# 2012-2013 BUDGET PROJECTIONS 

Draft - For Discussion Only

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## Major Assumptions

| Cost Category | Major Assumptions for 2012-2013 |
| :---: | :---: |
| Capital | > Purchases of Hardware and Software are estimated as follows: (2012 = \$8.0M, 2013 = \$8.0M) <br> > Infrastructure Master Plan costs are estimated as follows: (2012 = \$20.0, 2013 = \$18.0) <br> $>$ Non- Infrastructure Master Plan Facility Improvements are estimated as follows: (2012 = \$0.3M, 2013 = \$0.3M) |
| Salaries \& Benefits | $>$ Headcount will be budgeted at 491 FTEs annually (521 total less assumed 30 vacancies) <br> > No new benefit programs or significant changes to existing programs <br> > Average annual salary increases of $3 \%$ <br> > $10 \%$ annual increases in medical insurance costs |
| Professional Fees (including Legal) | > Consultant costs, excluding DOE, are being held consistent with 2011 levels. |
| Building Services | > $2 \%$ annual increase in overall Facilities costs |
| Computer Services | Hardware \& Software maintenance is increasing 3\% per year. All other components of Computer Services are being held consistent with 2011 levels. |
| Insurance | > $5 \%$ annual increases in insurance |
| Telecommunications | > Assumes increase of \$0.2M in 2012 and \$0.5M in 2013 for ongoing costs associated with the DOE Smart Grid project |
| Other Expenses (BOD, Travel/Trng, NPCC Fees) | > Assumes no annual increases in Board of Directors' costs; <br> > Assumes 1.5\% annual increases in Travel/Training/Meetings; <br> $>10 \%$ annual increases in NPCC Fees |
| Debt Service | > Assumes no financing of costs associated with the Infrastructure Master Plan <br> $>$ Annual borrowings (with 3-year repayment terms) to fund capital and product enhancements will be $\sim \$ 25 \mathrm{M}$; <br> > All Federal match DOE costs are fully financed: \$5.0M in 2012 and $\$ 2.6 \mathrm{M}$ in 2013; <br> $>$ Interest rates for most borrowings through 2011 are between $3.3 \%-6.0 \%$ and will approximate an average of $4.5 \%$ for borrowings following 2011; <br> > No reductions for "early payments" on debt from potential savings on annual budget or load overcollections have been included |
| FERC Fees | > 5\% annual increases in FERC Fees |
| MWH Hours | > Estimating load as follows: $2012=169.9$ Million MWh, $2013=172.3$ Million MWh - Refer to Appendix for further details |

## Total Projections 2010-2013

|  | ANNUAL BUDGETS |  | BUDGET PROJECTIONS |  |
| :---: | :---: | :---: | :---: | :---: |
| (\$ in millions, except RS\#1/MWH) | 2010 <br> Budget | 2011 <br> Draft | $2012$ <br> Projection | 2013 <br> Projection |
| Total: Rate Schedule \#1 Revenue Requirement in \$\$ | \$149.2 | \$156.5 | \$170.4 | \$173.9 |
| Budgeted MWH Hours (in millions) | 167.3 | 167.7 | 169.9 | 172.3 |
| Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.892 | \$0.933 | \$1.003 | \$1.009 |



## Detail Projections by Cost Category

|  | ANNUAL BUDGET | BUDGET PROJECTIONS |  |
| :---: | :---: | :---: | :---: |
| (\$ in millions, except RS\#1/MWH) | 2011 <br> Draft | $2012$ <br> Projection | $2013$ <br> Projection |
| Capital | \$21.1 | \$30.0 | \$27.3 |
| Less: Proceeds from Mortgage/Renovations Debt | \$0.0 | \$0.0 | \$0.0 |
| Capital - net of Proceeds from Mortgage/Renovations Debt | \$21.1 | \$30.0 | \$27.3 |
| Salaries \& Benefits | \$68.3 | \$70.1 | \$72.8 |
| Professional Fees (including Legal) | \$31.2 | \$31.3 | \$28.0 |
| Building Services | \$5.0 | \$5.1 | \$5.2 |
| Computer Services | \$16.0 | \$14.7 | \$15.1 |
| Insurance | \$3.5 | \$3.7 | \$3.9 |
| Telecommunications | \$4.1 | \$4.3 | \$4.9 |
| Other Expenses (BOD, Travel/Training, NPCC Fees) | \$3.2 | \$3.3 | \$3.4 |
| Subtotal: Current Year Needs (excl. FERC Fees) | \$152.4 | \$162.5 | \$160.5 |
| Debt Service | \$24.1 | \$27.0 | \$29.2 |
| Subtotal: Cash Budget | \$176.5 | \$189.5 | \$189.7 |
| Less: Miscellaneous Revenues | (\$7.5) | (\$7.3) | (\$4.8) |
| Less: Proceeds from Current Year Budget Debt | (\$25.0) | (\$25.0) | (\$25.0) |
| Add: Interest on Current Year Budget and Mortgage Debt | \$0.5 | \$0.6 | \$0.7 |
| Subtotal: Net Budget Needs | \$144.5 | \$157.8 | \$160.7 |
| FERC Fees | \$12.0 | \$12.6 | \$13.2 |
| Total: Rate Schedule \#1 Revenue Requirement in \$\$ | \$156.5 | \$170.4 | \$173.9 |
| Budgeted MWH Hours (in millions) | 167.7 | 169.9 | 172.3 |
| Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.933 | \$1.003 | \$1.009 |

