
NYISO Management Committee Meeting Minutes

August 2009

10:00 a.m. – 1:00 p.m.

1. Introductions, Meeting Objectives, and Chairman's Report

Mr. Bill Palazzo (NYPA), the Chair of the Management Committee (MC) called the meeting to order 10:00 a.m. and welcomed the members of the MC. Meeting participants introduced themselves and their affiliations.

2. Approval of Meeting Minutes – The May 27, 2009 meeting minutes were presented for approval.

Motion #1:

Motion to approve the May 27, 2009 meeting minutes.

Motion by show of hands.

The meeting minutes were approved by show of hands.

3. President's Report

Mr. Steve Whitley (NYISO) mentioned the passing of Tim Bush (IPPNY) and recognized the many contributions he had made over the years toward the operation of the power system in New York, the development of the ISO markets, and his role on the NERC committees.

Market performance highlights were discussed (see presentation posted under MC meeting material)

Mary McGarvey (NYISO) provided an update of the 2009 budget, a follow-up from the July MC and the August BPWG. She reported that the total shortfall for RS1 is 12.5 million; 8 million has already been funded by reductions in NYISO budget and the remaining 4.6 million will need to be looked at through other options such as reduction in project spending, borrow from working capital on temporary basis, borrow funds on long term debt, or increasing RS 1 in 2009 to address the shortfall. This discussion began yesterday in BPWG and is expected to continue for approximately the next month with an expected course of action agreed upon by Market Participants by end of September and to be in place by fourth quarter, prior to the MC vote on the 2010 budget. Ms. McGarvey directed members to send feedback or questions to her.

In response to a question directed to the NYISO on if the strategic tariff review project, which appears to be both costly and time consuming, could be looked at and possibly cut, Mr. Whitley stated that the majority of the work on this is being done internally and does not have a big cost impact. He added that the effort is to get this done due to a FERC tariff audit, and the NYISO will attempt to stay on schedule for end of year target completion.

Mr. Mike Mager (Multiple Intervenors) stated that they would not be open to increasing RS 1 and would like to see more details on the 2010 budget before making any decisions on the 2009 shortfall. Ms. McGarvey stated that this would be discussed at the August 18 BPWG.

Mr. Liam Baker (US PowerGen) stated that US PowerGen strongly supports increasing RS1 on a temporary basis to meet shortfall. He added that while no one is in favor of increasing costs to consumers, New York has a 7 year low on average wholesale prices to customers and customers are using less power and paying less for it. If we don't increase RS1 now then we will have to later.

Mr. Whitley reported on Broader Regional Markets. At last months meeting, Mr. Whitley discussed the FERC order on Lake Erie loop flows that directed the NYISO to fix seams with neighbors. The NYISO and Market Participants have been working on concepts to address the seams this year. These concepts are: Buy thru of TRLs, congestion management, and faster inter-hour transactions. Since the last meeting, there have been visits with ISO-NE, PJM, IESO, and MISO to review the order, and to get their support on a set of projects that could be implemented over the next few years. The next steps are to get stakeholder input. Mr. Whitley stated that the NYISO would need the expertise of the stakeholders and this would be brought thru the stakeholder process, including joint meetings with the other regions. All work would need to be reciprocal with the regions. A filing with a plan is due back to FERC in 180 days; NYISO is hoping to come up with a plan to submit to FERC that the neighboring ISO's would support. Each of the neighboring ISOs have slightly different priorities – however, they understand that certain projects have certain timeframes and understood that these needed to all be done in synch.

Mr. Kevin Jones (LIPA) brought up issues he feels should also be addressed: improved alignment of ISO capacity periods and wheel thru of ICAP external ICAP transactions.

Mr. Rick Gonzales provided an update on residual uplift. The majority of the balancing market residual costs are attributable to storm watch activations during month of July. (See presentation). The NYISIO is keeping these costs in check by using invoking the TLR process. . The ISO is working to improve transparency by identifying a monthly statewide uplift value help market participants understand statewide reliability costs trends. This change would be presented at the next MC meeting.

Mr. Gonzales discussed the Saranac reliability commitment need that was introduced at the August MC. He informed stakeholder he expected to have an operating protocol with ISO NE to better utilize the one inter-connection between northern Vermont in Zone D and that would allow us to mitigate the reliability need of the Saranac unit under summer, spring and fall conditions. Zone D is winter peaking so there will be a need for the reliability commitment of the Saranac unit. That protocol should be in place by the end of this week. A further discussion would be held at Monday's SOAS meeting and also at a future MIWG meeting.

