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For Discussion Only

2003 2004 **Project** Next **Project Project Estim** Remaining **Priority Project Description** Deployment Manager Sponsor Level Hours Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep 1. Market & Operations Enhancements 36,572 A582 2002 SAS 70 Type 2 Exempt **RUBIN RAGOGNA** 794 381 A600 Open Billing Issues **CRAFT RAGOGNA** Exempt A649 Oracle 9i Upgrades **FARNEY FELL** 1,090 A623 **New Loss Calculation** 2 Deployed **MCGINNIS RAGOGNA** 3 257 3 04/29/03 **MCGINNIS** RAGOGNA 3 5968 A583 Billing System Improvements - Phase 2 Scheduling and Pricing Non-Competitive Proxy Interfaces 4 05/28/03 **PELUSO** KING 2 1.078 A668 A636 06/24/03 **MCGINNIS** RAGOGNA 2 791 85/15 Rate Schedule 1 Split Scarcity Pricing and Shadow Price Adder 06/10/03 **PELUSO KING** 2 960 A667 Day Ahead Demand Response Program Enh. 06/28/03 **PELUSO** KING 2 1,284 A614 A637 GT Reserves / Mgmt Enhancements II 8 **FARNEY CALIMANO** N/A N/A **PELUSO** N/A A620 AMP IV Including Startup & Mingen Mitigation BUDD N/A 10 06/01/04 2 A619 TransEnergie Long Island Sound Cable **FITTS CALIMANO** 4.597 A541 TCC Online Auction Automation 11 **FITTS KING** 1,911 A543 **UCAP Market Automation** 12 **FITTS** KING 13,001 13 A564 Bi - Directional Modeling of Generation **FARNEY RAGOGNA** 1.666 A630 Mechanize Grid Account Support for Voltage Support 14 **MCGINNIS RAGOGNA** N/A N/A 15 RAGOGNA N/A N/A A624 Twelve Month Final Bill **MCGINNIS** 16 **PELUSO** KING 903 A647 Station Power Accounting Inter-ISO Congestion Management Settlements 17 **MCGINNIS RAGOGNA** 1 1,000 A628 **PELUSO** BUDD N/A A609 Real Time Mitigation & OOM N/A N/A A676 DAM Congestion Shortfall Reduction Proposal [NEW] N/A **MCGINNIS RAGOGNA** N/A N/A X4 SCUC Over-Commitment/SCUC Redesign N/A N/A N/A



Estimate Level

- 1 Class 100 Estimate Based on Concept of Operations
- 2 Class 50 Estimate Based on Functional Requirements Specification
- 3 Class 10 Estimate Based on Detailed Design
- * Estimate Through Identified Deployments Only

Duration Based Schedule

Resource Limited Schedule Deployment Milestone

Estimated FRS Completion





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Generated: 04/04/03 Page 2 of 4 2003 2004 **Project** Next **Project Project Estim** Remaining **Project Description Priority** Deployment Hours Sponsor Manager Level Apr |May | Jun | Jul |Aug |Sep | Oct |Nov |Dec | Jan |Feb | Mar | Apr |May | Jun | Jul |Aug |Sep 2. Strategic Development 147,471 CALIMANO N/A 09/15/03 **SMITH** 42,348 A573 SMD 2.0 Market Systems Implementation & KING CALIMANO A574 SMD 2.0 Ranger Tracking N/A 09/15/03 MILLS 49,491 & KING A545 Open Scheduling System / NE Energy Portal I N/A 04/06/03 **MARTIN KING** 4,296 A657 OSS SMD Support N/A **MARTIN FELL** 6,000 FELL A658 OSS 2nd Node N/A MARTIN 5.277 A659 OSS 1.x Enhancements N/A MARTIN FELL 4.000 A660 OSS Online Presence N/A MARTIN FELL 6.000 A548 DSS Settlements Datamart I N/A 06/30/03 **PETERS** FELL 4,280 A661 DSS Settlements Datamart II N/A **PETERS FELL** 3,000 A662 DSS Settlements Datamart III N/A **PETERS** FELL 3,000 A663 DSS Settlements Datamart IV N/A **PETERS** FELL 5,000 A664 DSS Market Monitoring Datamart I N/A **PETERS** FELL 12,000

FELL

2*

2,780

N/A

08/01/03

MILLER



A559

EAI Phase II

Estimate Level

- 1 Class 100 Estimate Based on Concept of Operations
- 2 Class 50 Estimate Based on Functional Requirements Specification
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Duration Based Schedule Resource Limited Schedule

