load growth or retirement of additional generating units beyond those already included in the plan for either economic and/or environmental factors, as well as continued degradation of the voltage performance of the New York System, would adversely affect reliability.

**Action Required:** The next round of the CRPP process should progress on schedule. A draft 2008 Reliability Needs Assessment is due to be completed in September 2007. Just as important as the plan itself is the process of planning and the ongoing monitoring it provides. Emphasis should be placed on thoroughly identifying and addressing environmental factors that may lead to additional generating unit retirements. The NYISO identified these environmental programmatic issues in its 2007 Power Trends Report. They include implementation of the Regional Greenhouse Gas Initiative (RGGI), the High Energy Demand Days program to achieve reduction in emissions of ozone smog precursors, and consent orders requiring power plant owners to take certain actions to control emissions or retire their units. The important environmental goals sought to be achieved by these regulatory requirements should be undertaken in a manner that is mindful of New York's long-term bulk power system needs. As a point of information, the New York PSC is examining how to implement reductions in energy usage of 15 percent of forecasted levels by 2015. Implementation of this initiative may also affect the State's future capacity needs. This process should be undertaken in coordination with the NYISO's planning processes and based upon consistent data inputs and analytical models and methodologies.

**Recommendation**

This 2007 CRP has determined that under the conditions studied, the market-based solutions submitted and the Responsible TO Updated Plans, the proposed system upgrades will maintain the reliability of the New York power system without the need for regulated backstop or alternative regulated solutions at this time. Therefore, the NYISO Staff recommends that the Operating Committee and the Management Committee recommend that the Board of Directors approve the 2007 CRP.



## **I. Introduction**

### **A. Historical Context and Current Policy Setting**

Prior to the NYISO's formation in 1999, the electric utilities operated their systems cooperatively for decades, in an effort to provide reliable, economic electric supplies for customers in New York State. In the wake of the Northeast blackout of 1965, the integrated electric utilities, together with the Power Authority of the State of New York, established a state-wide wholesale power coordinating institution, the New York Power Pool "NYPP", which operated for several decades as the predecessor of the NYISO. The NYPP carried out many of the reliability functions of a control area operator and provided a forum for short-term trades among the electric utilities and for allocating the benefits of these trades based upon a "split-savings" price formula. The NYPP also assisted the integrated electric utilities with their planning efforts, which conducted an integrated evaluation of their customers' electric supply and delivery needs.

The advent of competition in the electric industry in New York State, and in many parts of the Northeast separated the costs of utilities' services into distinct products and markets, and led to the unbundling of power generation and transmission development. In New York, the integrated utilities have divested nearly all of their generation assets to private entities who compete to sell capacity, energy and ancillary services in the NYISO's markets. At the same time, the Federal Energy Regulatory Commission ("FERC") required transmission providers to provide open and non-discriminatory access to their transmission systems under its landmark Order 888. The NYISO was created, under a FERC-approved Open Access Transmission Tariff ("OATT"), as part of an overall restructuring of the electric industry in New York. Key elements of the industry were redesigned to rely more on market forces for greater efficiency in operations of and investment in the bulk power system. The NYISO formally took over from the NYPP the operational control of the bulk power transmission system and the dispatch of generation on December 1, 1999.

Bulk power markets for capacity, energy and ancillary services were formed at the same time as state and federal policy makers recognized that the discipline and efficiency of market forces in providing these commodities would promote the public good through cost savings. Under this market-based philosophy, bulk power system needs should be provided for through markets that send economically efficient price signals for investment in needed resources. Approximately 5,000 MW of new power plants have come into operation in New York since the formation of competitive wholesale markets—most of these have been located in the downstate region where both the price signals and reliability needs are the greatest. Electric system needs are increasingly provided in response to market forces. As a result, the State's electric utilities no longer conduct vertically-integrated planning through which generation and transmission plans were tightly coordinated.

During the pendency of the 2007 CRPP, several state and federal policy initiatives have begun to examine the manner in which long-term electric system planning is conducted, and whether changes to the current procedures should be adopted. The New York Public Service Commission (PSC) has initiated a proceeding to examine whether long-term contracts should be encouraged and how they could be utilized to provide for future resource and infrastructure needs of the bulk

power system. The PSC is also examining whether a planning process overseen by the State is needed as a supplement the CRPP in order to incorporate state energy policy goals into planning for New York's energy future. Such goals may include fuel diversity, environmental priorities, energy efficiency, demand side management, renewable resources and economic efficiency. In addition, the PSC has commenced proceedings evaluating how to encourage more demand side management (DSM) programs, and to examine whether an energy efficiency portfolio standard should be established to assist in reducing forecasted electric consumption levels by 15 percent by 2015.

Also during this time, the FERC issued a final rule in its OATT reform proceeding. Following on FERC's Orders 888 and 889, which first established transmission open access and competitive market mechanisms for the wholesale electric industry, Order 890 directed improvements to the Open Access Transmission Tariffs of all Transmission Owners and Operators, including the ISOs and RTOs. . Among other things, Order 890 listed nine principles that all Transmission Providers should adhere to in conducting their planning processes. In accordance with this Order, the NYISO has posted a Straw Proposal on its website ([www.nyiso.com](http://www.nyiso.com)) addressing how it plans to comply with these nine principles, and will make a compliance filing to modify the CRPP accordingly in October of this year. Among other things, Order 890 will require the NYISO to expand its economic planning process to include additional studies of transmission system congestion at the request of transmission customers. This will require modifications to the NYISO's existing economic planning process. Presently, this process is informational only, and provides for the calculation and posting of historic congestion information on the New York transmission system. For example, historic congestion data is reported in the 2007 Reliability Needs Assessment (RNA) to inform the marketplace in evaluating what proposals to make in response to identified reliability needs. In its Straw Proposal, the NYISO has proposed enhancements to its planning process that will enable it to conduct a series of economic planning analyses building upon the reliability planning process under the CRPP.

The NYISO looks forward to continuing to participate in both the PSC and the FERC planning proceedings to share its technical expertise and experience in conducting reliability planning and transmission system congestion analyses. The NYISO believes that this 2007 Comprehensive Reliability Plan will help inform these state and federal processes.

## **B. The Nature of Planning Under the CRPP**

Electric system planning is a continuous process of evaluating, monitoring and updating, which makes the annual publication of the CRPP an invaluable resource. In addition to addressing reliability issues, the CRPP offers valuable information to the state's wholesale electricity marketplace.

As set forth in NYISO OATT, Attachment Y, the objectives of the CRPP are to:

1. Evaluate the reliability needs of the Bulk Power Transmission Facilities (BPTF);
2. Identify factors and issues that could adversely impact the reliability of the BPTF;

3. Provide a process whereby solutions to identified needs are proposed, evaluated, and enacted in a timely manner to maintain the reliability of the system;
4. Provide for the development of market-based solutions, while maintaining the reliability of the BPTF through backstop regulated solutions as needed; and
5. Coordinate the NYISO's reliability assessments with Neighboring Control Areas.

The CRPP is an ongoing process that produces two annual reports. The first is the Reliability Needs Assessment (RNA), which evaluates generation adequacy and transmission reliability over a 10-year span, and identifies future needs for maintaining reliability. Identifying potential and existing reliability issues concerning New York's bulk power system is the first step necessary to maintain the system's integrity for today and the future. The 2007 RNA was issued in March 2007.

The second step is the development of the Comprehensive Reliability Plan (CRP), which identifies and evaluates proposed solutions to maintain power system reliability. Those solutions may include market-based, regulated backstop and/or alternative regulated solutions that may result in new generation additions, transmission upgrades and additions, and/or improved demand response programs.

This is the second CRP study produced by the NYISO and its stakeholders. The primary objective of the CRP is to present the results of the planning process. A secondary, but vitally important objective is to identify issues and improvements based on the lessons learned by the NYISO and its Market Participants in implementing the CRPP process.

This report begins with an overview of the CRPP followed by a summary of the RNA report. The balance of the document describes the request for solutions, assesses transmission system security and adequacy, and the NYISO's evaluation of the proposed solutions. The CRP concludes with a summary of the reliability plan. The plan includes the NYISO's findings, actions required, and an evaluation of competitive market issues by the NYISO's independent market advisor, Dr. David Patton. The CRP concludes with a recommendation that the NYISO's Governance Committees recommend approval of the CRP by the NYISO's Board of Directors.

## II. The Comprehensive Reliability Planning Process<sup>3</sup>

The following presents an overview of the CRPP, the reliability policies and criteria which are the foundation of the CRPP, and the analytical methods used to evaluate the reliability solutions provided and whether they satisfy the reliability needs identified in the RNA.

### Overview of the CRPP

The CRPP is a long-range assessment of both resource adequacy and transmission reliability of the New York bulk power system conducted over five-year and 10-year planning horizons. The reliability of the bulk power system is assessed and solutions to reliability needs evaluated in accordance with existing reliability criteria of the NERC, NPCC, and NYSRC as they may change from time to time. This process is anchored in the market-based philosophy of the NYISO and its Market Participants, which posits that market solutions should be the first choice to meet identified reliability needs. In the event that market-based solutions do not materialize to meet a reliability need in a timely manner, the NYISO designates the Responsible TO or TOs<sup>4</sup> to proceed with a regulated backstop solution in order to maintain reliability. Market participants can offer and promote alternative regulated solutions which, if determined by NYISO to help satisfy the identified reliability needs and by regulators to be more desirable, may displace some or all of the Transmission Owner's regulated backstop solutions. Under the CRPP, the NYISO also has an affirmative obligation to report historic congestion on the transmission system and whether the marketplace is responding appropriately to the reliability needs of the bulk power system. If market failure is identified as the reason for the lack of market-based solutions, the NYISO will explore appropriate changes in its market rules with its stakeholders. The CRPP does not substitute for the planning that each Transmission Owner conducts to maintain the reliability of its own bulk and non-bulk power systems.

As the first step in the CRPP, the NYISO conducts a Reliability Needs Assessment (RNA) to determine whether there are any violations of existing reliability rules with respect to either resource adequacy or transmission system security. A base case model of the electric system is assembled with inputs from stakeholders to determine the reliability needs of the electric system for a 10-year Study Period. This base case model includes plans that transmission owners have made to address the reliability needs of their own bulk and non-bulk power systems. Following the review of the RNA by the NYISO committees and final approval by the NYISO Board, the NYISO requests solutions from the marketplace to the reliability needs identified in the RNA. The RNA also identifies the Responsible TO or TOs that are obligated to prepare regulated backstop solutions for each identified need. The regulated backstop solutions also will serve as the benchmark to establish the timeframes for a market-based solution to appear. Both market-based and regulated solutions are open to all types of resources: transmission, generation, and demand response. Non-transmission owner developers, as well as TOs who have not been designated as a Responsible TO, also have the ability to submit proposals for regulated solutions

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<sup>3</sup> A more detailed review of the CRPP is provided in the report entitled: "Comprehensive Reliability Planning Process Supporting Document and Appendices for the 2007 Reliability Needs Assessment" dated March 16, 2007 and available on the NYISO web site home page.

<sup>4</sup> Responsible TO: The Transmission Owner or Transmission Owners designated by the NYISO, pursuant to the NYISO Planning Process, to prepare a proposal for a regulated solution to a Reliability Need or to proceed with a regulated solution to a Reliability Need. The Responsible TO will normally be the Transmission Owner in whose Transmission District the NYISO identifies a Reliability Need.

as an alternative to the regulated backstop solutions provided by the responsible transmission owners. The NYISO has the responsibility to evaluate all proposed solutions to determine whether they are viable and will meet the identified reliability needs in a timely manner. The NYISO does not conduct an economic evaluation of the proposed solutions.

Following its evaluation of all proposed solutions (including alternative regulated solutions), the NYISO prepares its Comprehensive Reliability Plan. The CRP identifies all proposed solutions that the NYISO has found will meet part or all of the identified reliability needs. If there is a viable market-based project that will meet the identified need in a timely manner, the CRP will so state. If there is no viable market-based proposal and the NYISO determines that a regulated backstop solution must be implemented to maintain bulk power system reliability, the CRP will so state. If a regulated backstop project must proceed, the NYISO will request the Responsible TO or TOs to proceed with regulatory approval and development of its regulated backstop solution.

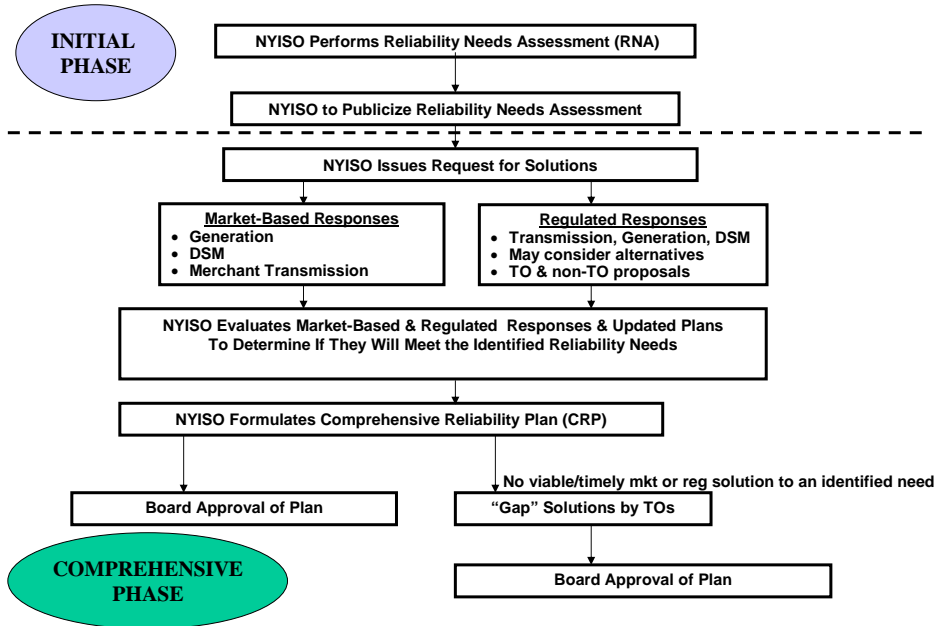
There is also a provision that will allow the NYISO Board to deal with the sudden appearance of a reliability need on an emergency basis, whether during or in-between the normal CRPP cycle. In the event that there is an immediate threat to reliability, the NYISO will request the appropriate Transmission Owner to develop a “gap solution” and to pursue its completion and alert the New York Public Service Commission. Such a gap solution shall be designed to be a temporary solution, and shall strive to be compatible with market-based proposals and regulated projects.