Mr. Whitley discussed the three DOE Stimulus projects: PMUs/Capacitors, Eastern Interconnection Planning Collaborative (EIPC), and Statewide Communications Backbone. The Phasor measurement project benefit is real time granular dynamic data affecting the operation of the system. This is a recommendation from the DOE taskforce that needed to be put in place as a result of the blackout. The Eastern interconnection is 100% funding from DOE.

There were questions regarding costs associated with the projects and concerns on costs and lack of stakeholder feedback. Steve thanked Committee Members for their comments and stated that these projects are part of the DOE recommendation that FERC and NERC has embraced - we are going to have to put a collector unit on this – this will give us an opportunity to get money from it. Mr. Whitley explained how the funding would assist us with projects that need to be done – operating projects. Market Participants asked that if there are other major areas that the NYISO knows it will have costs, the NYISO come to BPWG to inform stakeholders and allow open discussion.

The following statement regarding mitigation measures was presented to MC members:

The NYISO Operations and Market monitoring groups have been observing the markets throughout the summer. This is a head's up that the NYISO is considering initiating certain mitigation measures under the market monitoring measures. As you are aware, bids and offers are subject to conduct and impact thresholds that are documented in the tariffs. Nonetheless, the MMU is required to monitor and, if necessary, mitigate participant behavior that technically falls within the established thresholds if it is inconsistent with competitive behavior. In other words, a participant may be technically playing within the rules, but still be exercising market power that needs to be mitigated. We are now completing an analysis to determine if this sort of behavior is happening in certain parts of the state. The analysis is limited to specific participants. If our analysis confirms that there is non-competitive behavior we will recommend to the Board that we take the necessary steps under the Market Monitoring Measures to immediately address the specific behavior. At this time, we cannot disclose more about the specific behaviors because of our confidentiality restrictions. The probability is that we will seek relief from the FERC in a formal filing which we can discuss further if that filing is made. The purpose today is just to let you all know that we are contemplating this unusual action. If we do take action to mitigate specific participants, we will also start a generic rulemaking process in collaboration with the market participants through the normal governance processes.

4. NYISO Excellence in Execution: A Report on Results

Mr. Wayne Bailey (NYISO) reported on the Excellence in Execution initiatives to improve NYISO's performance and reduce errors. Steps included:

- Information Technology Infrastructure Upgrades
- Continuous Process Improvement (LSS)
- Process & Controls Development
- Organizational Enhancements

Multi-year data show improvements across the enterprise. Initiatives are now part of the NYISO's on-going business practices (see presentation).

5. Reporting Market Issues: Draft Tariff Language

Mr. Tim Duffy/Mr. Wayne Bailey (NYISO) presented the procedure for reporting on market problems and proposed tariff language. The procedure was developed after discussions at multiple Market Issues Working Group meetings, the Spring sector meetings and the Business Issues Committee meeting, and have been incorporated in the

new “Administrative Practices” Manual. Revisions to the procedure would require BIC approval (see presentation).

Motion #2

The Management Committee (“MC”) hereby recommends that the NYISO Board of Directors authorize the NYISO to file with Federal Energy Regulatory Commission, pursuant to Section 205 of the Federal Power Act, revisions to the NYISO's Market Administration and Control Areas Services Tariff addressing notification protocols for Market Problems that may arise with regard to the NYISO's operation of its markets as approved by the MC and more fully described in the presentation made to the MC on August 26, 2009.

The motion passed with abstentions

6. Rate Schedule 1 Proposal for Non-Physical Transactions

Mr. Tim Duffy (NYISO) provided background on this item. The Management Committee at its December 3rd meeting, approved a motion, requesting that NYISO Staff conduct an analysis of how a portion of Rate Schedule 1 charges should be assessed to Market Participants not currently contributing to Rate Schedule 1 charges. Recommendations on how virtual trading and transmission congestion contracts should be handled were provided (see presentation).

Motion #3

The Management Committee (“MC”) hereby recommends that the NYISO Board of Directors authorize the NYISO to file with Federal Energy Regulatory Commission, pursuant to Section 205 of the Federal Power Act, revisions to the NYISO's Open Access Transmission Tariff and Market Administration And Control Area Services Tariff addressing the collection and disbursement of revenues collected from Market Participants engaged in non-physical market activity as more fully described in the presentation made to the MC on August 26, 2009 and as modified at that meeting; provided, however, that prior to the NYISO filing the revised tariff sheets with FERC, the NYISO shall submit the revised tariff sheets to the BIC, MC and OC Chairs and Vice Chairs for review and approval.