## DOE Costs Projections by Cost Category

|  |  | BUDGET PROJECTIONS |  |
| :---: | :---: | :---: | :---: |
| (\$ in millions, except RS\#1/MWH) | 2011 <br> Draft | $2012$ <br> Projection | 2013 <br> Projection |
| Capital | \$1.7 | \$1.7 | \$1.0 |
| Salaries \& Benefits | \$1.4 | \$1.2 | \$0.5 |
| Professional Fees (including Legal) | \$7.0 | \$6.9 | \$3.5 |
| Building Services | - | - | - |
| Computer Services | \$0.2 | \$0.3 | \$0.1 |
| Insurance | - | - | - |
| Telecommunications | - | - | - |
| Other Expenses (BOD, Travel/Training, NPCC Fees) | - | - | - |
| Subtotal: Current Year Needs (excl. FERC Fees) | \$10.3 | \$10.1 | \$5.1 |
| Subtotal: Cash Budget | \$10.3 | \$10.1 | \$5.1 |
| Less: Miscellaneous Revenues | (\$5.3) | (\$5.1) | (\$2.6) |
| Less: Proceeds from Current Year Budget Debt | (\$5.0) | (\$5.0) | (\$2.5) |
| Subtotal: Net Budget Needs | \$0.0 | \$0.0 | \$0.0 |
| Total: Rate Schedule \#1 Revenue Requirement in \$\$ | \$0.0 | \$0.0 | \$0.0 |
| Budgeted MWH Hours (in millions) | 167.7 | 169.9 | 172.3 |
| Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.000 | \$0.000 | \$0.000 |

These costs are included on Page 4 - Detail Projections by Cost Category and are provided here for informational purposes only.

## Line Item Details - DEBT SERVICE

| ANNUAL PRINCIPAL AND INTEREST REPAYMENTS ** <br> (\$ in millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Facility \& Repayment Period | Borrowings | 2008 | 2009 | $\underline{2010}$ | 2011 | $\underline{2012}$ | $\underline{2013}$ | 2014 | $\underline{2015}$ |
| 2004 Budget Loan (4 yrs) | n/a | \$10.7 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2005 KCC Bldg Mortgage \& Renov. (20 yrs) | n/a | \$1.7 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 |
| 2005 Budget Loan (4 yrs) | n/a | \$4.7 | \$4.6 | \$ | \$ | \$ | \$ | \$ | \$ |
| 2006 Budget Loan (4 yrs) | n/a | \$4.3 | \$3.9 | \$4.0 | \$ | \$ | \$ | \$ | \$ |
| 2007 Budget Loan (3 yrs) | \$15.0M | \$5.7 | \$5.4 | \$5.1 | \$ | \$ | \$ | \$ | \$ |
| 2008 Budget Loan (3 yrs) | \$16.7M | \$0.5 | \$6.3 | \$6.0 | \$5.7 | \$ | \$ | \$ | \$ |
| 2009 Budget Loan (3 yrs) | \$18.3M | \$ | \$0.4 | \$7.0 | \$6.6 | \$6.3 | \$ | \$ | \$ |
| 2010 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$0.5 | \$9.2 | \$8.9 | \$8.5 | \$ | \$ |
| 2011 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$ | \$0.5 | \$9.0 | \$8.8 | \$8.5 | \$ |
| 2012 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$ | \$ | \$0.6 | \$9.2 | \$8.9 | \$8.5 |
| 2013 Budget Loan (3 yrs) | \$25.0M Est. | \$ - | \$ - | \$ | \$ | \$ - | \$0.7 | \$9.4 | \$9.0 |
| Bank Fees | n/a | \$0.6 | \$0.6 | \$0.4 | \$0.5 | \$0.6 | \$0.6 | \$0.6 | \$0.6 |
| Total Debt Service Payments |  | \$28.2 | \$23.3 | \$25.1 | \$24.6 | \$27.5 | \$29.9 | ** | ** |