Developers of market solutions are expected to recover their costs from the NYISO’s energy, capacity and ancillary services markets. Market based solutions may also obtain revenues from other private contracting arrangements. The costs of implementing regulated backstop transmission solutions, including gap solutions and alternative regulated solutions are recovered through the NYISO’s tariffs with the costs of such solutions ultimately filed with the FERC for approval. The costs of implementing regulated backstop solutions which are either generation or demand response are to be recovered in accordance with the New York Public Service Law. Transmission Owner updated plans (Updated Plans) do not constitute regulated backstop solutions or alternative regulated solutions, and their costs are not recoverable under the CRP provisions of the NYISO tariff.

The NYISO does not itself possess the authority to license or to construct projects to respond to reliability needs, and the ultimate approval of those projects lies with regulatory agencies such as the FERC, NYPSC, environmental permitting agencies, and local governments. The NYISO monitors the progress and continued viability of proposed market and regulated projects to meet identified needs, and reports its findings in annual plans.

Below is a diagram summarizing the process.

## NYISO Reliability Planning Process



### Overview of Reliability Policies and Criteria

The standard industry definition of bulk power system reliability is the degree to which the performance of the elements of that system (*i.e.*, generation and transmission) results in power being delivered to consumers within accepted standards and in the amount desired. It may be measured by the frequency, duration, and magnitude of adverse effects on consumer service.

Reliability consists of adequacy and security. Adequacy, which encompasses both generation and transmission adequacy, refers to the ability of the bulk power system to supply the aggregate requirements of consumers at all times, accounting for scheduled and unscheduled outages of system components. Security is the ability of the bulk power system to withstand disturbances such as electric short circuits or unanticipated loss of system components.

There are two different approaches to analyzing a bulk power system's security and adequacy. Adequacy is a planning concept that involves an analysis of the probability of future conditions and events. A system is adequate if the probability of having insufficient transmission and generation to meet expected demand is equal to or less than the system's standard which is expressed as a loss of load expectation (LOLE). The New York State Power System is planned to meet an LOLE<sup>5</sup> that is less than or equal to an involuntary load disconnection that is not more

<sup>5</sup> There are several reliability indices used in the industry to measure or evaluate resource adequacy such as Daily LOLE (days per year), Hourly LOLE (hours per year), LOEE (loss of energy), frequency (outages per year), duration (hours per outage), etc. NPCC and the NYSRC have adopted the daily loss of load expectation or LOLE as their criterion. LOLE is defined as the expected number of days in a year in which the daily peak load will exceed the available resources. The design standard or reliability criterion is an LOLE of 0.1 days per year.

frequent than once in every 10 years, expressed mathematically as 0.1 days per year. This requirement forms the basis of New York's installed capacity requirement to maintain resource adequacy.<sup>6</sup>

Security is an operating and deterministic concept. This means that possible events are identified as having significant adverse reliability consequences and the system is planned and operated so that the system can continue to serve load even if these events occur. Security requirements are sometimes referred to as N-1, N-1-1 or, N-2, with N being the number of system components. In reality, it is the ability of the system to withstand the next credible contingency which may include single or multiple elements. Credible contingencies are events (including disturbances and equipment failures) that are likely to happen. Each control area maintains a list of credible contingencies that it plans and operates to.

### **Overview of the CRPP Analysis Methodology**

The Comprehensive Reliability Planning Process (CRPP) is performed in three steps: an Input Step, an Analysis Step, and a Review Step. During the Input Step, information is gathered from various stakeholder groups, Neighboring Control Areas, existing reliability assessments, and existing NYISO publications and reports. The Analysis and Review steps are conducted by performing a transmission screening analysis which is followed by a resource adequacy assessment. These steps are conducted in a sequential and iterative process to maintain internal consistency between the two steps.

The primary tool to conduct the transmission screening is the Power System Simulator for Engineering (PSS/E) software used for electrical transmission planning in conjunction with the NYISO's voltage contingency analysis program (VCAP). PSS/E is a commercial software product offered by Siemens PTI and is currently in use in 123 Countries. Since its introduction in 1976, the PSS/E software has become one of the most comprehensive and widely used commercial programs of its type. The VCAP tool was originally developed by the New York Power Pool.

The primary tool to conduct the resource adequacy assessment is GE Energy's Multi-Area Reliability Simulation program (MARS). MARS uses a Monte Carlo simulation to compute the reliability of a generation system comprised of any number of interconnected areas or zones.<sup>7</sup> MARS is able to reflect in its reliability calculations each of the factors listed in NYSRC Reliability Rule AR-1<sup>8</sup>, including the impacts of the transfer capability of the transmission system.

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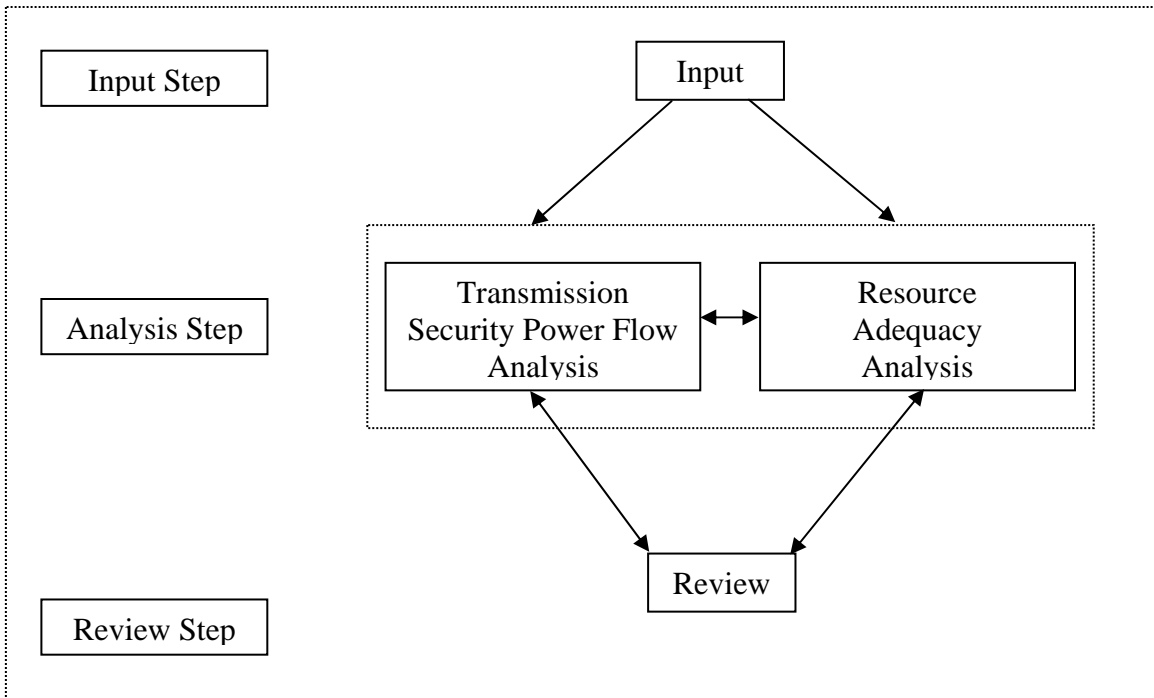
<sup>6</sup> The NYSRC approved an Installed Reserve Margin ("IRM") of 16.5 percent for the 2007 capability year, which represents a decrease of 1.5 percent from the prior year's IRM of 18 percent. The FERC and the New York PSC each approved this change.

<sup>7</sup> Eleven zones comprise the New York Control Area, and are letter A through K. The zones run west to east and north to south. For example, Zone A includes Buffalo, Zone F includes Albany, Zone J is New York City, and Zone K is Long Island.

<sup>8</sup> NYSRC Reliability Rule AR-1 states that: "The NYSRC shall establish the IRM requirement for the NYCA such that the probability (or risk) of disconnecting any firm load due to resource deficiencies shall be, on average, not more than once in ten years. Compliance with this criterion shall be evaluated probabilistically, such that the loss of load expectation (LOLE) of disconnecting firm load due to resource deficiencies shall be, on average, no more than

The result of combining these tools in a sequential and iterative manner is a planning process that simultaneously addresses the “physics”, or electrical properties of the grid, and how changes in power system transfer capability interacts with a probabilistic resource adequacy assessment. To the best of the NYISO’s knowledge, this is the first electric system reliability planning process that attempts to do this in such a comprehensive and integrated way while giving preference for market based solutions. The diagram below summarizes the CRP analysis process.

**Flow Diagram for the CRP Analysis Process**




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0.1 day per year. This evaluation shall make due allowance for demand uncertainty, scheduled outages and deratings, forced outages and deratings, assistance over interconnections with neighboring control areas, NYS Transmission System transfer capability, and capacity and/or load relief from available operating procedures.”



### **III. Reliability Needs Assessment (RNA) - The Basics:**

The preparation of the RNA is the first step in the Comprehensive Reliability Planning Process that leads to development of the CRP. Prepared annually, the RNA evaluates the reliability of the New York Power System for a 10-year Study Period. It identifies the needs of the baseline bulk power system to maintain reliability based on system adequacy and security criteria as described above. The Study Period for the 2007 RNA spanned 2007 to 2016. The baseline system is modeled in the RNA study case as the existing system together with changes that have a high probability of occurring over the 10-year Study Period. This study case is developed from inputs and criteria crafted in conjunction with stakeholders, including the plans the Transmission Owners already have to implement new resources, such as transmission upgrades and additions and demand response programs.

The tariff provides that the RNA is prepared by the NYISO Staff with assistance from its consultants and Market Participants. The Electric System Planning Working Group (ESPWG) and the Transmission Planning Advisory Subcommittee (TPAS) jointly review the draft RNA and recommend when the draft should be sent to the NYISO Committees for Review. The tariff states that the Operating Committee reviews and votes on the draft RNA, and thereafter the draft is provided to the Management Committee for its review and vote. Minority views, if any, are presented with the RNA to the NYISO's Board of Directors. The Board then reviews and approves the RNA, either as presented, with its own changes, or after further revision by the NYISO's Committees. Final approval of the RNA triggers the next step in the Reliability Planning Process, which is a request for solutions to the reliability needs identified in the RNA.

#### **RNA 2007<sup>9</sup> – Summary of Findings:**

The 2007 RNA indicated that the forecasted system first exceeds the Loss of Load Expectation (LOLE) criterion in the year 2011, with 2010 just meeting that criterion. The need in 2011 is driven primarily by load growth exceeding two percent per year, generator retirements, and voltage-driven transmission constraints in the Lower Hudson Valley into the New York City Metropolitan Area. Accordingly, the RNA designated the Transmission Owners (TOs) in those areas, namely Con Edison, Orange and Rockland and Central Hudson, as the Responsible TOs required to identify a regulatory backstop solution to the reliability need, which may be called upon by the NYISO should no timely market-based solution be available.

Based upon continuing load growth throughout the New York Control Area from 2012 to 2016, the RNA determined that the LOLE criterion will be violated in these years as well. The RNA characterized the reliability needs for 2012-2016 as statewide resource adequacy needs. That is, there are multiple combinations of generation, transmission and demand-side resources that could satisfy those needs during this period. Consequently, the RNA identified all of the TOs, except for the New York Power Authority (NYPA), as Responsible TOs to identify regulatory backstop solutions for the reliability needs in 2012 to 2016. NYPA was not identified as a Responsible TO because it serves its government, authority and private sector customers by contractual agreement rather than as the utility provider of last resort, which would be required to

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<sup>9</sup> All supporting databases and analysis utilized in developing this plan are available for inspection subject to confidentiality and critical energy infrastructure information requirements (CEII).

service those customers should they refuse service from NYPA. Nevertheless, the RNA stated the NYISO's expectation that NYPA will work cooperatively with the Responsible TOs to identify regulated backstop solutions to the reliability needs identified in the RNA.

The RNA reported the results of two sensitivity analyses, with the following results:

- The reliability need in 2011 could be deferred to 2012 if the voltage constraints in the Lower Hudson Valley were to be resolved;
- Assuming unlimited transmission system capability would also defer the first year of reliability need from 2011 to 2012;

The RNA also examined the reliability needs under a number of alternative scenarios, with the following results:

- If an unusually high load were to occur, the reliability need in 2011 would advance to 2009;
- If increasingly stringent environmental controls were to force the retirement of all of the coal-based generation in New York except for the two most modern units, the reliability needs in some zones in New York would advance to 2009 or 2010;
- If the retirement of the older NYPA Charles Poletti unit were deferred until the end of 2009, both statewide and downstate reliability would improve;
- If non-utility generators that have older, regulatory power purchase agreements were to retire in the years when their contracts expire, the need date NYCA-wide would advance to 2009 and would increase dramatically in 2010;
- If NYPA proceeds with its agreement to purchase 500 MW from New Jersey to serve its customers in New York City via a new direct current transmission tie, the first year of need would be 2013;
- If NYPA proceeds with a 680 MW clean coal facility near Buffalo in 2013, there would still be reliability needs in the Lower Hudson Valley and the New York City Metropolitan Area in that year.

