












Project ID	Project Description	Priority	Next Deployment	Sched. Finish	Project Manager	Project Sponsor	Estim Level	Remaining Hours	2003												2004											
									Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul						
1. Market & Operations Enhancements																																
								33,111																								
A582	2002 SAS 70 Type 2	Exempt			RUBIN	RAGOGNA	N/A	1,288																								
A600	Open Billing Issues	Exempt			CRAFT	RAGOGNA	N/A	816																								
A649	Oracle 9i Upgrades	1	03/09/03	04/03/03	FARNEY	FELL	2*	514																								
A583	Billing System Improvements - Phase 2	2	04/29/03	02/24/04	MCGINNIS	RAGOGNA	3	5,860																								
A623	New Loss Calculation	3	03/03/03	04/24/03	MCGINNIS	RAGOGNA	3	937																								
A614	Day Ahead Demand Response Program Enh.	4	06/04/03	06/24/03	PELUSO	KING	2	2,398																								
A636	85/15 Rate Schedule 1 Split	5	02/07/03 (FRS)		MCGINNIS	RAGOGNA	1	69																								
A668	Scheduling and Pricing Non-Competitive Proxy Interfaces	6	06/13/03	07/02/03	PELUSO	KING	2	1,324																								
A667	Scarcity Pricing and Shadow Price Adder	7	07/16/03	08/01/03	PELUSO	KING	2	2,462																								
A637	GT Reserves / Mgmt Enhancements II	8			FARNEY	CALIMANO	N/A	21																								
A620	AMP IV Including Startup & Mingen Mitigation	9			PELUSO	BUDD	N/A	671																								
A619	TransEnergie Long Island Sound Cable	10		05/20/04	FITTS	CALIMANO	2	4,880																								
A541	TCC Online Auction Automation	11			FITTS	KING	1	5,912																								
A543	UCAP Market Automation	12			FITTS	KING	N/A	1,335																								
A564	Bi - Directional Modeling of Generation	13			FARNEY	RAGOGNA	N/A	1,666																								
A630	Mechanize Grid Account Support for Voltage Support	14			MCGINNIS	RAGOGNA	1	800																								
A624	Twelve Month Final Bill	15			MCGINNIS	RAGOGNA	N/A	22																								
A647	Station Power Accounting	16			PELUSO	KING	1	880																								
A628	Inter-ISO Congestion Management Settlements	17			MCGINNIS	RAGOGNA	1	1,000																								
A609	Real Time Mitigation & OOM	N/A	Deployed	07/21/03	PELUSO	BUDD	3	260																								
X3	Reduce Persistent Dragging	N/A		02/10/03				0																								
X4	SCUC Over-Commitment/SCUC Redesign	N/A		02/10/03				0																								

Legend	Estimate Level	Duration Based Schedule 
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2. Strategic Development																																
								173,655																								
A510	SMD 2.0 Planning & Specification	N/A		04/01/04	MILLS	CALIMANO	2	0																								
A545	Open Scheduling System / NE Energy Portal I	N/A	04/12/03	02/10/04	MARTIN	KING	2	3,293																								
A548	DSS Settlements Datamart I	N/A			MARTIN	FELL	1	5,113																								
A559	EAI Phase II	N/A		01/19/04	MILLER	FELL	2*	2,278																								
A573	SMD 2.0 Market Systems Implementation	N/A	08/29/03		PIKE	CALIMANO & KING	1	54,885																								
A574	SMD 2.0 Ranger Tracking	N/A	08/29/03		MILLS	CALIMANO & KING	1	63,382																								
A612	Improved SCUC Performance	N/A			PIKE	CALIMANO	1	328																								
A657	OSS SMD Support	N/A			MARTIN	FELL	1	6,000																								
A658	OSS 2nd Node	N/A			MARTIN	FELL	1	5,376																								
A659	OSS 1.x Enhancements	N/A			MARTIN	FELL	1	4,000																								
A660	OSS Online Presence	N/A			MARTIN	FELL	1	6,000																								
A661	DSS Settlements Datamart II	N/A			MARTIN	FELL	1	3,000																								
A662	DSS Settlements Datamart III	N/A			MARTIN	FELL	1	3,000																								
A663	DSS Settlements Datamart IV	N/A			MARTIN	FELL	1	5,000																								
A664	DSS Market Monitoring Datamart I	N/A			MARTIN	FELL	1	12,000																								