** Note: Totals after 2013 are not presented as additional loans after 2013 are not factored into this table.

## Line Item Details - DEBT SERVICE (cont'd)

| PRINCIPAL BALANCE OUTSTANDING AT DECEMBER 31, (\$ in millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Facility | $\underline{2008}$ | $\underline{2009}$ | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | $\underline{2014}$ | $\underline{2015}$ | 2016 |
| 2004 Budget Loan | \$ | \$ | \$ | \$ | \$ | \$ | \$ - | \$ | \$ |
| 2005 KCC Bldg Mortgage \& Renov. | \$22.0 | \$21.2 | \$20.4 | \$19.6 | \$18.7 | \$17.7 | \$16.7 | \$15.6 | \$14.4 |
| 2005 Budget Loan | \$4.5 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2006 Budget Loan | \$7.4 | \$3.6 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2007 Budget Loan | \$10.0 | \$5.0 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2008 Budget Loan | \$16.7 | \$11.1 | \$5.6 | \$ | \$ | \$ | \$ | \$ | \$ |
| 2009 Budget Loan | \$ | \$18.3 | \$12.2 | \$6.1 | \$ | \$ | \$ | \$ | \$ |
| 2010 Budget Loan | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ | \$ | \$ |
| 2011 Budget Loan | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ | \$ |
| 2012 Budget Loan | \$ | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ |
| 2013 Budget Loan | \$ | \$ | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ |
| Total Principal Outstanding | \$60.6 | \$59.2 | \$63.2 | \$67.4 | \$68.7 | \$67.7 | ** | ** | ** |

** Note: Totals after 2013 are not presented as additional loans after 2013 are not factored into this table.

## Appendix 1:

## Alternate Financing Scenarios for Infrastructure Master Plan

## Executive Summary

> NYISO's draft 2011 budget assumes no long-term financing would be approved by the NY Public Service Commission to support the Infrastructure Master Plan.
> If Market Participants actively support NYISO pursuing long-term financing, two possible scenarios are depicted on the following slides. Scenario \#1 assumes financing of \$50.0M over the years 2011-2013. Scenario \#2 assumes financing of \$38.0M over the years 2012-2013.

## Executive Summary Cont'd.

## > Under Scenario \#1 the Rate Schedule 1 impact would be as follows:

|  | ANNUAL BUDGET | BUDGET PROJECTIONS |  |
| :---: | :---: | :---: | :---: |
| (\$ in millions, except RS\#1/MWH) | 2011 <br> Draft | $2012$ <br> Projection | $2013$ <br> Projection |
| Projected Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.933 | \$1.003 | \$1.009 |
| Reduction in Rate Schedule \#1 Revenue Requirement in \$/MWH | (\$0.069) | (\$0.108) | (\$0.087) |
| Rate Schedule \#1 Revenue Requirement in \$/MWH - with \$50.0M Financing | \$0.864 | \$0.895 | \$0.922 |

> Under Scenario \#2 the Rate Schedule 1 impact would be as follows:

|  | ANNUAL BUDGET | BUDGET PROJECTIONS |  |
| :---: | :---: | :---: | :---: |
| (\$ in millions, except RS\#1/MWH) | 2011 <br> Draft | $2012$ <br> Projection | $2013$ <br> Projection |
| Projected Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.933 | \$1.003 | \$1.009 |
| Reduction in Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.000 | (\$0.114) | (\$0.093) |
| Rate Schedule \#1 Revenue Requirement in \$/MWH - with \$38.0M Financing | \$0.933 | \$0.889 | \$0.916 |

## Total Projections 2011-2013

|  | ANNUAL BUDGET | BUDGET PROJECTIONS |  |
| :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2013 |
| (\$ in millions, except RS\#1/MWH) | Draft | Projection | Projection |
| Total: Rate Schedule \#1 Revenue Requirement in \$\$ | \$144.9 | \$152.0 | \$158.8 |
| Budgeted MWH Hours (in millions) | 167.7 | 169.9 | 172.3 |
| Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.864 | \$0.895 | \$0.922 |

> Scenario \#1 - Assumes Financing of Project Costs 2011-2013 of \$50.0M with 3 years of Interest only, followed by 17 years of Principal and Interest.