Deployment Milestone
Estimated FRS Completion





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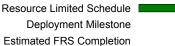
PROJECT MANAGEMENT For Discussion Only Generated: 04/04/03 Page 3 of 4									
Project ID	Project Description	Priority	Next Deployment	Project Manager	Project Sponsor	Estim Level	Remaining Hours	2003	2004 Jan Feb Mar Apr May Jun Jul Aug Sep
3. Interna	al Projects and Studies								
							64,459		
A036	PG&E/Liberty Linden-Goethals Study	N/A		COREY	CALIMANO	N/A	N/A		
A037	NYISO/TO Baseline Plan Study - 2001	N/A		COREY	CALIMANO	N/A	N/A		
A095	Transmission Expansion Planning Study	N/A		COREY	CALIMANO	N/A	N/A		
A096	Reactive Resource Adequacy Study	N/A		COREY	CALIMANO	N/A	N/A		
A097	Spectragraphics	N/A		QUINN	CALIMANO	N/A	N/A		
A207	Atlantic Energy Project Neptune PJM-LI HVDC (Reimbursable)	N/A		COREY	CALIMANO	N/A	N/A		
A208	NYSEG Solutions So. Glens Falls Expansion (Reimbursable)	N/A		COREY	CALIMANO	N/A	N/A		
A209	Entergy Indian Point Energy Center (Reimbursable)	N/A		COREY	CALIMANO	N/A	N/A		
A212	2002 New York Area Transmission Review	N/A		COREY	CALIMANO	N/A	N/A)	
A213	Class 2002 Cost Allocation	N/A		COREY	CALIMANO	N/A	N/A		
A556	Documentum Implementation	N/A		FARNEY	SANFORD	N/A	N/A		
A591	Calpine (was SkyGen) Waterford	N/A		COREY	CALIMANO	N/A	N/A		
A601	Marcy Facts Phase II Implementation Study	N/A		WALDELE	CALIMANO	N/A	N/A		
A612	Improved SCUC Performance	N/A		PIKE	CALIMANO	1	N/A		
A617	Develop Transfer Limits for 2002 MARS Study	N/A		COREY	CALIMANO	N/A	N/A		
A618	Develop Access to Historic System Data	N/A		COREY	CALIMANO	N/A	N/A		
A621	Restoration Sensitivity Studies	N/A		WALDELE	CALIMANO	N/A	N/A		
A625	Direct Generator Communications Implementation	N/A		PETERS	FELL	N/A	N/A		
A638	Create Process Flows for Customer Settlements	N/A		MCGINNIS	RAGOGNA	N/A	N/A		
A639	2003 SAS 70 Type 2 Audit [NEW]	N/A		RUBIN	RAGOGNA	N/A	N/A		
A640	PTS & AGC Controls	N/A		PELUSO	RAGOGNA	N/A	N/A		
A642	SRIS TransEnergie PJM-Rainey HVDC (Reimbursable)	N/A		COREY	CALIMANO	N/A	N/A	5	
A645	Operations Reactive Study	N/A		WALDELE	CALIMANO	N/A	N/A		
A646	Customer Settlements Tracking Reporting DB	N/A		MCGINNIS	RAGOGNA	N/A	N/A		
A653	SRIS / Global Winds Harvest Prattsburgh Project	N/A		COREY	CALIMANO	N/A	N/A		
A655	SRIS for the Bay Energy Project (Reimbursable)	N/A		COREY	CALIMANO	N/A	N/A		
	-	1	1	1	1	-	I	1	1

Legend

Estimate Level

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 Class 10 Estimate Based on Detailed Design
 Estimate Through Identified Deployments Only

Duration Based Schedule Resource Limited Schedule





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Project ID	Project Description	Priority	Next Deployment	Project Manager	Project Sponsor	Estim Level	Remaining Hours	2003 Apr May Jun Jul Aug Sep Oct Nov Dec	Jan Feb Mar Apr May Jun Jul Aug Sep	
A656	SRIS / TransEnergieUS PJM/Newbridge Rd. Project	N/A		COREY	CALIMANO	N/A	N/A			
A665	FERC Case - PJM Model Impact Evaluation	N/A		COREY	CALIMANO	N/A	N/A			
A669	ClearQuest Evaluation	N/A		FARNEY	FELL	N/A	N/A			
A670	BIG Policy and Procedure Implementation	N/A		CRAFT	RAGOGNA	N/A	N/A			
A671	Process Improvement - Software Development Life Cycle	N/A		CRAFT	KING	N/A	N/A			
A672	Quebec - New York Interconnection Limit Analysis [NEW]	N/A		WALDELE	CALIMANO	N/A	N/A			
A673	Athens Generation In-Service Operating Study	N/A		WALDELE	CALIMANO	N/A	N/A			
A674	Data Center Upgrades	N/A		PETERS	CALIMANO	N/A	N/A			
A675	Billing Simulator [NEW]	N/A		MCGINNIS	RAGOGNA	N/A	N/A			
A677	SRIS for the Flat Rock Windpower 230 kV Interconnection Proj	N/A		COREY	CALIMANO	N/A	N/A			
QISSUES	Issues	N/A				1	N/A			
X5	Control Room Logging II	N/A		FARNEY	CALIMANO	N/A	N/A			

Legend

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Resource Limited Schedule Deployment Milestone **Estimated FRS Completion**