Finally, the RNA conducted a short-circuit analysis and informed the market about historic congestion costs.

Dr. David Patton, the NYISO's Independent Market Advisor, reviewed the RNA. With regard to the locational needs identified in the RNA, Dr. Patton indicated that there is ongoing work of the NYISO and its Market Participants to identify whether, and if so, when new capacity zones and associated local capacity requirements should be implemented to improve the economic signals needed to allow the market solutions to resolve the identified needs.

#### **IV. Request for Solutions**

The CRP will evaluate the market-based solutions offered by developers, the regulated backstop solutions offered by the Responsible TOs, and the alternative regulated solutions offered by other developers to satisfy the RNA's outlined reliability needs. Proposals can be large or small generation projects – including distributed generation – demand-side programs, transmission projects, market rule changes, operating procedure changes, and other actions to answer outstanding RNA issues. While market solutions are preferred, the Responsible TOs named in the RNA are required to submit regulated backstop solutions to meet the identified needs.

The needs outlined in the RNA for 2011 are located downstate, from the lower Hudson Valley through New York City. Three TOs – Central Hudson Gas and Electric Corporation, Consolidated Edison Company of New York, Inc., and Orange and Rockland Utilities, Inc. – have been identified as the Responsible TOs for addressing the reliability concerns in the RNA. From 2012 through 2016, the needs are statewide, resulting in the designation of all TOs, except for the New York Power Authority, as Responsible TOs.

On March 2, 2007, the NYISO Board of Directors approved the draft Reliability Needs Assessment submitted to it by the NYISO Management Committee. The Board's action became final on March 16, 2007. Because the tariff calls for the NYISO to encourage market-based solutions to RNA reliability needs, the NYISO issued its initial request for those solutions on March 8, 2007. The NYISO requested that developers submit market-based solutions and that the Responsible TOs submit regulated backstop solutions to the identified Reliability Needs by May 1, 2007. If the market-based responses received by the NYISO will not, or based upon the amount of information provided at that time, may not, fulfill all of the RNA's identified reliability needs, the NYISO shall solicit alternative regulated responses. Developers and TOs (including those other than the Responsible TOs) may submit alternative regulated responses. Like market-based solutions and regulated backstop solutions, these proposals may consist of transmission, generation or demand-side projects.

Given the information that had been received through May 14, the NYISO could not determine with certainty that sufficient market-based solutions would qualify to meet the Reliability Needs identified in the RNA. Therefore, in order to fulfill the requirements of CRPP and to provide an opportunity for all options for meeting the Reliability Needs to be identified and evaluated in time for the NYISO Board of Directors to consider and approve a Comprehensive Reliability Plan this summer, the NYISO issued a request for Alternative Regulated Responses on May 15, 2007. The NYISO requested that alternative regulated solutions be submitted by June 8, 2007.

Market-based solutions primarily differ from regulated backstop and alternative regulated responses because their costs are not assured recovery through the NYISO's tariffs. Market-based project developers obtain revenues through the NYISO's energy and capacity and ancillary services markets, as well as through bi-lateral contracting arrangements. In contrast, all regulated solutions, once selected and triggered, recover their costs either through the NYISO tariff or in accordance with the provisions of the New York Public Service Law—depending upon the nature of the solution.

The following timeline represents the milestones in the NYISO's process for requesting solutions to the Reliability Needs:

<b>March 2, 2007</b>	RNA approved by the NYISO Board of Directors and issued by the NYISO.
<b>March 8, 2007</b>	NYISO issued formal request for Regulated Backstop Solutions and Market Solutions to be submitted by May 1, 2007. .
<b>May 1, 2007</b>	The TOs submitted regulated backstop solutions as well as updated plans. Eight market solutions were received. Five were generation projects and three were transmission projects.
<b>May 15, 2007</b>	Alternative Regulated Solutions requested by the NYISO to be submitted by June 8, 2007..
<b>June 8, 2007</b>	Three Alternative Regulated Solutions were received: one transmission proposal; one generation proposal and one demand-side management proposal.

The NYISO received market-based solutions totaling a potential of 2,790 MW of resources, and received 1,800 MW of resources as backstop regulatory solutions from the Transmission Owners. .Three alternative regulatory solutions were received totaling approximately 600 MW of generation and demand response resources, as well as a 1200MW HVDC transmission proposal. The NYISO has evaluated the various solutions it received in an iterative process with the project proponents, and is reporting the results of its evaluation in this CRP.

## **Responsible Transmission Owner Solutions**

### **First Five Year Base Case – 2007 to 2011**

The 2007 RNA determined that the first year of need was 2011, and that needs increased throughout the rest of the Study Period through 2016. The year 2011 need was the result of a binding transmission constraint and was not the result of a statewide resource deficiency. The Responsible Transmission Owners (TOs) identified for meeting this need for the First Five Year period of the 2007 Reliability Needs Assessment (RNA) are Central Hudson Gas and Electric Company (Central Hudson), Orange & Rockland Utilities, Inc. (O&R), and Consolidated Edison Company of New York, Inc. (Con Edison). The RNA identified a statewide resource adequacy need for the period 2012 through 2016, and identified all TOs, except for the New York Power Authority, as the Responsible TOs for that period. The Responsible TOs for the First Five Year period originally submitted the following projects to be considered by the NYISO to solve the reliability needs identified by the 2007 RNA for the year 2011:

- 240 MVAR Capacitor Bank at Millwood in the Con Edison service territory. This project is offered as a TO Updated Plan, and consists of the capacitor portion of the Athens SPS/CAP project, as approved by the NYISO Operating Committee, which Con Edison will own and operate when in service.
- Replacement of Breaker 14 in the Gowanus 345 KV station in the Con Edison service territory. This project was initially offered as a Regulated Backstop solution with a

scheduled in-service date of 2011 and a start date in 2010. This breaker replacement will allow Con Edison to by-pass the series reactors in the Farragut-Gowanus feeders. In an addendum submitted to the NYISO on June 7, 2007, Con Edison changed its designation of this item to a TO Updated Plan, since it now has firm plans to complete the replacement of this breaker by the end of 2007.

## **Second Five Years – 2012 to 2016**

The Responsible Transmission Owners (TOs) identified for providing regulated backstops to meet the needs for the second five year period of the 2007 Reliability Needs Assessment (RNA) are Central Hudson Gas and Electric Company (Central Hudson), Consolidated Edison Company of New York, Inc. (Con Edison), Long Island Power Authority (LIPA), New York State Electric & Gas Corporation (NYSEG), Niagara Mohawk Power Corporation d/b/a National Grid (National Grid), Orange & Rockland Utilities, Inc. (O&R), and Rochester Gas and Electric Corporation. The response includes detailed solutions developed to meet the needs identified in 2012 – 2016 time period. The proposed solutions include the following:

- 1,000 MW of new generation and DSM in Zone J, with 500 MW to be added by 2012, an additional 250 MW to be added by 2014, and an additional 250 MW to be added by 2015. Implementation of each of these additions will take between 3 and 4 years.
- 300 MW of new generation in conjunction with DSM in Zone B in 2013. Implementation will take between 3 and 5 years.
- 500 MW of new generation and DSM in Zone G, with 100 MW added in 2015 and an additional 400 MW added in 2016. Implementation of each of these additions will take between 3 and 4 years.
- A 345 kV line between Zones F and G that would permit the location of generation and DSM in upstate zones, rather than Zone G as indicated above. Implementation will take between 5 and 7 years. The 345 kV transmission line between Zones F and G was developed by National Grid and consisted of two alternative proposals. The first proposal (A1) consisted of a new 44-mile 345 kV transmission line between Leeds and Pleasant Valley. The second proposal (A2) consisted of a 64 mile 345 kV transmission line between Schodack and Pleasant Valley.

## **Market Solutions**

Eight market solutions were submitted to the NYISO. Two of the solutions were included in the 2005 CRP and were re-submitted for the 2007 CRP. Six of the solutions are new. The market solutions include a 250 MW proposal in Zone K (Long Island) which was also a proposed solution included in the NYISO'S first CRP, generation in Zone J totaling 1,100 MW or approximately 975 MW net when accounting for associated retirements, 500MW of existing generation in PJM to be delivered via a 660 MW back-to-back HVDC transmission project, two additional controllable transmission projects into Zone J totaling 850 MW, and 300 to 330 MW of generation in Zone H. More specifically, the NYISO received the following projects:

### **The 250 MW Spagnoli Energy Center**

This solution was initially submitted by KeySpan Ravenswood, LLC for Long Island in response to the 2005 RNA and is identified as the Spagnoli Road Energy Center. It is project number 20 in the NYISO interconnection queue, and is scheduled to be in service and available for the summer of 2009. The project will be a nominal 250MW combined cycle plant consisting of one GE Frame 7FA gas turbine generator, one steam turbine generator, a heat recovery steam generator (HRSG) with Selective Catalytic Reduction (SCR) for control of nitrogen oxides (NO<sub>x</sub>), an oxidation catalyst for control of carbon monoxide (CO) and volatile organic compounds (VOC), and an exhaust stack. The steam from the HRSG will be used to run the steam turbine, with a closed loop air-cooled system acting as a direct heat sink for the condenser. The summer and winter (at 92°F and 25°F) net output ratings will be approximately 222MW and 262MW, respectively. An additional output of approximately 8 MW may be realized at 92°F with air inlet evaporative cooling.

### **The 500 MW Astoria Repowering Project [375MW Net]**

This solution was submitted by NRG Power Marketing, Inc. and is identified as the Astoria repowering project. This project is scheduled to be phased in with 200 MW in service in 2009 (project #201 in the NYISO interconnection queue) and the remaining 300 MW (project #224 in the NYISO interconnection queue) in service by 2011. It was also included in the 2005 CRP. The project location is NYCA Zone J into the Astoria West 138kV substation and is project number 201 in the NYISO interconnection queue. The facility is designed to maximize use of existing infrastructure, including existing property and interconnections. It will utilize GE LMS 100 aero-derivative gas turbines. Moreover, the repowering project will result in the retirement of 126 MW of existing simple cycle combustion turbine for a net increase in capacity of approximately 375 MW.

### **The 600 MW Arthur Kill Combined Cycle Unit**

This solution was submitted by NRG Power Marketing, Inc. and is identified as the Arthur Kill combined cycle project. The facility is scheduled to in service by July of 2012. The project location is NYCA Zone J. The facility is designed to maximize use of existing infrastructure, including existing property and interconnections.

### **The 660 MW Hudson Transmission Project (HTP)**

This solution has been submitted by Hudson Transmission Partners. The HTP is a high-voltage direct current (HVDC) project that will provide a new controllable transmission line into New York City that is rated at 660 MW. . This project is #206 in the NYISO interconnection queue. The HTP consist of Back-to-Back HVDC system (“converter-circuit-converter”) in a single building (the Converter Station) located in Ridgefield, N.J. near PSE&G Bergen substation which is part of the PJM transmission system. A high-voltage 345kV AC transmission line will connect the converter station to Consolidated Edison’s transmission system at the West 49<sup>th</sup> St. substation. The HTP is being developed in response to the Request for Proposals, “Long-Term Supply of In-City Unforced Capacity and Optional Energy” issued by the New York Power Authority (NYPA) dated March 11, 2005 (the “RFP”). The project was selected by NYPA’s Board of Trustees for further negotiation and review. The project has a proposed in-service date of late 2010.

### **The Red Oak, NJ Combined Cycle Generating Unit (500 MW in Response to NYPA RFP)**

This solution was submitted by FPL Energy. The Red Oak project is an existing 817 MW three on one (3x1) combined cycle, natural gas fired power generation project, located in Sayreville, New Jersey. Red Oak began commercial operation in 2002. Red Oak’s major equipment includes three Westinghouse 501F combustion turbines (“CTs”), one Toshiba Steam Turbine (“ST”), and three Foster Wheeler heat recovery steam generators (“HRSGs”), each with selective catalyst reduction. FPL Energy proposed the Red Oak project to the New York Power Authority (“NYPA”) as a supplement to Hudson Transmission Partners’ (“HTP” or “Hudson”) response to the Request for Proposals, “Long-Term Supply of In-City Unforced Capacity and Optional Energy” issued by NYPA dated March 11, 2005 (the “RFP”). The Red Oak project would provide reliable capacity to NYPA’s New York City customers via the HTP. The project was selected by NYPA’s Board of Trustees for further negotiation and review of a 500MW capacity contract.

### **The 550 MW Harbor Cable Project (HCP) and Generating Portfolio**

This solution was submitted by Brookfield Energy Marketing. The HCP will provide a 550 MW fully controllable electric transmission pathway from generation sources located in New Jersey to New York City (Zone J). The HCP will consist of a back-to-back HVDC converter station located in Linden, New Jersey with 200 MW going to the Goethals substation on Staten Island via a single circuit 345 kV AC transmission cable and 350 MW going to Manhattan near the new World Trade Center substation via double circuit 138 kV AC transmission cables. This is project #195 in the NYISO interconnection queue. The developer proposes to bundle the transmission project with up to 550 MW of capacity and energy from existing and/or new capacity located in New Jersey to be available in June 2011.