## Detail Projections by Cost Category Assumes Financing of Project Costs 2011-2013 of \$50.0M

|  | ANNUAL BUDGET | BUDGET PROJECTIONS |  |
| :---: | :---: | :---: | :---: |
| (\$ in millions, except RS\#1/MWH) | 2011 <br> Draft | $2012$ <br> Projection | 2013 <br> Projection |
| Capital | \$21.1 | \$30.0 | \$27.3 |
| Less: Proceeds from Mortgage/Renovations Debt | (\$12.0) | (\$20.0) | (\$18.0) |
| Capital - net of Proceeds from Mortgage/Renovations Debt | \$9.1 | \$10.0 | \$9.3 |
| Salaries \& Benefits | \$68.3 | \$70.1 | \$72.8 |
| Professional Fees (including Legal) | \$31.2 | \$31.3 | \$28.0 |
| Building Services | \$5.0 | \$5.1 | \$5.2 |
| Computer Services | \$16.0 | \$14.7 | \$15.1 |
| Insurance | \$3.5 | \$3.7 | \$3.9 |
| Telecommunications | \$4.1 | \$4.3 | \$4.9 |
| Other Expenses (BOD, Travel/Training, NPCC Fees) | \$3.2 | \$3.3 | \$3.4 |
| Subtotal: Current Year Needs (excl. FERC Fees) | \$140.4 | \$142.5 | \$142.5 |
| Debt Service | \$24.1 | \$27.9 | \$31.4 |
| Subtotal: Cash Budget | \$164.5 | \$170.4 | \$173.9 |
| Less: Miscellaneous Revenues | (\$7.5) | (\$7.3) | (\$4.8) |
| Less: Proceeds from Current Year Budget Debt | (\$25.0) | (\$25.0) | (\$25.0) |
| Add: Interest on Current Year Budget and Mortgage Debt | \$0.9 | \$1.3 | \$1.4 |
| Subtotal: Net Budget Needs | \$132.9 | \$139.4 | \$145.6 |
| FERC Fees | \$12.0 | \$12.6 | \$13.2 |
| Total: Rate Schedule \#1 Revenue Requirement in \$\$ | \$144.9 | \$152.0 | \$158.8 |
| Budgeted MWH Hours (in millions) | 167.7 | 169.9 | 172.3 |
| Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.864 | \$0.895 | \$0.922 |

[^0]
## Line Item Details - DEBT SERVICE Includes \$50.0M Financing of Infrastructure Master Plan costs

| ANNUAL PRINCIPAL AND INTEREST REPAYMENTS ** <br> (\$ in millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Facility \& Repayment Period | Borrowings | 2008 | $\underline{2009}$ | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
| 2004 Budget Loan (4 yrs) | n/a | \$10.7 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2005 KCC Bldg Mortgage \& Renov. (20 yrs) | n/a | \$1.7 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 |
| 2005 Budget Loan (4 yrs) | n/a | \$4.7 | \$4.6 | \$ | \$ | \$ | \$ | \$ | \$ |
| 2006 Budget Loan (4 yrs) | n/a | \$4.3 | \$3.9 | \$4.0 | \$ | \$ | \$ | \$ | \$ |
| 2007 Budget Loan (3 yrs) | \$15.0M | \$5.7 | \$5.4 | \$5.1 | \$ | \$ | \$ | \$ | \$ |
| 2008 Budget Loan (3 yrs) | \$16.7M | \$0.5 | \$6.3 | \$6.0 | \$5.7 | \$ | \$ | \$ | \$ |
| 2009 Budget Loan (3 yrs) | \$18.3M | \$ | \$0.4 | \$7.0 | \$6.6 | \$6.3 | \$ | \$ | \$ |
| 2010 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$0.5 | \$9.2 | \$8.9 | \$8.5 | \$ | \$ |
| 2011 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$ - | \$0.5 | \$9.0 | \$8.8 | \$8.5 | \$ |
| 2012 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$ | \$ | \$0.6 | \$9.2 | \$8.9 | \$8.5 |
| 2013 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$ | \$ | \$ | \$0.7 | \$9.4 | \$9.0 |
| Infrastructure Master Plan Mortgage (20 yrs - est.) | \$50.1M Est. | \$ | \$ | \$ | \$0.4 | \$1.7 | \$2.9 | \$4.8 | \$4.8 |
| Bank Fees | n/a | \$0.6 | \$0.6 | \$0.4 | \$0.5 | \$0.6 | \$0.6 | \$0.6 | \$0.6 |
| Total Debt Service Payments |  | \$28.2 | \$23.3 | \$25.1 | \$25.0 | \$29.2 | \$32.8 | ** | ** |
| ** Note: Totals after 2013 are not presented as additional loans after 2013 are not factored into this table. |  |  |  |  |  |  |  |  |  |