The motion passed with abstentions

7. Additional Tariff Remedies/FERC Remedial Authority

Mr. Alex Schnell (NYISO) presented the proposed tariff language (section 4.1.6 of the Market Services Tariff) which represented a compromise that addressed the comments and proposals the ISO received from stakeholders with divergent views.

Motion #4

The Management Committee (“MC”) hereby recommends that the NYISO Board of Directors authorize the NYISO to file with Federal Energy Regulatory Commission, pursuant to Section 205 of the Federal Power Act, revisions to Section 4.1.6 of the Market Services Tariff as presented and modified at the August 26, 2009 MC meeting.

The motion passed with abstentions

Meeting Adjourned at 2:30 pm

NYISO Management Committee Meeting
August 26, 2009

FINAL MOTIONS FROM THE MEETING

Motion #1

The Management Committee hereby approves the Management Meeting Minutes from the May 27, 2009 meeting.

The motion passed unanimously

Motion #2

The Management Committee ("MC") hereby recommends that the NYISO Board of Directors authorize the NYISO to file with Federal Energy Regulatory Commission, pursuant to Section 205 of the Federal Power Act, revisions to the NYISO's Market Administration and Control Areas Services Tariff addressing notification protocols for Market Problems that may arise with regard to the NYISO's operation of its markets as approved by the MC and more fully described in the presentation made to the MC on August 26, 2009.

The motion passed with abstentions

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The motion passed with abstentions

Motion #4

The Management Committee ("MC") hereby recommends that the NYISO Board of Directors authorize the NYISO to file with Federal Energy Regulatory Commission, pursuant to Section 205 of the Federal Power Act, revisions to Section 4.1.6 of the Market Services Tariff as presented and modified at the August 26, 2009 MC meeting.

The motion passed with abstentions

New York Independent System Operator - Committee Membership

Management Committee - Attendance April 28, 2009 - Albany, NY - Parties Checked in Attendance