### **The 300 MW Linden Variable Frequency Transformers (VFT)**

This solution was submitted by GE Energy Financial Services. The Project is a 300 MW bi-directional controllable AC transmission tie between the PJM and NYISO systems. It will be physically located adjacent to Linden Cogen plant. Three (3) 100 MW Variable Frequency Transformer (VFT) “channels” will tie an existing PJM 230 kV transmission line to existing 345

kV cables connecting Linden Cogen into Con Edison's Goethals substation. This will result in a continuously variable 300 MW tie between the northern New Jersey PJM system and New York City (Zone J) of NYISO. This proposal does not contain any associated capacity but would rely on existing resources in PJM. This project is # 125 on the NYISO's interconnection queue and is scheduled to be in service in late 2009.

### **The 300 MW Indian Point Peaking Facility**

This solution was submitted by Entergy Nuclear Power marketing. The Entergy Buchanan Generation Project will consist of 300 to 330 of simple cycle gas turbine peaking capacity to be located on the site of the Indian Point nuclear plant. The facility will be interconnected to Consolidated Edison Company's Buchanan substation at 138 kV. This project is scheduled to be in service in mid-2011.

### **Alternative Regulated Solutions**

Three alternative regulated solutions were submitted. One consists of existing generation projects currently retired or scheduled to be retired, the second proposes a new transmission facility located wholly within New York, and the third constitutes a demand response proposal. Developers proposed the following alternative regulated responses:

#### **Mirant Lovett**

This alternative regulated solution was submitted by Mirant New York. Mirant is proposing to keep Lovett Unit #5 operational (either by firing on natural gas or firing on coal with acceptable control measures) and to restart operations of Unit #4 (firing on natural gas) for a transitional period of time beginning no later than May 1, 2008 and continuing as needed. The proposal would keep two of the three units on site in operation beyond the current May 1, 2008 retirement date for a total of 365 MW of capacity. The purpose of the transitional period for Unit #4 is to provide a bridge to allow for the installation of new generating capacity to replace Unit #4 at either the Mirant Bowline and/or the Lovett facility.

#### **New York Regional Interconnect**

This alternative regulated solution was previously submitted by the New York Regional Interconnect (NYRI) in response to the NYISO's first RNA. The NYRI transmission proposal is to construct a new high voltage direct current ("HVDC") transmission line between the Edic Substation in the Town of Marcy, Oneida County, to the Rock Tavern Substation in the Town of New Windsor, Orange County. It is project No. 96 in the NYISO interconnection queue. The HVDC transmission system would function as a bipolar, bi-directional facility operated at a rated power flow of 1200 MW at a nominal voltage of  $\pm 400$  kV DC. The developer plans to place the project in commercial operation for the summer of 2011.

#### **EnerNOC Demand Response**

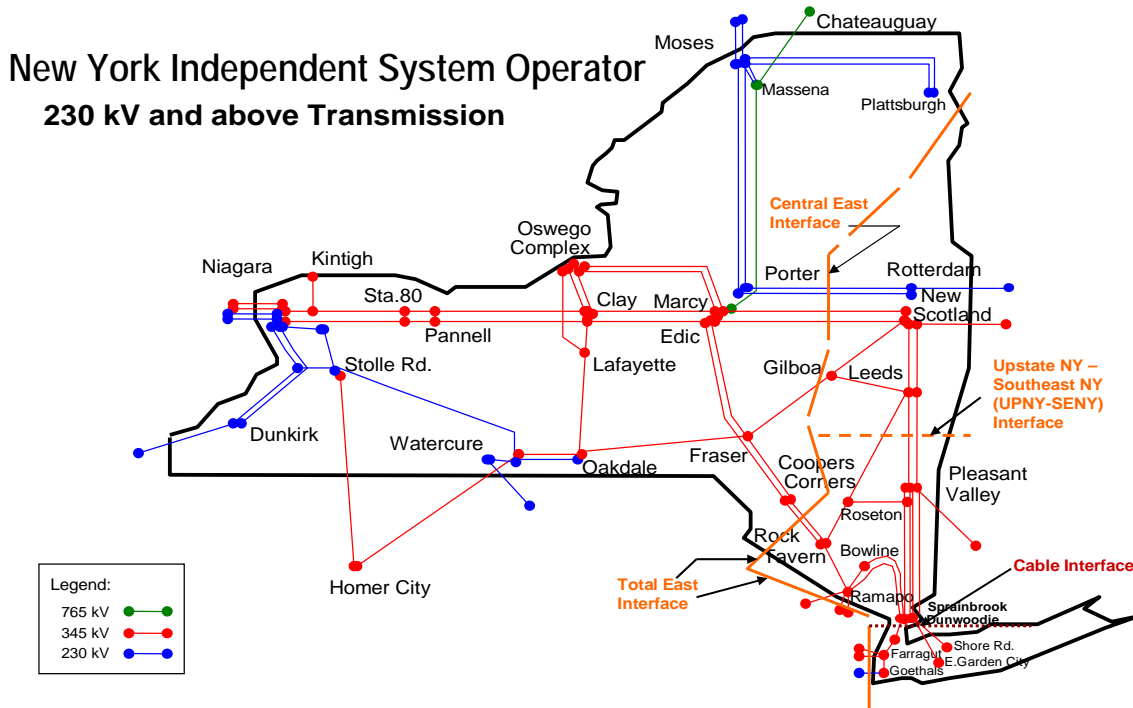
This alternative regulated solution was submitted by EnerNOC, Inc. EnerNOC offers 250 MW of demand response resources to the NYISO. The EnerNOC Demand Response Network<sup>SM</sup> – is a long-term Special Case Resources ("SCR") demand response product. EnerNOC will provide and maintain 250 MW of reliable unforced capacity on a schedule that allows NYISO to meet approximately half of its identified resource needs in the downstate region by 2012. The



EnerNOC Demand Response NetworkSM may either consist of (1) new capacity that is incremental to existing SCR capacity; or (2) today's existing SCR capacity that would otherwise no longer participate in the SCR program in 2012.

## V. Transmission Security and Adequacy

The figure below displays the bulk power transmission system for the NYCA, which is generally facilities 230 kV and above but does include certain 138 kV facilities and very small number of 115 kV facilities. The balance of the facilities 138 kV and lower are considered non-bulk or sub-transmission facilities. The figure also displays key transmission interfaces for New York.



Transmission interfaces are groupings of transmission circuits that measure the transfer capability between regions. The lines connecting Leeds to Pleasant Valley and the lines into Coopers Corners are the critical components of the UPNY/SENY interface while the lines running south from Pleasant Valley and those from Ramapo to the Buchanan river crossing are known as the UPNY/ConEd interface. The cables feeding into the New York City 345 kV and 138 kV system from Sprainbrook and Dunwoodie are known as the I to J interface, which is a component of the Dunwoodie South and Cable Interface. The cables from Sprain Brook and Dunwoodie into Long Island are known as the I to K interface. These are the key transmission interfaces that capture the limitations to power transfers into and through the Hudson Valley.

Based upon the assumption that sufficient resources exist, transmission adequacy can be defined as the ability of the transmission system to deliver the aggregate of the generation to the aggregate load such that LOLE criteria are maintained. A loss-of-load event can occur because sufficient resources are not available or, even if available, sufficient resources cannot be delivered. The latter would be a transmission adequacy deficiency and the former a resource adequacy deficiency. Standard industry practice has been to address transmission adequacy (*i.e.*,

load deliverability) and resource adequacy independent of each other. These assessments are conducted simultaneously through use of the GE MARS model as was briefly described in the Section III of this report, and the iterative solution process evaluating both transfer capability and LOLE.

A key input into the MARS model is the emergency<sup>10</sup> transfer limit of key interfaces. The ability of the transmission system to deliver capacity and energy is a function of available generation and system security constraints. The inability of the system to deliver capacity is a reliability issue, while the inability to deliver energy is a congestion or economic concern. System security is evaluated through contingency analysis, which involves the assessment of the loss of one or more system elements to determine the performance of the system and specific elements of the system with respect to the reliability criteria. The performance of the system and its elements are evaluated with respect to the thermal, voltage and stability reliability criteria. The most limiting of the criteria establishes the transfer limit for a group of lines that make up an interface.

Historically, the transmission interfaces in the Hudson Valley have been limited by thermal criteria. However, as indicated by the study results, robust load growth, modest resource additions, planned retirements, changes in neighboring systems, and changes in the transmission system network such as the addition of the series reactors in the New York City cable system together will result in reduced transfer limits. Reductions in these limits to power transfers in the transmission network through the Lower Hudson Valley are required to remain compliant with voltage reliability criteria. The study results show that voltage based emergency transfer limits were more limiting than either limits based on thermal or stability criteria.

The use of stringent screening criteria for including future resources in the baseline resulted in generation additions only in New York City early in the Study Period, and none later in the period. Planned generation retirements occur during the Study Period. As a result of additional load and a projected net decrease in resources in the Hudson Valley, voltage criteria become binding for the transmission facilities in the Lower Hudson Valley. Transfer limits into New York City are 3,700 MW (thermally limited) in the beginning of the Study Period, declining to 3,648 MW by 2011, as a result of voltage constraints negating the improvements in thermal transfer limits<sup>11</sup>. Similar, but not as severe reductions were observed for the UPNY/SENY and UPNY/CONED interface limits. In recognizing that transfer limits into the Hudson Valley also limit transfers through the Hudson Valley and into New York City and Long Island (because of the reduced generating capacity and increased load) a new interface grouping was created to capture this phenomenon. This interface grouping consists of the two interfaces from the lower Hudson Valley to New York City and Long Island. This allows for the sharing of the limited net resources downstream of UPNY/SENY between New York City and Long Island during the capacity shortages simulated under emergency transfer and operating conditions in the MARS model. Transfer limits into New York City increase greatly with reduced transfers onto Long Island, and as a result, the limit from zones I to J was increased. Even after these adjustments and the implementation of solutions, transfer limits were reduced over time.

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<sup>10</sup> The LOLE study utilizes emergency transfers because a loss of load event is executed only after available emergency measures are invoked.

<sup>11</sup> The addition of the M29 Cable has increased the thermal transfer limit to 4400 MW.

The continued presence of voltage-based transfer limits in the Hudson Valley serves to increase resource adequacy requirements because of the reduced capability of the transmission system to deliver capacity to the loads downstream of the constraints. These voltage constraints, although not nearly as severe as observed in the past because of TO plans being implemented, cause an approximate decrease of 700 MW in transfer limits into NYC vs. the thermal limit. As will be seen later in the Evaluation of Solutions section, the ability of solutions to ameliorate this limit is key to the effectiveness of these solutions. The reduced transfer limit is necessary to secure the system from voltage collapse. The NYISO also observed degradation in the underlying (non-bulk) power system voltage performance, and the overall load power factor. The sub-zone most affected was the Orange and Rockland's non-bulk system after the planned retirement of the Lovett<sup>12</sup> generating units. The retirement of generating capacity not only results in the loss of MW capability between constraining interfaces, but also the loss of dynamic reactive capability to support voltages both pre- and post-contingency.

## **VI. Evaluation of Solutions**

Evaluation of solutions is covered by Section 7 of Attachment Y of the OATT. Section 7.1 describes the process for the evaluation of the regulated backstop solutions submitted by the Responsible Transmission Owners. Section 7.2 states how market-based solutions are evaluated. Section 7.3 lays out the process for the evaluation of alternative regulated solutions.

### **Responsible Transmission Owners Regulated Backstop Solutions**

The solutions submitted by the Responsible Transmission Owners consisted of updated plans for the first five year Base Case and backstop solutions for the second five year period. One of these solutions consisted of a commitment to new resources to satisfy the needs, and a variation that reduced the amount of new resources required by adding new transmission. The updated TO plans were not included in the NYISO's Five-Year Base Case in the RNA because they did not become available by the cutoff date for inclusion. As noted above, the TOs subsequently informed the NYISO that they are undertaking these projects, to be in service by the end of 2007.

The evaluation of the Responsible Transmission Owner Solutions is divided into two separate five year periods.

#### **1. First Five Year Base Case:**

The first step in evaluating the effectiveness of the proposed solutions is determining their impact on the transfer capability of the transmission system. As identified in the RNA and discussed in the transmission security and adequacy section, load growth in Southeast New York (SENY), planned generator retirements, and changes to neighboring systems, and the resulting impacts on the voltage performance of the transmission system, resulted in a significant reduction in the capability of the bulk power transmission system to deliver power reliably to the cable system feeding New York City and Long Island. This impact manifested itself as increased needs not only in NYC and Long Island, but in all of SENY.

The Responsible TOs' Updated Plans included the installation of 240 MVARs of capacitor banks at the 345 kV Millwood substation which, in addition to the other non Bulk Power System capacitor banks already planned, will help to further improve the voltage performance of the transmission system. Another TO plan is the replacement of a circuit breaker that will allow a series reactor in the cables between the Gowanus and Farragut substations to be bypassed. This bypass allows for more reactive support to be available to the 345 kV system in Manhattan. The other major change was the deferred retirement for one year of the Charles A Poletti generating unit from 2009 until 2010. Incorporating these changes and network upgrades in New York and neighboring control areas improved the transmission capability in the Lower Hudson Valley. Table 6.1 below presents the key transmission interface transfer limits employed in the MARS analysis.