## Line Item Details - DEBT SERVICE (cont'd) Includes \$50.0M Financing of Infrastructure Master Plan Costs

| PRINCIPAL BALANCE OUTSTANDING AT DECEMBER 31, (\$ in millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Facility | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| 2004 Budget Loan | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2005 KCC Bldg Mortgage \& Renov. | \$22.0 | \$21.2 | \$20.4 | \$19.6 | \$18.7 | \$17.7 | \$16.7 | \$15.6 | \$14.4 |
| 2005 Budget Loan | \$4.5 | \$ | \$ - | \$ - | \$ - | \$ | \$ - | \$ - | \$ - |
| 2006 Budget Loan | \$7.4 | \$3.6 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2007 Budget Loan | \$10.0 | \$5.0 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2008 Budget Loan | \$16.7 | \$11.1 | \$5.6 | \$ | \$ | \$ | \$ | \$ | \$ |
| 2009 Budget Loan | \$ | \$18.3 | \$12.2 | \$6.1 | \$ | \$ | \$ | \$ | \$ |
| 2010 Budget Loan | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ | \$ | \$ |
| 2011 Budget Loan | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ | \$ |
| 2012 Budget Loan | \$ | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ |
| 2013 Budget Loan | \$ | \$ | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ |
| Infrastructure Master Plan Mortgage | \$ | \$ | \$ | \$12.0 | \$32.0 | \$50.0 | \$48.5 | \$47.0 | \$45.4 |
| Total Principal Outstanding | \$60.6 | \$59.2 | \$63.2 | \$79.5 | \$100.8 | \$115.8 | ** | ** | ** |

** Note: Totals after 2013 are not presented as additional loans after 2013 are not factored into this table.

## Total Projections 2011-2013

|  | ANNUAL BUDGET | BUDGET PROJECTIONS |  |
| :---: | :---: | :---: | :---: |
| (\$ in millions, except RS\#1/MWH) | 2011 <br> Draft | $2012$ <br> Projection | $2013$ <br> Projection |
| Total: Rate Schedule \#1 Revenue Requirement in \$\$ | \$156.5 | \$151.1 | \$157.9 |
| Budgeted MWH Hours (in millions) | 167.7 | 169.9 | 172.3 |
| Rate Schedule \#1 Revenue Requirement in \$/MWH | \$0.933 | \$0.889 | \$0.916 |

# Scenario \#2 - Assumes Financing of Project Costs 2012-2013 of \$38.0M with 2 years of Interest only, followed by 18 years of Principal and Interest. 

## Detail Projections by Cost Category Assumes Financing of Project Costs 2012-2013 of \$38.0M



## Line Item Details - DEBT SERVICE Includes \$38.0M Financing of Infrastructure Master Plan costs

| ANNUAL PRINCIPAL AND INTEREST REPAYMENTS ** (\$ in millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Facility \& Repayment Period | Borrowings | 2008 | 2009 | 2010 | $\underline{2011}$ | 2012 | $\underline{2013}$ | 2014 | $\underline{2015}$ |
| 2004 Budget Loan (4 yrs) | n/a | \$10.7 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2005 KCC Bldg Mortgage \& Renov. (20 yrs) | n/a | \$1.7 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 | \$2.1 |
| 2005 Budget Loan (4 yrs) | n/a | \$4.7 | \$4.6 | \$ | \$ | \$ | \$ | \$ | \$ |
| 2006 Budget Loan (4 yrs) | n/a | \$4.3 | \$3.9 | \$4.0 | \$ | \$ | \$ | \$ | \$ |
| 2007 Budget Loan (3 yrs) | \$15.0M | \$5.7 | \$5.4 | \$5.1 | \$ | \$ | \$ | \$ | \$ |
| 2008 Budget Loan (3 yrs) | \$16.7M | \$0.5 | \$6.3 | \$6.0 | \$5.7 | \$ | \$ | \$ | \$ |
| 2009 Budget Loan (3 yrs) | \$18.3M | \$ | \$0.4 | \$7.0 | \$6.6 | \$6.3 | \$ | \$ | \$ |
| 2010 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$0.5 | \$9.2 | \$8.9 | \$8.5 | \$ | \$ |
| 2011 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$ | \$0.5 | \$9.0 | \$8.8 | \$8.5 | \$ |
| 2012 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$ | \$ | \$0.6 | \$9.2 | \$8.9 | \$8.5 |
| 2013 Budget Loan (3 yrs) | \$25.0M Est. | \$ | \$ | \$ | \$ | \$ | \$0.7 | \$9.4 | \$9.0 |
| Infrastructure Master Plan Mortgage (20 yrs - est.) | \$38.0M Est. | \$ | \$ | \$ | \$ | \$0.8 | \$2.0 | \$3.5 | \$3.5 |
| Bank Fees | n/a | \$0.6 | \$0.6 | \$0.4 | \$0.5 | \$0.6 | \$0.6 | \$0.6 | \$0.6 |
| Total Debt Service Payments |  | \$28.2 | \$23.3 | \$25.1 | \$24.6 | \$28.3 | \$31.9 | ** | ** |
| ${ }^{* *}$ Note: Totals after 2013 are not presented as additional loans after 2013 are not factored into this table. |  |  |  |  |  |  |  |  |  |

