NEW YORK INDEPENDENT SYSTEM OPERATOR — PROJECT MANAGEMENT

Project ID	Project Description	Priority	Next Deployment	Project Manager	Project Sponsor	Estim Level	Remaining Hours	2003	2004
1. Market & Operations Enhancements									
							41,672		
A582	2002 SAS 70 Type 2	Exempt		RUBIN	RAGOGNA	1	815		
A600	Open Billing Issues	Exempt		CRAFT	RAGOGNA	1	868		
A649	Oracle 9i Upgrades	1	Deployed	FARNEY	FELL	1	164		
A623	New Loss Calculation	2	03/17/03	MCGINNIS	RAGOGNA	3	737		
A583	Billing System Improvements - Phase 2	3	03/25/03	MCGINNIS	RAGOGNA	3	6,175		
A614	Day Ahead Demand Response Program Enh.	4	05/02/03	PELUSO	KING	2	1,395		
A636	85/15 Rate Schedule 1 Split	6	03/25/03	MCGINNIS	RAGOGNA	2	802		
A668	Scheduling and Pricing Non-Competitive Proxy Interfaces	7	06/13/03	PELUSO	KING	2	1,174		
A667	Scarcity Pricing and Shadow Price Adder	8	07/16/03	PELUSO	KING	2	1,912		
A637	GT Reserves / Mgmt Enhancements II	9		FARNEY	CALIMANO	N/A	21		
A620	AMP IV Including Startup & Mingen Mitigation	10		PELUSO	BUDD	N/A	40		
A619	TransEnergie Long Island Sound Cable	5	04/30/04	FITTS	CALIMANO	2	4,657		
A541	TCC Online Auction Automation	11		FITTS	KING	1	5,885		
A543	UCAP Market Automation	12		FITTS	KING	1	12,689		
A564	Bi - Directional Modeling of Generation	13		FARNEY	RAGOGNA	1	1,666		
A630	Mechanize Grid Account Support for Voltage Support	14		MCGINNIS	RAGOGNA	N/A	800		
A624	Twelve Month Final Bill	15		MCGINNIS	RAGOGNA	N/A	22		
A647	Station Power Accounting	16		PELUSO	KING	1	838		
A628	Inter-ISO Congestion Management Settlements	17		MCGINNIS	RAGOGNA	1	1,000		
A609	Real Time Mitigation & OOM	N/A	Deployed	PELUSO	BUDD	1	12		
X4	SCUC Over-Commitment/SCUC Redesign	N/A					0		

Legend

Estimate Level
1 - Class 100 Estimate Based on Concept of Operations
2 - Class 50 Estimate Based on Functional Requirements Specification
3 - Class 10 Estimate Based on Detailed Design
* - Estimate Through Identified Deployments Only

Duration Based Schedule
Resource Limited Schedule
Deployment Milestone
Estimated FRS Completion