

Jerry Ancona

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OVERVIEW

Very familiar with wholesale electric market rules and the rule making process, the NYISO, and utility regulation; also possess diversity and depth of technical expertise in power system operations; strategy and policy; generation, transmission and distribution planning; and engineering economics. Possess MBA, BSEE and PE along with leadership, organizational, analytical and communication skills to successfully deal with unstructured assignments and complex issues - issues that are becoming increasingly technically complex with legal, political, economic and accounting overtones.

POSITIONS HELD

National Grid (Formerly Niagara Mohawk Power Corp.), Syracuse, NY
MANAGER MARKET DEVELOPMENT, Transmission Regulation & Commercial
MANAGER POWER SCHEDULING AND BILLING, System Power Control
ISO COORDINATOR, System Power Control
SR. POWER CONTROL ENGINEER, System Power Control
DIRECTOR, TRANSMISSION PLANNING, Corporate Planning
LEAD ENGINEER, ENERGY SUPPLY AND ECONOMICS PLANNING, System Planning
GENERATION PLANNING ENGINEER, System Planning
DISTRIBUTION ENGINEER, Distribution Engineering

EXPERIENCE AND EXPERTISE

- Electricity Market Restructuring, Design and Operation
- Electric System Operations (Commitment, Dispatch, Monitoring, Emergency Procedures, Billing)
- Regulatory and Stakeholder Governance
- Reliability Criteria and Evaluations
- Transmission Regulation and Policy
- Transmission Planning
- Generation Planning
- Distribution Planning
- Demand-Side Management
- Planning Tools and Study Procedures
- Managerial/Supervisory/Coaching/Training Effectiveness
- Tariff and Contract Law
- Engineering Economics
- Utility Finance and Accounting

EDUCATION

SYRACUSE UNIVERSITY, Syracuse, NY ▪ MBA, Emphasis in Finance and Management
CLARKSON UNIVERSITY, Potsdam, NY ▪ BSEE, Emphasis in Power Engineering

PROFESSIONAL AFFILIATIONS AND REGISTRATIONS

- Registered Professional Engineer in New York
- Member of NYISO Management Committee
- Alternate Member of NYISO Business Issues Committee
- Senior Member of the Institute of Electrical and Electronic Engineers
- Engineering Economics Instructor for annual ASME PE review course
- Formerly, Chairperson of NYPP PWG-GIRT (New York Power Pool - Pricing Working Group - Generation Issues Resolution Team for two years just prior to NYISO start-up)

September, 2004

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Responses to NYISO MC Nominating Committee Questions

Ques. 1 - Please describe all experience you have had in chairing groups or committees of diverse interests, with a list of such groups.

I served as chairperson of the NYPP Member System Generation Issues Resolution Team (GIRT) for two years. This group (which - notwithstanding being comprised of Transmission Owners - still represented many diverse perspectives and concerns) managed to reach agreement on a large number of complex issues while trying to achieve balance between conflicting objectives. While serving as chairperson, GIRT completed extensive work to produce six NYISO manuals (many of which still remain largely unchanged), and it made the transition to "Open GIRT" to include all Market Participants in issue resolution. In a predecessor restructuring group with diverse interests and opinions, I co-chaired the New York PSC Competitive Opportunities Operating and Pricing Working Group "C" and co-authored a consensus final report. This group laid the initial groundwork for the ultimate development of the NYISO energy and ancillary services markets.

Ques. 2 - Please describe the support of your organization for your assuming the position of Vice-Chairperson, and describe your ability to make the necessary time commitment.

I have the full support of my corporate management and my colleagues at work to contribute to the improvement of the NYISO and the competitive electricity market in New York State. I will invest the time, effort and imagination needed to make the Management Committee a success.

Ques. 3 - Please describe any training or experience you have had in mediation, ADR (Alternative Dispute Resolution) or consensus building.

My formal training in mediation and ADR includes Niagara Mohawk seminars in Supervisory Skills, and team projects associated with my MBA graduate study at Syracuse University. Personal experience has taught me that true consensus is more communication and creativity than it is compromise or capitulation. Furthermore, I believe disagreements can frequently be resolved by building trust, reducing misinformation, and lightening the mood with some well placed humor.

Ques. 4 - Please describe briefly why you would like this job.

I've served on effective teams and on ineffective teams. The resulting differences in synergy, growth, and accomplishments of the former compared to the latter were remarkable. I believe that I can be a catalyst to help the Management Committee be as productive and relevant as it possibly can. To help insure a successful MC, I would concentrate on bringing a good balance of focus, fairness, facts, facilitation and even some fun to its meetings.

Ques. 5 - Please describe briefly your organization's actual and/or potential business interests in the Northeast and New York State, including the sector in which your organization will participate for purposes of NYISO governance.

National Grid is a major Transmission Owner, Distribution Owner and LSE in New York and New England with transmission ties to neighboring control areas. My company is deeply committed to the co-existence of: (1) a reliable electric system, and (2) a free and efficient electricity market that sends the appropriate price signals. This should help improve the region's economy, which in turn will benefit all market participants in the region. For purposes of governance within the NYISO, National Grid participates as a Transmission Owner.