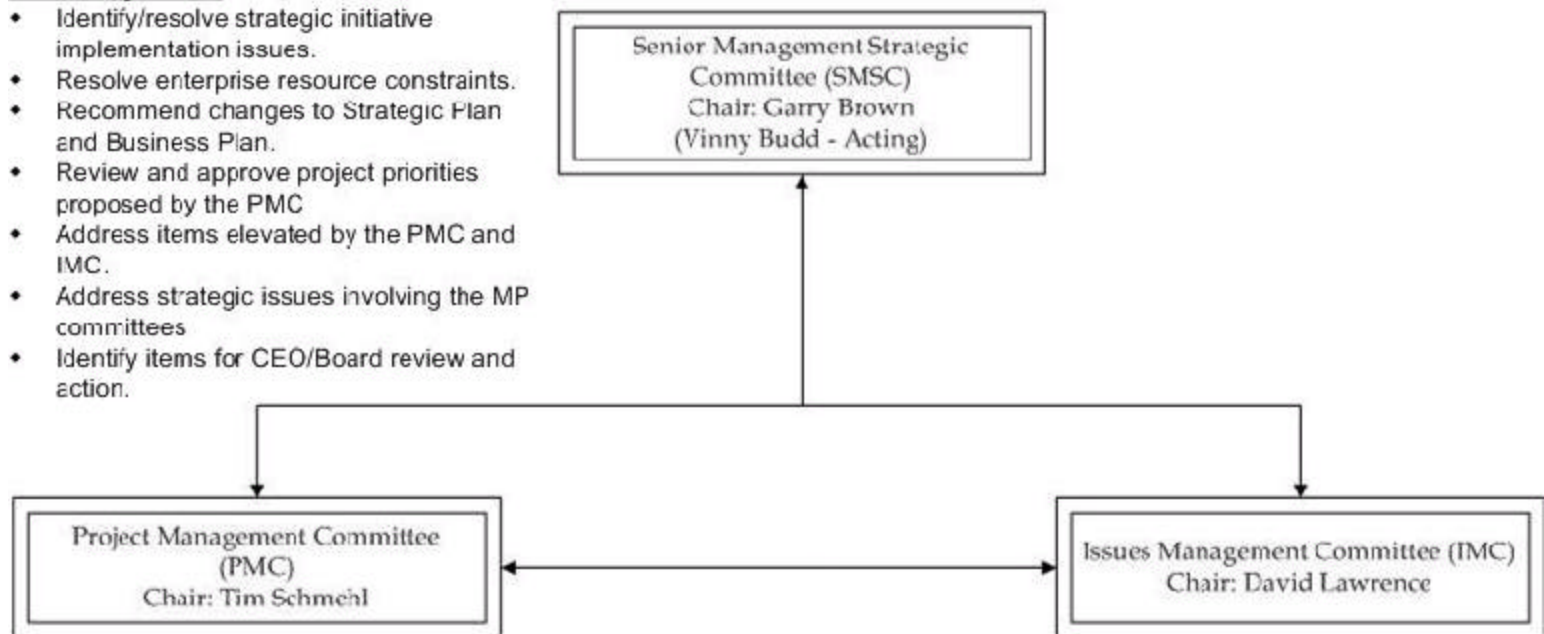


NYISO Oversight Committees

Strategic Initiatives, Projects, and Issues

SMSC Objectives:

- Identify/resolve strategic initiative implementation issues.
- Resolve enterprise resource constraints.
- Recommend changes to Strategic Plan and Business Plan.
- Review and approve project priorities proposed by the PMC
- Address items elevated by the PMC and IMC.
- Address strategic issues involving the MP committees
- Identify items for CEO/Board review and action.



PMC Objectives:

- Review and recommend initial prioritization of new projects and strategic initiatives.
- Monitor and resolve inter-project dependencies, priorities, and resource conflicts.
- Prioritize and set the schedule for preparing Business Concept of Operations for new projects.
- Evaluate and mitigate enterprise risks within the projects portfolio as well as individual projects.
- Provide direction to and address items raised by the IMC.
- Address items raised by individual project teams and steering committees.
- Develop project and resource plans for the annual budget and business plan development processes.
- Provide recommendations for SMSC action regarding project scope, schedule, or priority changes.
- Initiate and monitor projects in accordance with BS&P guidelines.
- Provide project priority recommendations and identify issues to be reviewed with the PPT.

IMC Objectives:

- Review and provide input to Business Concept of Operations documents.
- Review and prioritize new issues.
- Evaluate items elevated by the MP Committees.
- Recommend issues that should become projects for PMC review and prioritization.
- Identify other items for PMC review and action.
- Approve Business Concept of Operations documents.