## 2004 BUDGET VS. ACTUAL VARIANCES

(dollar amounts in thousands)

Budget, Standards \& Performance Subcommittee - February 24, 2005

|  | YTD through December 2004 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget |  | Actuals |  | \$ Var. |  | \% Var. |
| Capital Assets | \$ | 18,155 | \$ | 12,066 | \$ | $(6,089)$ | -34\% |
| Salaries \& Benefits |  | 43,836 |  | 42,098 |  | $(1,738)$ | -4\% |
| Consultants |  | 25,166 |  | 24,766 |  | (400) | -2\% |
| Legal |  | 6,000 |  | 5,689 |  | (311) | -5\% |
| Building Services |  | 3,513 |  | 4,202 |  | 689 | 20\% |
| Computer Services |  | 18,914 |  | 27,413 |  | 8,499 | 45\% |
| Insurance |  | 7,713 |  | 6,381 |  | $(1,332)$ | -17\% |
| Telecommunications |  | 2,875 |  | 4,526 |  | 1,651 | 57\% |
| Board of Directors |  | 925 |  | 856 |  | (69) | -7\% |
| Meetings, Travel, Training |  | 2,902 |  | 2,635 |  | (267) | -9\% |
| NPCC Fees |  | 1,525 |  | 1,507 |  | (18) | -1\% |
| FERC Fees |  | 8,000 |  | 5,312 |  | $(2,688)$ | -34\% |
| Debt Service \& Bank Fees |  | 30,221 |  | 28,989 |  | (1,232) | -4\% |
| TOTAL BUDGET SPENDING | \$ | 169,745 | \$ | 166,440 | \$ | $(3,305)$ | -2\% |
| Less: Miscellaneous Revenues |  | $(1,065)$ |  | $(1,058)$ |  | 7 | -1\% |
| Less: Net Proceeds from Bank Financing |  | $(46,025)$ |  | $(42,000)$ |  | 4,025 | -9\% |
| Plus: Interest on 2004 Bank Financing |  | 1,204 |  | 463 |  | (741) | 62\% |
| EQUALS: Funds Needed via RS\#1 | \$ | 123,860 | \$ | 123,846 | \$ | (14) | 0\% |
| COMPARED TO: Funds Received via RS\#1 |  |  |  |  |  | $(2,043)$ |  |
| EQUALS: Total Due (to)/from Market Participants |  |  |  |  | \$ | $(2,057)$ |  |