**Table 6.1 -  
Transmission System Transfer Limits for Key Interfaces in MW**

Interface	Year				
	2007	2008	2009	2010	2011
Central East	3150 <sup>V</sup>	3150 <sup>V</sup>	3150 <sup>V</sup>	3150 <sup>V</sup>	3150 <sup>V</sup>
F-G	3450 <sup>T</sup>	3450 <sup>T</sup>	3450 <sup>T</sup>	3450 <sup>T</sup>	3450 <sup>T</sup>
UPNY/SENY	5150	5150 <sup>T</sup>	5150 <sup>T</sup>	5150 <sup>T</sup>	5150 <sup>T</sup>
I-J	3700 <sup>V</sup>	3864 <sup>V</sup>	3791 <sup>V</sup>	3741 <sup>V</sup>	4100 <sup>V</sup>
I-K	1290 <sup>T</sup>	1290 <sup>T</sup>	1290 <sup>T</sup>	1290 <sup>T</sup>	1290 <sup>T</sup>

T = Thermal Limit V = Voltage Limit

The primary observation is that the voltage based transfer limit has improved significantly from the baseline. As an example, the Zone I to Zone J transfer limit for the year 2011 has improved from 3,648 MW to 4,100 MW in the solution case.

These updated transfer limits were incorporated into the MARS model along with the proposed additions. The LOLE results are presented in the Table 6.2-a entitled: “RNA Study Case Load and Resource Table with TO Updated Plans”. The table shows that the TO Updated Plans meet resource adequacy requirement through 2011. Table 6.2-b presents the LOLE results by zone and for the NYCA.

**Table 6.2-a: - RNA Study Case Load and Resource Table with TO Updated Plans First Five Year Base Case**

Year	2007	2008	2009	2010	2011
<b>Peak Load</b>					
<b>NYCA</b>	33,831	34,314	34,688	35,042	35,348
<b>Zone J</b>	11,800	11,970	12,140	12,290	12,440
<b>Zone K</b>	5,549	5,628	5,738	5,840	5,936
<b>Resources</b>					
<b>NYCA</b>					
“-Capacity”	38,911	38,513	38,938	38,057	38,057
“-SCR”	1080	1080	1080	1080	1080
“-UDR”	990	990	990	990	990
<b>Total</b>	40,981	40,583	41,008	40,127	40,127
<b>Zone J</b>					
“-Capacity”	9,996	9,996	9,996	9,108	9,108
“-SCR”	325	325	325	325	325
“-UDR”	0	0	0	0	0
<b>Total</b>	10,321	10,321	10,321	9,433	9,433
<b>Zone K</b>					
“-Capacity”	5,291	5,291	5,741	5,741	5,741
“-SCR”	150	150	150	150	150
“-UDR”	990	990	990	990	990
<b>Total</b>	6,431	6,431	6,881	6,881	6,881

Year	2007	2008	2009	2010	2011
NYCA Res. Margin %	121.1%	118.3%	118.2%	114.5%	113.5%
Zone J Res./Load Ratio	87.5%	86.2%	85.0%	76.8%	75.8%
Zones K Res./Load Ratio	115.9%	114.3%	119.9%	117.8%	115.9%
NYCA LOLE (day/year)	0.00	0.01	0.06	0.10	0.09

**Table 6.2-b: - NYCA LOLE Table for the First Five-Year Base Case with TO Updated Plans LOLE (probability of occurrences in days per year)**

AREA	2007	2008	2009	2010	2011
Zone B (Upstate NY)	0.00	0.01	0.03	0.04	0.05
Zone E (Upstate NY)	0.00	0.00	0.01	0.02	0.02
Zone G (Hudson Valley or SENY)			0.00	0.00	0.00
Zone I (Hudson Valley or SENY)	0.00	0.01	0.04	0.06	0.07
Zone J (Hudson Valley or SENY)	0.00	0.01	0.05	0.10	0.09
Zone K (Long Island or SENY)		0.00	0.00	0.01	0.01
NYCA	0.00	0.01	0.06	0.10	0.09

**2. Second five years**

As previously discussed in Section IV, the Responsible TOs offered backstop solutions for the second five years. They consisted of 1,800 MW of new resources by 2016. These include 300 MW of new generation in Zone B, a commitment to 1,000 MW of new resources consisting of generation and demand response in Zone J, as well as another 500 MW in Zone G. Also included was a proposal to add new transmission between Zones F and Zone G, which would increase the transfer capability of the UPNY-SENY interface. This proposal allowed for the resource commitment in Zone G to be reduced by 250 MW, resulting in a reduction of the total resources required to 1,550 MW. It can also allow for 250 MW of resources to be either in Zone G or F, depending on the level of additional reactive support in Zone G.

Table 6.3 presents the phase in of the regulated solutions by year and zone with the new transmission line in service by 2013 for the 1,550 MW transmission alternative.

**Table 6.3: Regulated Backstop Resource Additions by Year and Zone**

MW level	1,800		1,550	
	MW	Zone	MW	Zone
2012	500	J	500	J
2013	150	B	150	B
2014	150	B	150	B
	250	J		
2015	250	J	500	J
	100	G	100	F
2016	400	G	150	G

Transfer limits were assumed to be constant from the end of the First Five Years and confirmed by analysis for the year 2016. The staging of the solutions throughout the second five year period would maintain this constant level. The impacts of the Leeds PV alternatives were evaluated by power flow analysis to determine their impacts on thermal and voltage limits. Both alternatives result in approximately the same increase in the UPNY/SENY interface of approximately 875 MW. However, the Leeds to New Scotland circuit becomes more limiting for the third Leeds PV circuit alternative. This impact can be mitigated when Athens and Gilboa are fully dispatched. In other words, the Schodack to Pleasant Valley alternative mitigates the New Scotland to Leeds limit regardless of dispatch, thus allowing more generation upstream to participate, subject to the Central East Interface limit. Voltage limit impacts were approximately the same for both alternatives, but to achieve the same impact on the thermal limit, additional reactive compensation in the Hudson Valley would be required, either through transmission enhancements (capacitor banks, static var compensators, etc.) or generation solutions. Table 6.4 summarizes the transfer limits used in the LOLE analysis for the transmission alternatives.

**Table 6.4: - Transfer Limits for Transmission Alternatives**

<b>Interface</b>	<b>Existing System</b>	<b>Leeds-PV</b>	<b>Schodack-PV</b>
<b>F-G</b>	3450	3450	4450
<b>UPNY-SENY</b>	5150	6025	6025

Table 6.5-a below presents the total level of MW needed to maintain compliance with resource adequacy criteria for the all resource approach while Table 6.5-b presents the results with the transmission upgrade. The LOLE results by zone are presented in tables 6.5-c and 6.5-d respectively. Resource additions would need to be located primarily in load zones G through J in order to fulfill the reliability needs. Although these results indicate the level of the MW of solutions that would be required, these amounts could change depending on the specific solutions that are proposed.



**Table 6.5-a: - RNA Study Case Load and Resource Table TO Plans with 1800 MW of Resources  
Second Five Year**

<b>Year</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Peak Load</b>					
<b>NYCA</b>	35,593	35,803	36,077	36,380	36,623
<b>Zone J</b>	12,570	12,705	12,815	12,925	13,003
<b>Zone K</b>	6,037	6,141	6,249	6,372	6,511
<b>Resources</b>					
<b>NYCA</b>					
<b>"-Capacity"</b>	38,557	38,857	39,107	39,457	39,857
<b>"-SCR"</b>	1080	1080	1080	1080	1080
<b>"-UDR"</b>	990	990	990	990	990
<b>Total</b>	40,627	40,927	41,177	41,527	41,927
<b>Zone J</b>					
<b>"-Capacity"</b>	9,608	9,608	9,858	10,108	10,108
<b>"-SCR"</b>	325	325	325	325	325
<b>"-UDR"</b>	0	0	0	0	0
<b>Total</b>	9,933	9,933	10,183	10,433	10,433
<b>Zone K</b>					
<b>"-Capacity"</b>	5,741	5,741	5,741	5,741	5,741
<b>"-SCR"</b>	150	150	150	150	150
<b>"-UDR"</b>	990	990	990	990	990
<b>Total</b>	6,881	6,881	6,881	6,881	6,881
<b>NYCA Res. Margin %</b>	114.1%	114.3%	114.1%	114.1%	114.5%
<b>Zone J Res./Load Ratio</b>	79.0%	78.2%	79.5%	80.7%	80.2%
<b>Zons K Res./Load Ratio</b>	114.0%	112.1%	110.1%	108.0%	105.7%
<b>NYCA LOLE (day/year)</b>	0.08	0.09	0.10	0.100	0.10

**Table 6.5-b: - RNA Study Case Load and Resource Table TO Plans with 1550 MW of Resources and Transmission Upgrade Second Five Year**

<b>Year</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Peak Load</b>					
<b>NYCA</b>	35,593	35,803	36,077	36,380	36,623
<b>Zone J</b>	12,570	12,705	12,815	12,925	13,003
<b>Zone K</b>	6,037	6,141	6,249	6,372	6,511
<b>Resources</b>					
<b>NYCA</b>					
<b>"-Capacity"</b>	38,557	38,707	38,857	39,457	39,607
<b>"-SCR"</b>	1080	1080	1080	1080	1080
<b>"-UDR"</b>	990	990	990	990	990
<b>Total</b>	40,627	40,777	40,927	41,527	41,677
<b>Zone J</b>					
<b>"-Capacity"</b>	9,608	9,608	9,858	10,108	10,108
<b>"-SCR"</b>	325	325	325	325	325
<b>"-UDR"</b>	0	0	0	0	0
<b>Total</b>	9,933	9,933	10,183	10,433	10,433
<b>Zone K</b>					
<b>"-Capacity"</b>	5,741	5,741	5,741	5,741	5,741
<b>"-SCR"</b>	150	150	150	150	150
<b>"-UDR"</b>	990	990	990	990	990
<b>Total</b>	6,881	6,881	6,881	6,881	6,881
<b>NYCA Res. Margin %</b>	114.1%	113.9%	113.4%	114.1%	113.8%
<b>Zone J Res./Load Ratio</b>	79.0%	78.2%	79.5%	80.7%	80.2%
<b>Zone K Res./Load Ratio</b>	114.0%	112.1%	110.1%	108.0%	105.7%
<b>NYCA LOLE (day/year)</b>	0.08	0.09	0.09	0.01	0.10

**Table 6.5-c: - NYCA LOLE Table for the Second Five Years With TO Regulated Backstops Totaling 1,800 MW of Resources**

AREA	2012	2013	2014	2015	2016
Zone B (Upstate NY)	0.05	0.04	0.04	0.04	0.04
Zone E (Upstate NY)	0.02	0.02	0.02	0.02	0.01
Zone G (Hudson Valley or SENY)	0.00	0.01	0.01	0.01	0.00
Zone I (Hudson Valley or SENY)	0.07	0.08	0.09	0.08	0.07
Zone J (Hudson Valley or SENY)	0.08	0.08	0.09	0.08	0.07
Zone K (Long Island or SENY)	0.02	0.02	0.03	0.05	0.06
NYCA	0.08	0.09	0.10	0.10	0.10

**Table 6.5-d: - NYCA LOLE Table for the Second Five Years With TO Regulated Backstops Totaling 1,550 MW of Resources and Transmission Upgrade**

AREA	2012	2013	2014	2015	2016
Zone B (Upstate NY)	0.05	0.07	0.07	0.07	0.06
Zone E (Upstate NY)	0.02	0.03	0.03	0.03	0.02
Zone G (Hudson Valley or SENY)	0.00	0.00	0.00	0.01	0.01
Zone I (Hudson Valley or SENY)	0.07	0.08	0.08	0.08	0.07
Zone J (Hudson Valley or SENY)	0.08	0.08	0.09	0.09	0.07
Zone K (Long Island or SENY)	0.02	0.03	0.03	0.05	0.06
NYCA	0.08	0.09	0.09	0.10	0.10

### 3. Assessment of Responsible TO Regulated Backstop Solutions

Although the solutions meet the needs through 2011, the fact that LOLE is at 0.1 implies there is little room for slippage in resource additions or higher than expected load growth, particularly in Zone J (New York City). Charts 1 and 2 below present the resource mix that results from the TOs Updated Plans, the deferred retirement of the Poletti unit, and the regulated backstop solutions for both the all resource proposal of 1,800 MW and the 1,550 MW resource proposal which includes the Leeds-PV transmission upgrade. The transmission upgrade reduces the NYCA resources that are needed to meet criteria because it allows for better utilization of resources within NYCA and neighboring control areas.