Organization	Sector	Representative	Alternate1	Alternate2	Alternate3	Alternate4	Alternate5	Alternate6	Proxy	Guest
NYS Energy Research & Develop. Auth. The City of New York	End Use - Gov. Agency/Aggr.	John Williams	Karl Michael	✓ David Coup	Erin Hogan	Christopher Hall				
Alcoa/Reynolds Metals Company	End Use - Gov. Agency/Aggr.	✓ Michael Delaney	Janel Guerrero	Thomas Simpson						
Atco Properties & Management Inc.	End Use - Large Consumer	Robert Loughney	✓ Michael Mager	Garrett Bissell	Kevin Lang					
IBM Corporation	End Use - Large Consumer	David Bomke	George Diamantopoulos							
Occidental Chemical Corp.	End Use - Large Consumer	Robert Loughney	✓ Michael Mager	Garrett Bissell	Kevin Lang					
Wegmans Food Markets	End Use - Large Consumer	Robert Loughney	✓ Michael Mager	Garrett Bissell	Kevin Lang					
Metropolitan Transportation Authority	End Use - Large Cons. Gov.	Jesse Samberg	Gary Caplan	Walter McCarroll						
American Sugar Refining, Inc.	End Use - Small Consumer	Quinton George	John Dowling	Catherine Luthin						
Association for Energy Affordability, Inc.	End Use - Small Consumer	David Hepinstall	Jamie Van Nostrand							
Beth Israel Health Care System	End Use - Small Consumer	Catherine Luthin	John Dowling							
Fordham University	End Use - Small Consumer	John Dowling	Catherine Luthin							
Memorial Sloan Kettering Cancer Center	End Use - Small Consumer	John Dowling	Catherine Luthin							
Mount Sinai Medical Center	End Use - Small Consumer	Catherine Luthin	John Dowling							
New York Presbyterian Hospital	End Use - Small Consumer	David Bomke	Doug Eifner	✓ Tariq Niazi						
New York University	End Use - Small Consumer	Catherine Luthin	John Dowling							
NY State Consumer Protection Board	End Use - State Agency	✓ Tariq Niazi	Saul Rigberg							
AES NY	Generation Owners	Christopher Wentlent	✓ Dave Evasoski	Charlie Schaffer	Dan Santelli	✓ Chris LaRoe				
Astoria Energy LLC	Generation Owners	Chuck McCall	Scott Browne	Len Singer						
Calpine	Generation Owners	Brett Kruse	Seth Berend	John Flumerfelt	Max Garcia	David Webb				
East Coast Power Linden Holding LLC	Generation Owners	Daniel Walsh	Thomas Milillo	Chris Seiple						
Edison Mission Marketing & Trading	Generation Owners	✓ Ray Stalter	Jeff Ellis							
Entergy Nuclear Northeast	Generation Owners	✓ Ron Mackowiak	William Glew							
Horizon Wind Energy	Generation Owners	Brian Lammers	Gary Davidson	Tom Stebbins						
Indeck Energy Services	Generation Owners	Mike Ferguson	John Schrage	✓ Mark Younger						
Innovative Energy Systems Inc.	Generation Owners	Peter Zelfiff	Scott Henningham							
Mirant New York, Inc.	Generation Owners	Philip Smith	✓ Doreen Saia	Vicki Lynch						
New Athens Generating Co.	Generation Owners	Jack Breen	Ken DellOrto	Dan DeVinney						
Noble Environmental Power LLC	Generation Owners	Thomas Swank	Sidney Chang							
Selkirk Cogen Partners, L.P.	Generation Owners	Tim Biittig	Steve Kampplila							
TC Ravenswood	Generation Owners	William Taylor	Jim D'Andrea	✓ Dan Congel						
UPC Wind	Generation Owners	David Wilby	Mike Jacobs							
BJ Energy	Other Suppliers	Bing Ni	George Lee							
Brookfield Energy Marketing Inc.	Other Suppliers	Frank Francis	Robert Ricketts	Daniel Whyte						
Bruce Power	Other Suppliers	Chris Loughrens								
Citi Group Energy	Other Suppliers	Lisa Yoho								
Con Edison Solutions	Other Suppliers	Steve Wemple	Norman Mah							
Conectiv	Other Suppliers	Robert Steele	Tony Gabrieli	Gloria Ogenyi						
Constellation Energy Commodities, Inc.	Other Suppliers	✓ Glen McCartney	Tim Daniels							
Constellation New Energy Inc.	Other Suppliers	✓ Glen McCartney	Tim Daniels							
CPower	Other Suppliers	✓ Marie Pieniazek	Nick Planson	Tom Rutigliano	Janette Dudley					
Cross Sound Cable Co.	Other Suppliers	John Miller	Brian Reinhart	Bradley Railing	✓ Jose Rotger					
DC Energy	Other Suppliers	Bruce Bleiweis	Chris Carpenter	Andrew Stevens	Matthew Tate	Sadao Milberg	David Kuo	✓ Aaron Kent		
DTE Energy	Other Suppliers	Gregory Pakela	Raymond Wieszczyk	Paul Norris						
Dynegy	Other Suppliers	✓ Glenn Haake	Barry Huddleston	✓ Dean Ellis						
Energy Curtailment Specialists, Inc	Other Suppliers	Glen Smith	Stephen Lynch	✓ Marie Pieniazek	Dara Biltehoff					
Energy Spectrum	Other Suppliers	Gary David	David Ahrens	Carrie Pasch	David Neiburg	Aron Iskowitz	Ruben Brown	Arthur Pearson		
EnerNoc	Other Suppliers	David Brewster	Aaron Breidenbaugh							
Epic Merchant Energy NY, LP	Other Suppliers	Michael Kinsey	Robert Erbrick	Pierre Tournois	Gordon Scott	Arshad Khan				
Exelon Generating Co. LLC	Other Suppliers	Denise Foster	Jack Crowley							
Fortistar/Lockport Energy Associates, L.P.	Other Suppliers	Tom Gesicki	✓ Mark Younger							
FPL Energy	Other Suppliers	David Applebaum	Fernando DaSilva	Ron Scheirer						✓ Doreen Saia
Galt Power	Other Suppliers	✓ Rick Mancini	✓ Alan Ackerman	Caryn Rexrode	Stephen Fernands					
Hess Corporation	Other Suppliers	Dennis Sobieski	Hemant Jain							
HQ Energy Services	Other Suppliers	Yannick Vennes	Mathieu Berube	✓ Scott Leuthauser						
Integrus Energy Services	Other Suppliers	Michael Haugh								
Liberty Power Corp.	Other Suppliers	David Hernandez	Kyla Douglas							
Louis Dreyfus Highbridge Energy LLC	Other Suppliers	Xijian Sun	Mei Cheong							
Morgan Stanley Capital Group	Other Suppliers	Patrick Murray	Karen Kochonies	Levon Kazarian	Doron Ezickson	Nikolai Markarian				
NRG Power Marketing LLC	Other Suppliers	✓ Brad Kranz	Lee Davis							
Ontario Power Generation Inc.	Other Suppliers	Colin Anderson	Dave Barr	Ken Lacivita	Richard Gell					
PPM Energy	Other Suppliers	Thresa Allen	Eric Thuma	Tom Shields						
PP&L Energy Plus	Other Suppliers	Tom Hyzinski	Joseph Langan	Sharon Weber						
PSEG Energy Resources & Trade	Other Suppliers	✓ Howard Fromer	Michael LaFalce							
RBS Semptra Commodities	Other Suppliers	Dan Staines	Barry Trayers	Harry Singh	Gerry Binder					