Legend

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3. Internal Projects and Studies																										
								64,185																		
A036	PG&E/Liberty Linden-Goethals Study	N/A			COREY	CALIMANO	N/A	401																		
A037	NYISO/TO Baseline Plan Study - 2001	N/A			COREY	CALIMANO	N/A	34																		
A095	Transmission Expansion Planning Study	N/A			COREY	CALIMANO	N/A	659																		
A096	Reactive Resource Adequacy Study	N/A			COREY	CALIMANO	N/A	430																		
A097	Spectragraphics	N/A			QUINN	CALIMANO	N/A	37																		
A208	NYSEG Solutions So. Glens Falls Expansion (Reimbursable)	N/A			COREY	CALIMANO	N/A	6																		
A209	Entergy Indian Point Energy Center (Reimbursable)	N/A			COREY	CALIMANO	N/A	108																		
A212	2002 New York Area Transmission Review	N/A			COREY	CALIMANO	N/A	372																		
A213	Class 2002 Cost Allocation	N/A			COREY	CALIMANO	N/A	415																		
A556	Documentum Implementation	N/A			FARNEY	SANFORD	N/A	7																		
A591	Calpine (was SkyGen) Waterford	N/A			COREY	CALIMANO	N/A	112																		
A601	Marcy Facts Phase II Implementation Study	N/A			WALDELE	CALIMANO	N/A	38																		
A617	Develop Transfer Limits for 2002 MARS Study	N/A			COREY	CALIMANO	N/A	252																		
A618	Develop Access to Historic System Data	N/A			COREY	CALIMANO	N/A	222																		
A621	Restoration Sensitivity Studies	N/A			WALDELE	CALIMANO	N/A	720																		
A638	Create Process Flows for Customer Settlements	N/A			MCGINNIS	RAGOGNA	N/A	465																		
A639	2003 SAS 70 Type 2 Audit [NEW]	N/A			RUBIN	RAGOGNA	N/A	1,671																		
A640	PTS & AGC Controls	N/A			PELUSO	RAGOGNA	N/A	123																		
A642	SRIS TransEnergy PJM-Rainey HVDC (Reimbursable)	N/A			COREY	CALIMANO	N/A	100																		
A645	Operations Reactive Study	N/A			WALDELE	CALIMANO	N/A	1,209																		
A646	Customer Settlements Tracking Reporting DB	N/A			MCGINNIS	RAGOGNA	N/A	26																		
A653	SRIS / Global Winds Harvest Prattsburgh Project [NEW]	N/A			COREY	CALIMANO	N/A	38																		
A655	SRIS for the Bay Energy Project (Reimbursable) [NEW]	N/A			COREY	CALIMANO	N/A	26																		
A656	SRIS / TransEnergyUS PJM/Newbridge Rd. Project [NEW]	N/A			COREY	CALIMANO	N/A	34																		

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A665	FERC Case - PJM Model Impact Evaluation [New]	N/A			COREY	CALIMANO	N/A	0																		
A669	ClearQuest Evaluation [NEW]	N/A			FARNEY	FELL	N/A	6																		
A670	BIG Policy and Procedure Implementation	N/A			CRAFT	RAGOGNA	N/A	2,609																		
A671	Process Improvement - Software Development Life Cycle	N/A			CRAFT	KING	N/A	460																		
QISSUES	Issues	N/A					1	53,608																		
X5	Control Room Logging II [NEW]	N/A			FARNEY	CALIMANO	N/A	0																		

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Duration Based Schedule 

Resource Limited Schedule 

Deployment Milestone 

Estimated FRS Completion 