NYCA resources are presented as percentage of the forecasted annual peak load. The sum of the resources stated as a percentage of the forecasted peak load equals the installed reserve margin, which is a generally accepted measure of the level of resources needed to maintain reliability. The resources—as-percent-of-annual-peak-load are divided into five categories: (1) in-NYCA generating capacity, (2) unforced capacity deliverability rights (UDRs), which are supported by external capacity, (3) special case resources/demand response, (4) regulated backstop resources needed to maintain the 0.1 days per year criterion, and; (5) external capacity of 2,755 MW currently eligible to participate in the NYISO markets. While updated annually, the statewide installed reserve margin is currently 116.5%

Chart 1

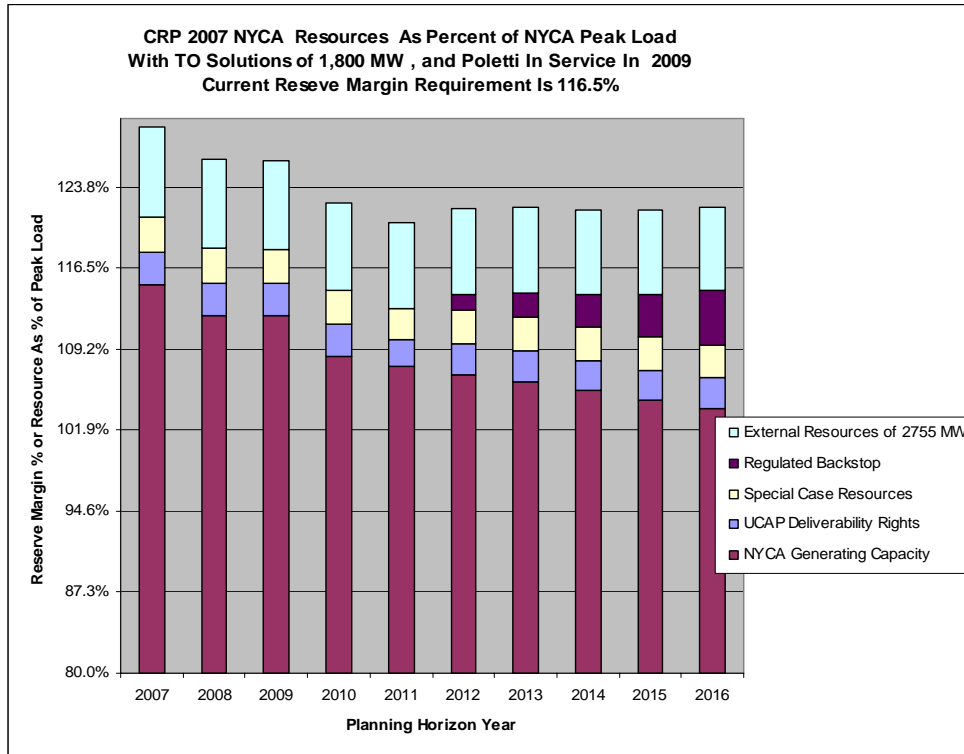
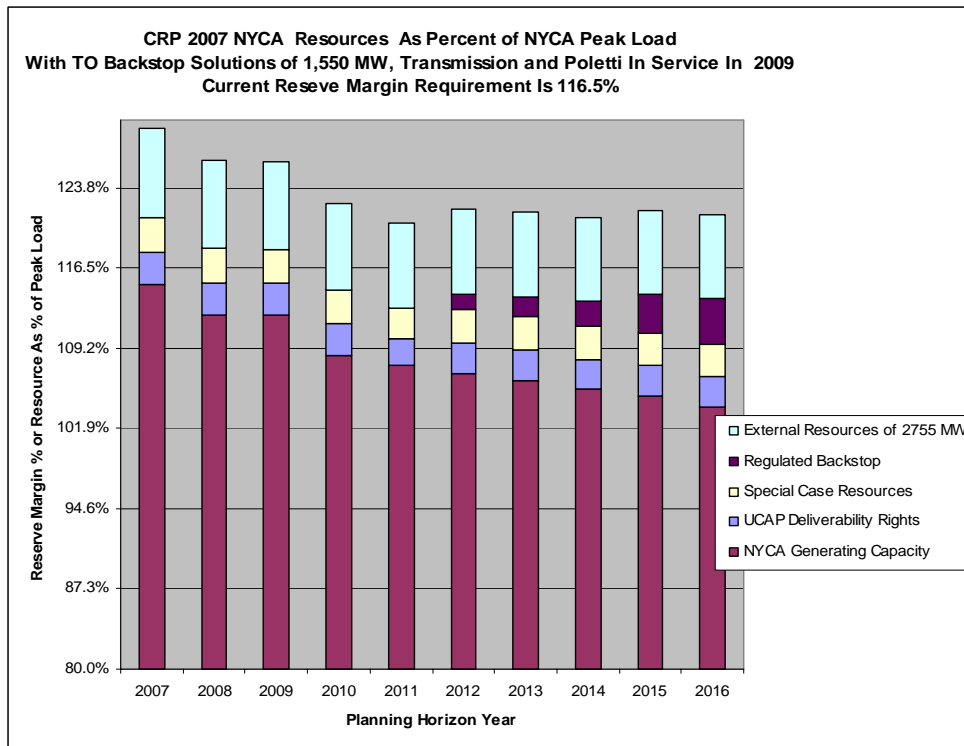


Chart 2



## Market Based Solutions

As previously discussed, the NYISO received eight Market-based proposals to its request for market solutions. The Table 6.6 below is a summary of the solutions that were evaluated as market solutions. The LOLE analysis only modeled seven of the proposals, because the capacity associated with the FPL Energy proposal was modeled together with the transmission proposal submitted by HTS.

**Table 6.6: Proposed Market Solutions**

<b>Project Type</b>	<b>Size of Resource(MW)</b>	<b>Zone</b>	<b>In Service Date</b>
<b>Generation Proposals</b>			
<b>Combined Cycle</b>	222	K	6/2009
<b>Gas Turbine</b>	200 (Phase I)	J	6/2009
	300 (Phase II) (375MW Net)	J	6/2011
<b>Simple Cycle GT</b>	300	H	5/2011
<b>Combined Cycle</b>	600	J	7/2012
<b>Transmission Proposals</b>			
<b>Controllable AC Transmission -VFT</b>	300 (No ICAP)	PJM-J	4 <sup>th</sup> quarter 2009 PJM Queue G22
<b>Back-to-Back HVDC, AC Line</b>	660 (500MW ICAP)	PJM-J	Late 2010 PJM Queue O66
<b>Back-to-Back HVDC, AC Line</b>	550 (550MW ICAP)	PJM-J	6/2011

Because the HDVC proposals provided evidence of the availability or potential availability of capacity and energy, the HVDC projects from PJM to Zone J were modeled as unforced capacity delivery rights (UDR) or equivalent to generators located in Zone J. The VFT was modeled as a tie line between NY and PJM and available to provide emergency assistance. The transfer limits utilized to evaluate the Market Proposals are the same as those used to evaluate the TO Updated Plans from the first Five Years Since the proposed Market Solutions provide for generation additions in excess of the TO backstop solutions, as well as additional transmission capability,

for the second five years, it was assumed that at least the same level of reactive support would be available as the assumed backstop solutions. Therefore, the transfer limits would be at least those used for the evaluation of the backstop solution. Recognizing that many of the proposed Market Solutions were DC and AC ties from PJM, additional zones and interfaces were added to the Transmission Topology utilized for the MARS Resource Adequacy Analysis. This Topology change was employed to capture potential internal PJM or Zone J constraints not otherwise specifically modeled when there is only one transmission interface modeled for the PJM to Zone J interface<sup>13</sup>.

**1. First Five Year Base Case**

Table 6.7-a below presents the Load and Resource table with the TO Base Case Solutions, the deferred retirement of the Poletti unit, and the Market proposals for the first Five Year Base Case. The market solutions improve the LOLE results for 2009 through 2010 when compared to the first five year Base Case. Table 6.7-b presents the zonal and NYCA LOLE results with the market proposals in service.

**Table 6.7-a: - Base Case Load and Resource Table With TO Updated Plans, Deferred Retirement of Poletti and Market Solutions**

Year	2007	2008	2009	2010	2011
<b>Peak Load</b>					
<b>NYCA</b>	33,831	34,314	34,688	35,042	35,348
<b>Zone J</b>	11,800	11,970	12,140	12,290	12,440
<b>Zone K</b>	5,549	5,628	5,738	5,840	5,936
<b>Resources</b>					
<b>NYCA</b>					
<b>"-Capacity"</b>	38,911	38,513	39,367	38,479	38,479
<b>"-SCR"</b>	1080	1080	1080	1080	1080
<b>"-UDR"</b>	990	990	990	990	2040
<b>Total</b>	40,981	40,583	41,437	40,549	41,599
<b>Zone J</b>					
<b>"-Capacity"</b>	9,996	9,996	10,196	9,308	9,308
<b>"-SCR"</b>	325	325	325	325	325
<b>"-UDR"</b>	0	0	0	0	1050
<b>Total</b>	10,321	10,321	10,521	9,633	10,683
<b>Zone K</b>					
<b>"-Capacity"</b>	5,291	5,291	5,963	5,963	5,963
<b>"-SCR"</b>	150	150	150	150	150
<b>"-UDR"</b>	990	990	990	990	990
<b>Total</b>	6,431	6,431	7,103	7,103	7,103

<sup>13</sup> It is noted that of the three proposed transmission solutions, one has not initiated the Interconnection Process with PJM, one has completed its impact study, and one has proceeded to construction with an ISA and CSA. Since these projects would have significant impacts on both the PJM and New York systems, their status will be closely monitored in Interconnection Processes, the CRPP process and the Regional Planning Process through the NCSP.

Year	2007	2008	2009	2010	2011
<b>NYCA Res. Margin %</b>	121.1%	118.3%	119.5%	115.7%	117.7%
<b>Zone J Res./Load Ratio</b>	87.5%	86.2%	86.7%	78.4%	85.9%
<b>Zons K Res./Load Ratio</b>	115.9%	114.3%	123.8%	121.6%	119.7%
<b>NYCA LOLE (day/year)</b>	0.00	0.01	0.02	0.04	0.00

**Table 6.7-b: - NYCA LOLE Table for the First Five-Year Base Case With TO Updated Plans and Market Solutions LOLE (probability of occurrences in days per year)**

AREA	2007	2008	2009	2010	2011
<b>Zone B (Upstate NY)</b>	0.00	0.01	0.02	0.03	0.00
<b>Zone E (Upstate NY)</b>	0.00	0.00	0.01	0.01	0.00
<b>Zone G (Hudson Valley or SENY)</b>			0.00	0.00	
<b>Zone I (Hudson Valley or SENY)</b>	0.00	0.01	0.02	0.03	0.00
<b>Zone J (Hudson Valley or SENY)</b>	0.00	0.01	0.02	0.04	0.00
<b>Zone K (Long Island or SENY)</b>		0.00	0.00	0.00	0.00
<b>NYCA</b>	0.00	0.01	0.02	0.04	0.00

## 2. Second Five Years

Table 6.8-a presents the Load and Resource table incorporating the updated TO plans and Market Proposals for the second five years. Table 6.8-b presents the zonal and NYCA LOLE results for the second five years with the market proposals in service.

**Table 6.8-a: - Base Case Load and Resource Table with TO Updated Plans and Market Solutions Second Five Years**

Year	2012	2013	2014	2015	2016
<b>Peak Load</b>					
<b>NYCA</b>	35,593	35,803	36,077	36,380	36,623
<b>Zone J</b>	12,570	12,705	12,815	12,925	13,003
<b>Zone K</b>	6,037	6,141	6,249	6,372	6,511
<b>Resources</b>					
<b>NYCA</b>					
<b>"-Capacity"</b>	38,953	39,553	39,553	39,553	39,553
<b>"-SCR"</b>	1080	1080	1080	1080	1080
<b>"-UDR"</b>	2040	2040	2040	2040	2040
<b>Total</b>	42,073	42,673	42,673	42,673	42,673
<b>Zone J</b>					
<b>"-Capacity"</b>	9,482	10,082	10,082	10,082	10,082
<b>"-SCR"</b>	325	325	325	325	325
<b>"-UDR"</b>	1050	1050	1050	1050	1050
<b>Total</b>	10,857	11,457	11,457	11,457	11,457

Year	2012	2013	2014	2015	2016
<b>Zone K</b>					
"-Capacity"	5,963	5,963	5,963	5,963	5,963
"-SCR"	150	150	150	150	150
"-UDR"	990	990	990	990	990
<b>Total</b>	7,103	7,103	7,103	7,103	7,103
<b>NYCA Res. Margin %</b>	118.2%	119.2%	118.3%	117.3%	116.5%
<b>Zone J Res./Load Res.</b>	86.4%	90.2%	89.4%	88.6%	88.1%
<b>Zons K Res./Load Res.</b>	117.7%	115.7%	113.7%	111.5%	109.1%
<b>NYCA LOLE (day/year)</b>	0.01	0.01	0.01	0.02	0.03

**Table 6.8-b: - NYCA LOLE Table for the Second Five Years with TO Updated Plans and Market Solutions LOLE (probability of occurrences in days per year)**

AREA	2012	2013	2014	2015	2016
<b>Zone B (Upstate NY)</b>	0.00	0.01	0.01	0.01	0.02
<b>Zone E (Upstate NY)</b>	0.00	0.00	0.00	0.00	0.01
<b>Zone G (Hudson Valley or SENY)</b>					0.00
<b>Zone I (Hudson Valley or SENY)</b>	0.00	0.01	0.01	0.01	0.02
<b>Zone J (Hudson Valley or SENY)</b>	0.00	0.01	0.01	0.01	0.02
<b>Zone K (Long Island or SENY)</b>	0.00	0.00	0.00	0.01	0.02
<b>NYCA</b>	0.01	0.01	0.01	0.02	0.03

### 3. Assessment of the Market Proposals

Given the updated TO plans and the current load forecast, the Market Proposals are not needed to meet criteria for the first Five Year Base Case but are, if constructed, sufficient to maintain the LOLE criteria for the second five year period. Because of planning uncertainties and the clearly identified needs in the second five years, the NYISO believes that these projects should maintain their current in schedules for permitting, constructions and entering into service.

In evaluating the viability of the market proposals, the NYISO has identified a concern with respect to these projects going forward and their potential overall reliability benefits being realized. Although each of these developers have significant financial resources available to them, the proponents of market-based generation and transmission solutions stated that their viability may depend upon entry into long-term contracts for the sale of at least a portion of their output or use of their transmission facility. That is, the developers indicated that the NYISO administered markets do not provide sufficient revenue streams to fully support the significant investment these projects will require. Accordingly, while the NYISO has determined that these projects appear viable at this time to meet their currently projected in-service dates, there is at least some level of uncertainty as whether these projects will proceed.



Chart 3 below presents the installed reserve margin that results from the TO Updated Plans for the first Five Year Base Case, the deferred retirement of the Poletti Unit and the Market Proposals for the full 10-year Study Period. The resources are presented as a percentage of the annual peak load. The sum of the resources equal the NYCA Installed Reserve Margin, which is a generally accepted measure of the level of resources needed to maintain reliability. While updated annually, the statewide Installed Reserve Margin is currently 16.5%.