New York Independent System Operator - Committee Membership

Management Committee - Attendance April 28, 2009 - Albany, NY - Parties Checked in Attendance

Organization	Sector	Representative	Alternate1	Alternate2	Alternate3	Alternate4	Alternate5	Alternate6	Proxy	Guest
SESCO Enterprises, LLC	Other Suppliers	Mike Schubiger	Jim Thoresen							
Shell Energy North America	Other Suppliers	Matt Picardi	Marc Overdyk	Dave French						
Strategic Energy LLC	Other Suppliers	Read Comstock								
TransCanada Power Marketing	Other Suppliers	William Taylor	Jim D'Andrea	✓ Dan Congel	Mike Hachey					
U.S. Power Generating Co.	Other Suppliers	✓ Liam Baker	John Reese							
Long Island Power Authority	Public Power - Authorities	✓ Kevin Jones	Jim Wittine	✓ Dave Clarke						
New York Power Authority	Public Power - Authorities	✓ William Palazzo	✓ Scott Brown	Maryam Sharif						
American Lung Association	Public Power - Environmental	Jamie Van Nostrand	Michael Seilback							
American Wind Energy Association	Public Power - Environmental	✓ Valerie Strauss	Carol Murphy	Rob Gramlich						
Environmental Advocates	Public Power - Environmental	Jamie Van Nostrand	Jackson Morris	David Gahl	Robert Moore					
Nat'l Resources Defense Council	Public Power - Environmental	Jamie Van Nostrand	Donna Decostanzo							
Pace Energy & Climate Center	Public Power - Environmental	Jamie Van Nostrand	Tamara Feller	Dan Rosenblum						
Scenic Hudson	Public Power - Environmental	Jamie Van Nostrand	Frank Radigan							
Bath Electric, Gas & Water Systems	Public Power - Munis & Co-ops	Matthew Benesh	✓ Richard Bolbrock	Mark Cordeiro						
City of Jamestown Board of Pub. Util.	Public Power - Munis & Co-ops	David Gustafson	David Leathers	Steven Kulig	✓ Tom Rudebusch					
Lake Placid Village	Public Power - Munis & Co-ops	Peter Kroha	✓ Richard Bolbrock	Mark Cordeiro						
Municipal Commission of Boonville	Public Power - Munis & Co-ops	Kenneth Stabb	✓ Richard Bolbrock	Mark Cordeiro						
Plattsburgh Municipal Lighting Dept.	Public Power - Munis & Co-ops	William Treacy	✓ Richard Bolbrock	Mark Cordeiro						
Village of Arcade	Public Power - Munis & Co-ops	Larry Kilburn	✓ Richard Bolbrock	Mark Cordeiro						
Village of Fairport	Public Power - Munis & Co-ops	Ken Moore	✓ Richard Bolbrock	Mark Cordeiro						
Village of Freeport	Public Power - Munis & Co-ops	Anthony Fiore	Ted Kimlingen	✓ Tom Rudebusch						
Village of Rockville Centre	Public Power - Munis & Co-ops	Paul Pallas	Thomas Cardile	✓ Tom Rudebusch						
Village of Solway	Public Power - Munis & Co-ops	Judith Mondre	✓ Richard Bolbrock	Mark Cordeiro						
Village of Westfield	Public Power - Munis & Co-ops	Jim Hamilton	✓ Richard Bolbrock	Mark Cordeiro						
Central Hudson Gas & Electric	Transmission Owners	Charles Freni	✓ John Watzka	David Dittmann						
Consolidated Edison	Transmission Owners	Stuart Nachmias	✓ Richard Miller	✓ Neil Butterklee					✓ Rich Wright	✓ Mike Caulfield ✓ Norman Mah ✓ Paul Gioia
National Grid	Transmission Owners	✓ Terron Hill	Madison Milhous	Bart Franey	Joseph Rossignoli					
NY State Electric Gas (NYSEG)	Transmission Owners	✓ Ray Kinney	✓ Patti Caletka	Hank Masti	Cliff Olson	Denis Wickham	Steve Jeremko			
Orange & Rockland, Inc.	Transmission Owners	None Assigned								
Rochester Gas & Electric	Transmission Owners	✓ Ray Kinney	✓ Patti Caletka	Hank Masti	Cliff Olson	Denis Wickham				
Acciona Wind Energy USA, LLC	Non-voting	Dan DuBois	Pete Zedick							
Ace Energy Company, Inc	Non-voting	Stephen Lynch								
ACENY	Non-voting	Dan Allegretti	Allyson Smith							
Anbaric Northeast Transmission	Non-voting	Dan Allegretti	Allyson Smith							
Beacon Power Corporation	Non-voting	Judith Judson	Bill Capp							
Boundless Energy, L.L.C	Non-voting	John Tompkins	Chuck Gilbert							
Caithness Energy, L.L.C	Non-voting	Ross Ain	Gary Keevill	Mitchell Garber						
CPV Valley LLC	Non-voting		Steven Remillard	Rich Felak						
Customized Energy Solutions	Non-voting	✓ Rick Mancini	Stephen Fernands	Bill Schofield	✓ Alan Ackerman					
Ecogen, L.L.C	Non-voting	Tom Hagner								
Energetix, Inc.	Non-voting	Barney Farnsworth								
Fluent Energy	Non-voting	Michael Mastroianni	David Koplas	Margie Miller						
Gateway Energy Services Corp.	Non-voting	Angela Schorr	Usher Fogel							
GenPower Trading LLC	Non-voting	Chris Bursaw	Steven Remillard							
Hudson River Energy Group	Non-voting	Frank Radigan	Richard Canfield							
Hydro-Quebec TransEnergie	Non-voting	Glenn Sylvain								
MAG Energy Solutions INC	Non-voting	Martin Gauthier	Martin Roberge							
New York Regional Interconnect	Non-voting	Chris Thompson	Leonard Singer							
NYS Department of Public Service	Non-voting	✓ Bill Heinrich	Tammy Mitchell	Dave Drexler						
Sempa Power Systems	Non-voting									
The Structure Group	Non-voting	Ishta Roy	Phung Nguyen							
Tom Halleran	Non-voting	Tom Halleran								
US Direct Energy Inc.	Non-voting	Stephen Lynch		Glen Smith						
William P. Short	Non-voting	William Short	Marc Schaefer	Joe DeVito	John Brodbeck	Ron Matlock	Paul Savage	Jim Verna	Roberto Denis	
zzzz new member	Non-voting									
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zzzz new member	Non-voting									
zzzz new member	Non-voting									
zzzz new member	Non-voting									
zzzz new member	Non-voting									