The resources-as-a-percentage-of-annual-peak-load are divided into seven categories: (1) in-NYCA existing generating capacity, (2) UDRs supported by external capacity, (3) special case resources/demand response, (4) market proposals that are additions to NYCA generating capacity, (5) special case resources/demand response, (6) market proposals that are additions to NYCA UDRs supported by external capacity and (7) external capacity of 2,755 MW currently eligible to participate in the NYISO markets.

Charts 4 and 5 below present the resources for New York City and Long Island as a percentage of their respective peak loads. The sum of the resources is equal to the amount of installed locational resources expressed as a percentage of the forecasted zonal peak load. Because New York City and Long Island are defined as localities in the NYISO Tariff, they have minimum installed locational capacity requirements. The current minimum locational requirements are 80% for New York City and 99% for Long Island, respectively.

Chart 3

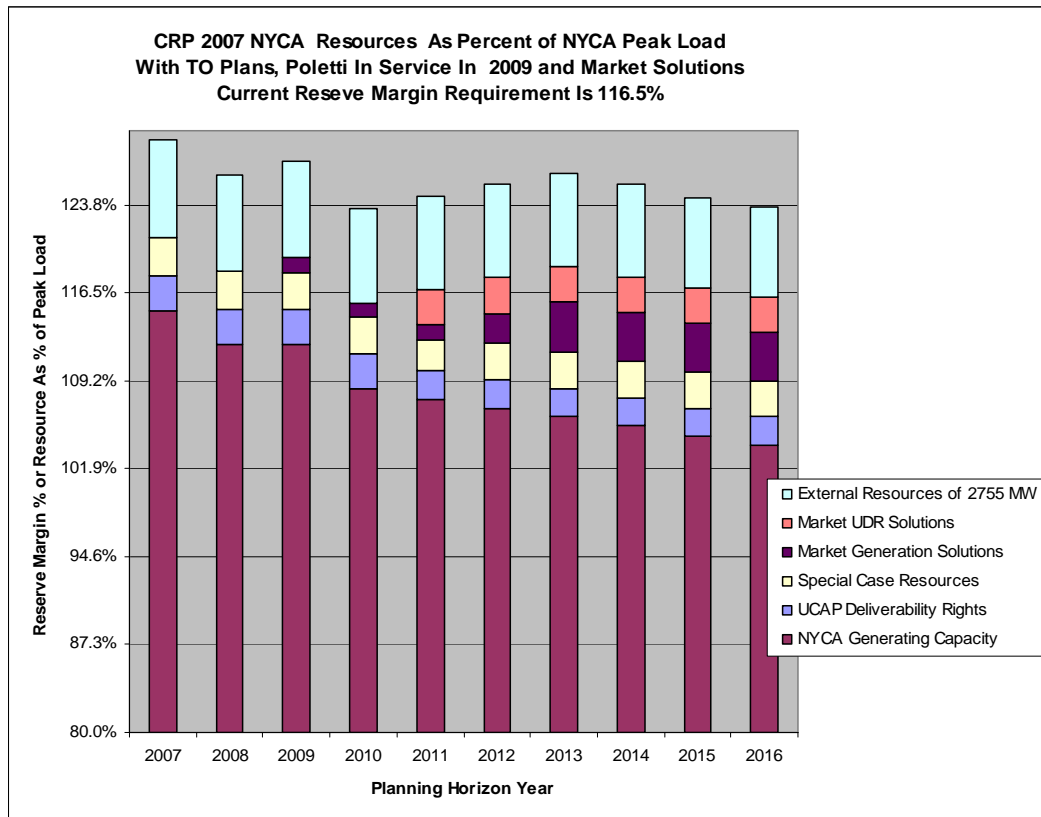


Chart 4

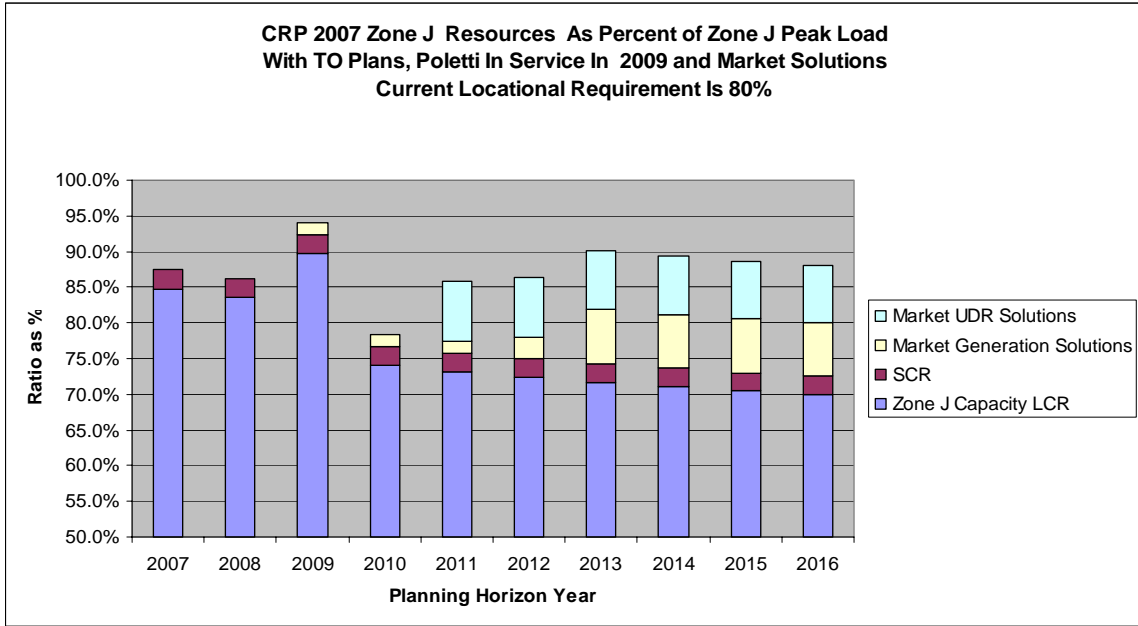
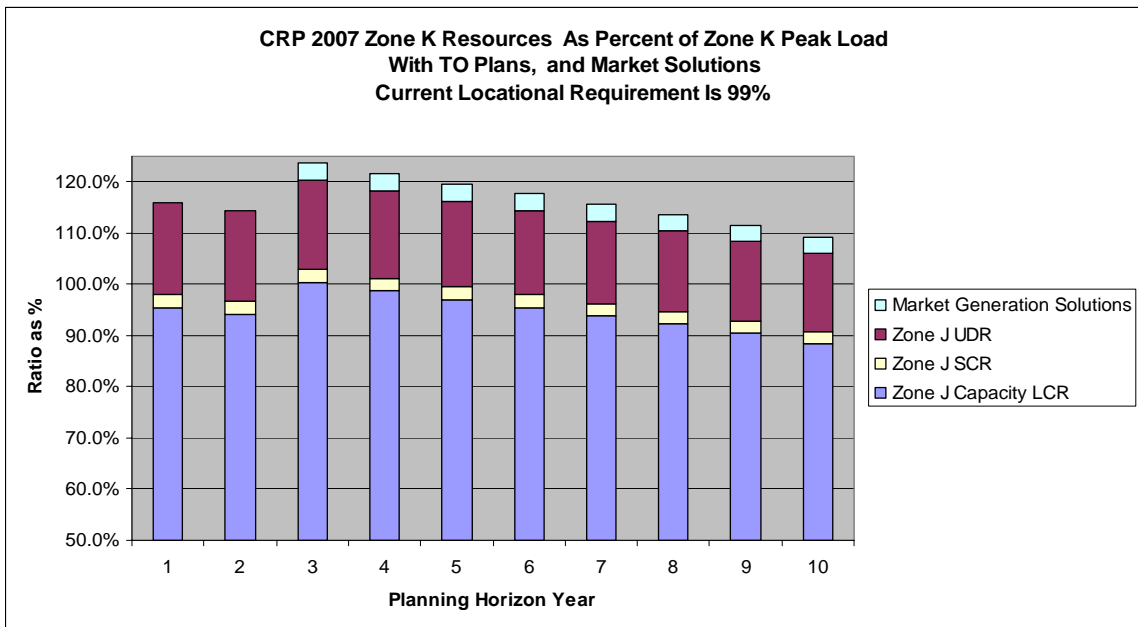


Chart 5



## Alternative Regulated Responses

The NYISO initiated a request for alternative regulated responses to meet the needs identified in the second five-year period. As discussed previously, three alternative regulated responses were submitted. The responses consisted of one generation proposal, one DSM proposal and one transmission proposal. An in-depth review of each of the transmission proposals was not undertaken at this time because, as noted above, the NYISO determined that none of these alternatives are required at this time.

### 1. Regulated Generation Alternative

This alternative regulated solution was submitted by Mirant New York. Mirant is proposing to keep Lovett Unit #5 operational (either by firing on natural gas or firing on coal with acceptable control measures) and to restart operations of Unit #4 (firing on natural gas) for a transitional period of time beginning no later than May 1, 2008 and continuing as needed. The proposal would keep two of the three units on site in operation beyond the current May 1, 2008 retirement date for a total of 365 MW of capacity. The impact of this proposal on NYCA LOLE is presented in table 6.9.

**Table 6.9:**

<b>Impact Lovett Units 4&amp;5 Remaining In Service on NYCA LOLE</b>						
	2011	2012	2013	2014	2015	2016
<b>Zone B (Upstate NY)</b>	0.04	0.07	0.08	0.11	0.15	0.20
<b>Zone E (Upstate NY)</b>	0.01	0.03	0.03	0.04	0.06	0.11
<b>Zone G (Hudson Valley or SENY)</b>	0.00	0.00	0.00	0.00	0.01	0.03
<b>Zone I (Hudson Valley or SENY)</b>	0.05	0.10	0.13	0.19	0.29	0.48
<b>Zone J (Hudson Valley or SENY)</b>	0.06	0.11	0.16	0.22	0.33	0.55
<b>Zone K (Long Island or SENY)</b>	0.01	0.02	0.21	0.05	0.08	0.16
<b>NYCA</b>	0.07	0.12	0.17	0.24	0.35	0.57
<b>NYCA W ARR-W/O ARR</b>	-0.03	-0.04	-0.06	-0.08	-0.11	-0.01

The generation alternative results in both increased capacity in Zone G or SENY below the Leeds Pleasant Valley congestion point, and provides additional dynamic reactive power capability. The additional reactive capability increases the transfer limits across the UPNY/CE and Zone I to Zone J transmission interfaces by approximately 200 MW and improves the voltage performance of the transmission system in the lower Hudson Valley. In addition, the alternative would improve the NYCA LOLE and help maintain a more diverse fuel mix.

## 2. Alternative Transmission Response

As discussed, the NYISO received one alternative regulated transmission response. The alternative regulated solution was submitted by the New York Regional Interconnect (NYRI). The NYRI transmission proposal is to construct a new high voltage direct current (“HVDC”) transmission line between the Edic Substation in the Town of Marcy, Oneida County, to the Rock Tavern Substation in the Town of New Windsor, Orange County. It is project No. 96 in the NYISO interconnection queue.

Based on updated information and modeling, the NYISO had determined that there is no need to require a regulated backstop solution at this time. As a result, the alternative regulated transmission proposal was not evaluated as a specific alternative to regulated backstop solutions. Rather, these proposals were evaluated as generic increases to transfer capability.

To evaluate the benefits of increased transfer capability associated with the in-NYCA transmission proposals, selected interfaces in the MARS model were increased to simulate the potential benefits of additional transmission capability.

Although this proposal would potentially increase the UPNY/SENY interface by 1,200 MW, there are downstream constraints that need to be recognized. This project was evaluated using both the 1,200 MW increase and a reduced increase of only 1,000 MW to capture the downstream constraints.. The impact of this proposal on NYCA LOLE is presented in table 6.10.

**Table 6.10:**

<b>Impact NRI Transmission Proposal on NYCA LOLE</b>						
	2011	2012	2013	2014	2015	2016
<b>Zone B (Upstate NY)</b>	0.06	0.10	0.12	0.18	0.24	0.29
<b>Zone E (Upstate NY)</b>	0.02	0.04	0.05	0.06	0.10	0.13
<b>Zone G (Hudson Valley or SENY)</b>	0.00	0.01	0.01	0.01	0.01	0.02
<b>Zone I (Hudson Valley or SENY)</b>	0.06	0.10	0.14	0.19	0.27	0.33
<b>Zone J (Hudson Valley or SENY)</b>	0.07	0.12	0.16	0.23	0.31	0.39
<b>Zone K (Long Island or SENY)</b>	0.01	0.02	0.03	0.05	0.09	0.14
<b>NYCA</b>	0.08	0.12	0.17	0.24	0.33	0.42
<b>NYCA W ATR-W/O ATR</b>	-0.02	-0.03	-0.05	-0.08	-0.13	-0.17

### 3. Alternative Demand Response Proposal

As discussed, the NYISO received one alternative regulated demand response proposal. This alternative regulated solution was submitted by EnerNOC, Inc. EnerNOC offers 250 MW of demand response resources to the NYISO. The impact of this proposal on NYCA LOLE is presented in table 6.11.

**Table 6.11:**

<b>Impact Demand Response on NYCA LOLE</b>						
	2011	2012	2013	2014	2015	2016
<b>Zone B (Upstate NY)</b>	0.05	0.07	0.09	0.12	0.15	0.17
<b>Zone E (Upstate NY)</b>	0.02	0.21	0.03	0.05	0.07	0.09
<b>Zone G (Hudson Valley or SENY)</b>	0.00	0.01	0.01	0.01	0.01	0.02
<b>Zone I (Hudson Valley or SENY)</b>	0.06	0.10	0.14	0.20	0.29	0.37
<b>Zone J (Hudson Valley or SENY)</b>	0.07	0.12	0.16	0.23	0.33	0.42
<b>Zone K (Long Island or SENY)</b>	0.01	0.02	0.03	0.05	0.09	0.14
<b>NYCA</b>	0.08	0.12	0.17	0.24	0.35	0.45
<b>NYCA W ADR-W/O ADR</b>	-0.02	-0.03	-0.05	-0.08	-0.11	-0.13

### 4. Assessment of the Alternative Regulated Responses

The above analysis clearly indicates that the alternative regulated responses would provide reliability benefits. The generation alternative regulated solution would provide voltage support, and increase transfer capability and available capacity, which would be beneficial to the Lower Hudson Valley region. Increasing transfer capability through implementing a transmission alternative regulated solution would benefit resource adequacy only if there is additional capacity available to be delivered. Transmission projects provide the flexibility to site additional resources in upstate New York, and can provide other benefits. For instance, the New York Regional Interconnect has included reactive power capability for the Rock Tavern terminal which could provide additional reactive capability for the Lower Hudson Valley. These benefits would need to be verified in the system reliability impact study.

In summary, the Updated TO Plans will satisfy New York's reliability needs for the first five years of the Study Period. If the market responses remain on schedule as proposed, the NYCA would maintain LOLE criteria throughout the 10-year Study Period. Consequently, neither a regulated backstop solutions nor an alternative regulated response needs to be implemented at this time. Going forward, the NYISO will monitor the progress of proposed solutions in the next cycle of CRPP to determine that these planned resources continue to be available in timely manner.

### **Transmission System Short Circuit Assessment**

The NYISO updated the short circuit assessment in the RNA to include the TO solutions that were evaluated for this CRP. The methodology employed was the same as used for the RNA. It is described in the “NYISO Guideline for Fault Current Assessment,” contained in Appendix B of the RNA supporting document. The fault current levels arising from the implementation of the updated TO plans were assessed and compared against the most recent ATRA fault levels to determine if breakers would become over-dutied. The market solutions were evaluated in aggregate. Assumptions were made as to the exact locations for the solutions in the second five years of the Study Period. The exact location of solutions can greatly impact the fault levels calculated. Based on the locations assumed for the solutions, fault duties did not indicate over-dutied breakers in addition to those identified in the most recent ATRA.

## **VII. Findings, Conclusions and Recommendation**

### **Introduction**

Section 8 of the CRPP (NYISO OATT Attachment Y) states that:

Following the NYISO's evaluation of the proposed market-based and regulated solutions to Reliability Needs, the NYISO will prepare a draft Comprehensive Reliability Plan ("CRP"). The draft CRP shall set forth the NYISO's findings and recommendations; including any determination that implementation of a regulated solution (which may be a Gap Solution) is necessary to maintain system reliability.

After Committee review as, described in Attachment Y of the OATT, the draft CRP will become final once approved by the NYISO Board of Directors.

### **The 2007 Reliability Plan<sup>14</sup> – A Summary**

The 2007 RNA determined that additional resources would be needed over the 10-year study period in order for the New York Control Area (NYCA) to comply with applicable reliability criteria. As a result, the NYISO requested market-based, regulated backstop, and alternative regulated solutions to the reliability needs. The Responsible TOs submitted regulated backstop solutions, which were sufficient to meet the identified reliability needs over the entire 10-year Study Period. In addition, a broad range of solutions, including Market Proposals, Alternative Regulated Responses, and certain updated Transmission Owner Plans were submitted. Based upon its evaluation of the Market Proposals, updated TO Plans, and continued operation of the Charles A. Poletti generating unit through January 2010, the NYISO has that determined that sufficient resource additions to the NYCA are planned or under development for the NYCA to meet applicable reliability criteria for the entire 10 years of the Study Period. Accordingly, the NYISO has determined no action need be taken at this time to implement any regulated backstop solution or an alternative regulated solution to address the reliability needs identified in the 2007 RNA.

The plan consists of the following actions:

1. Deferring retirement of the New York Power Authority's Charles A Poletti generating unit in New York City from 2009 until 2010.<sup>15</sup>
2. Implementing certain the Responsible Transmission Owner plans, which include transmission upgrades, such as the addition of capacitor banks at the Millwood Substation and the replacement of a breaker at the Gowanus Substation.
3. Developing upwards of 1,800 MW of market based resources from the 2,790 MW of the merchant generation and transmission projects that have been proposed for New York. At least 1,000 MW of these resources should be

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<sup>14</sup> All supporting databases and analysis utilized in developing this plan are available for inspection subject to confidentiality and critical energy infrastructure information requirements (CEII).

<sup>15</sup> It is particularly important that the existing Poletti unit stay in service until 2010 because the Consolidated Edison M29 transmission project will not be in service until late 2009.

located in New York City or have unforced capacity delivery rights (UDRs) into New York City. In addition, at least 500 MW of resources should be located in the Lower Hudson Valley, and 300 MW of additional resources could be located in New York State as a whole, including Upstate New York. The NYISO has received market-based proposals for more than the minimum resources needed to meet resource adequacy criteria. The NYISO does not choose which of the market-based projects submitted to it will be built. Rather, it is up to the proponents together with the relevant state siting and permitting agencies to decide which specific resources will be added in New York. The NYISO will continue to monitor the viability of these projects in accordance with established procedures and will report on its evaluation in the next CRP.

4. In sum, the resource additions required by 2016 total approximately 1,800 MW by 2016.

## **Findings, Conclusion and Recommendation**

### **Finding Number One – Transmission Security and Adequacy**

As in the first CRP approved by the NYISO Board of Directors in August 2006, transfer limits for the 10-year Study Period were reduced in order to maintain the security of the transmission system. The lower transfer limits reduced the ability of the transmission system to deliver capacity downstream of the constraints. The result was an increase in the Loss of Load Expectation (LOLE), which translates into increased resource requirements. The major factor driving the reduction in transfer limits was the voltage performance of the New York Transmission System, which is being impacted by load growth and generator retirements.

However, the necessary transfer limit reductions identified in RNA 2007 were not as severe as in the first RNA because of system improvements incorporated into the baseline from the first CRP and updated TO plans which were designed to improve the voltage performance of the system. The first CRP identified actions required to address transmission security and adequacy concerns. These concerns are still relevant to CRP 2007, and are reiterated herein along with a summary of the steps that have already been taken to address the required actions.

### **CRP 2005 Recommended Actions**

The CRP 2005 recommended the following actions in response to its finding number one that, in order to maintain transmission security, transfer limits needed to be reduced because of degradation in the voltage performance of the NYCA transmission system. They were:

1. The determination of reliability needs for resource adequacy deficiencies should differentiate between the needs that are the result solely attributable to transmission constraint(s) vs. those that are attributable to an overall NYCA system-wide resource adequacy deficiency.
2. Continued progress on the part of a number of NYISO-related initiatives to address issues and concerns with the voltage performance of the bulk power system. They include:



- Continuation of the initiative to complete a comprehensive reliability analysis of reactive power demand and resources in the NYCA.
- Development of a work plan and time table for the Reactive Power Working Group to complete its initiative to improve modeling of reactive power sinks and sources in the NYCA power system model.
- A benchmarking of New York's reactive power planning and voltage control practices to the "best practices" identified in NERC Blackout Recommendation 7a, to the extent applicable. A review of NERC's other blackout recommendations related to voltage, such as load modeling and generator performance is recommended to identify factors that could enhance or improve the voltage performance of the New York's transmission system, from a reliability perspective.

### **Actions Taken**

Since the approval of the first CRP, the NYISO has taken the following actions:

1. To address the initial CRP recommended action 1 above, the resource adequacy needs for the RNA 2007 were evaluated to determine if they were solely attributable to transmission constraint(s) and/or attributable to an overall NYCA system wide resource adequacy deficiency. Based on this evaluation, the Responsible Transmission Owners were identified accordingly.
2. To address the initial CRP recommended action 2 above, the NYISO Reactive Power Working (RPWG) has continued to make progress on several initiatives it has underway. They include, but are not limited to:
  - A review of the NYISO Voltage Guidelines such as the adequacy of the 5% margin used to determine interface transfer limits above which voltage collapse potentially would occur.
  - A review of a number of the factors, which impact the voltage performance of the power system. They include the load forecast, the modeling of system loads, and the testing of generator reactive capability, metering, load power factor and a review of the tools that are used for power system simulation.

These efforts are ongoing and the RPWG has been providing monthly reports to the Operating Committee regarding their progress. The reports have covered such topics as complex load modeling, survey of reactive power resources, metering needs and power factor sensitivity testing. The NYISO supports and endorses the work of the RPWG.

**Finding Number Two – Plan Risk Factors:**

Although the planned system meets reliability criteria based on the conditions studied, the NYISO has identified a number of risk factors that could adversely affect the plan. These factors will require ongoing review and assessment.

They are:

1. First and foremost, construction of planned resources and transmission upgrades should move forward on the schedules provided so that at least 500 MW of resources are added to New York City by 2012, or approximately 750 MW of resources are added in the Lower Hudson Valley by that date, and a total of 1,800 MW of resources are added across New York by 2016. In accordance with criteria adopted by the NYISO Operating Committee, the NYISO will continue to monitor the progress of market based transmission and capacity additions to determine their ongoing viability, and to determine whether regulated backstop solutions need to be “triggered”. If solutions are not implemented on a timely basis, electric system reliability could be put at risk. Also, the absence of a “one-stop” siting process could impede the construction and operation of new generating facilities to meet reliability needs. New York State once had a streamlined siting process for large power plants, but that law (Article X of the Public Service Law) expired at the end of 2002.

**Action required:** The criteria and process for monitoring all planned system additions that are identified as necessary to maintain reliability have been approved by the Operating Committee. The NYISO will continue to monitor the progress of market proposals twice annually in accordance with those procedures. The New York State Legislature should reenact a comprehensive siting process for major electric generating facilities in Article X of the Public Service Law.

2. The planned generator additions in this plan will be natural gas fired units with Number 2 fuel oil or kerosene as the back up.

**Action Required:** The fuel diversity of the power supply system and its overall impact on fuel availability, reliability and prices needs to be monitored on a continuous basis.

3. The plan depends increasingly on the availability of capacity resources in neighboring control areas in order for New York to maintain its compliance with reliability criteria.

**Action Required:** The Northeast Coordinated System Plan, which is specified in the Northeast Planning Protocol, will need to assess whether sufficient resources are being developed on a regional basis to maintain resource adequacy in all areas. As capacity markets become increasingly more regional in nature, New York will need to monitor its capacity markets to determine that they remain competitive and attract sufficient investment to maintain

reliability. The NYISO's neighboring control areas, ISO-New England and PJM, have implemented multi-year forward capacity markets. The NYISO should also review its capacity market structures to determine whether forward capacity markets longer than one year should be implemented to encourage resource additions in New York. This examination is already proceeding in the NYISO's Installed Capacity Working Group, and should continue.

4. The proponents of market-based generation and transmission solutions stated that their viability may depend upon entry into long-term contracts for the sale of their output in combination with spot market sales.

**Action Required:** Section 8.2 of Attachment Y states that, concurrently with submission for Board Review, "the draft CRP will also be provided to the Independent Market Adviser for his review." The Independent Market Adviser should review if market rule changes are necessary to address and identify failure, if any, in one of the NYISO competitive markets. (OATT Attachment Y, Section 5.2). As stated in Item 3 above, the NYISO should continue examining whether forward capacity markets longer than one year should be implemented in New York to encourage investment in new infrastructure resources. As a point of information, the New York Public Service Commission (PSC) has commenced a proceeding to examine whether long-term contracts and some form of integrated resource planning should be conducted under the auspices of the PSC in New York.

5. Increased load growth or retirement of additional generating units beyond those already included in the plan for either economic and/or environmental factors, as well as continued degradation of the voltage performance of the New York System, would adversely affect reliability.

**Action Required:** The next round of the CRPP process should progress on schedule. A draft 2008 Reliability Needs Assessment is due to be completed in September 2007. Just as important as the plan itself is the process of planning and the ongoing monitoring it provides. Emphasis should be placed on thoroughly identifying and addressing environmental factors that may lead to additional generating unit retirements. The NYISO identified these environmental programmatic issues in its 2007 Power Trends Report. They include implementation of the Regional Greenhouse Gas Initiative (RGGI), the High Energy Demand Days program to achieve reduction in emissions of ozone smog precursors, and consent orders requiring power plant owners to take certain actions to control emissions or retire their units. The important environmental goals sought to be achieved by these regulatory requirements should be undertaken in a manner that is mindful of New York's long-term bulk power system needs. As a point of information, the New York PSC is examining how to implement reductions in energy usage of 15 percent of forecasted levels by 2015. Implementation of this initiative may also affect the State's future capacity needs. This process should be undertaken in coordination with the NYISO's planning processes and based upon consistent data inputs and analytical models and methodologies.

**Recommendation**

This 2007 CRP has determined that under the conditions studied, the market-based solutions submitted and the Responsible TO Updated Plans, the proposed system upgrades will maintain the reliability of the New York power system without the need for regulated backstop or alternative regulated solutions at this time. Therefore, the NYISO Staff recommends that the Operating Committee and the Management Committee recommend that the Board of Directors approve the 2007 CRP.