NYISO and Hunton & Williams Members in Attendance:

New York Independent System Operator - Committee Membership

Management Committee - Attendance April 28, 2009 - Albany, NY - Parties Checked in Attendance

Organization	Sector	Representative	Alternate1	Alternate2	Alternate3	Alternate4	Alternate5	Alternate6	Proxy	Guest
✓ Kevin Jones	Hunton & Williams									
✓ Rick Gonzales	NYISO									
✓ Janet Joyce	NYISO									
✓ Rob Fernandez	NYISO									
✓ Rick Gonzales	NYISO									
✓ Steve Whitley	NYISO									
✓ Mollie Lampi	NYISO									
✓ Rich Dewey	NYISO									
✓ Rana Mukerji	NYISO									
✓ Elaine Robinson	NYISO									
✓ Echo Cartwright	NYISO									
✓ Leigh Bullock	NYISO									
✓ Kate Hockford	NYISO									
✓ Tim Duffy	NYISO									
✓ Mke Swider	NYISO									
✓ Carl Patka	NYISO									
✓ Kate Hockford	NYISO									
✓ Pete Lemme	NYISO									
✓ Wayne Bailey	NYISO									
✓ Dejan Sobjevic	NYISO									
✓ Henry Choa	NYISO									
✓ Nicole Bouchez	NYISO									

Key:

✓ = In attendance