## Line Item Details - DEBT SERVICE (cont'd) Includes \$38.0M Financing of Infrastructure Master Plan Costs

| PRINCIPAL BALANCE OUTSTANDING AT DECEMBER 31, (\$ in millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Facility | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| 2004 Budget Loan | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2005 KCC Bldg Mortgage \& Renov. | \$22.0 | \$21.2 | \$20.4 | \$19.6 | \$18.7 | \$17.7 | \$16.7 | \$15.6 | \$14.4 |
| 2005 Budget Loan | \$4.5 | \$ | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 2006 Budget Loan | \$7.4 | \$3.6 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2007 Budget Loan | \$10.0 | \$5.0 | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 2008 Budget Loan | \$16.7 | \$11.1 | \$5.6 | \$ | \$ | \$ | \$ | \$ | \$ |
| 2009 Budget Loan | \$ | \$18.3 | \$12.2 | \$6.1 | \$ | \$ | \$ | \$ | \$ |
| 2010 Budget Loan | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ | \$ | \$ |
| 2011 Budget Loan | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ | \$ |
| 2012 Budget Loan | \$ | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ | \$ |
| 2013 Budget Loan | \$ | \$ | \$ | \$ | \$ | \$25.0 | \$16.7 | \$8.3 | \$ |
| Infrastructure Master Plan Mortgage | \$ | \$ | \$ | \$ | \$20.0 | \$38.0 | \$37.0 | \$35.9 | \$34.8 |
| Total Principal Outstanding | \$60.6 | \$59.2 | \$63.2 | \$67.4 | \$88.7 | \$105.7 | ** | ** | ** |

** Note: Totals after 2013 are not presented as additional loans after 2013 are not factored into this table.

## Appendix 2:

## 2012-2013 Project Candidates

## 2012-2013 Potential Projects

The following list of projects is a draft list as of September 2010 based on information available to the NYISO at this time. The list is subject to change and is likely to evolve over the next couple of years. This list should not be viewed as a comprehensive or final list, nor should it be interpreted as a prioritized list to be budgeted and delivered in 2012 and/or 2013. The list remains subject to prioritization, stakeholder input, and NYISO Board approval per NYISO's annual budgeting process.

## Potential Projects for 2012-2013

> Buy-through of Congestion
> Disaggregated Virtual Trading
> Disaggregated Virtual Trading - Real-time Congestion Hedge
> Dynamic Reserves
$>$ Energy Storage Optimization
> Interregional Transaction Coordination Phase II - Ancillary Services
> Interregional Transaction Coordination Phase III - PJM
> Interregional Transaction Coordination Phase IV - ISO-NE
> Market to Market Coordination - PJM Market to Market Coordination - NE
> PAR Modeling Upgrades
$>$ Proxy Bus Location Changes
> Performance Enhancements for Broader Regional Markets
> Scheduling and Pricing Improvements: Regulation Ramp
> Security Constrained Unit Commitment Time Window Optimization Evaluation
> Additional Capacity Zones
$>$ Automation of ICAP Penalty Calculations
> Capability Year Adjustment
$>$ Demand Response Event Notification
> Demand Response in Real-time Energy Market
> Environmental Disclosure Data Build
> ICAP AMS Report Migration
$>$ GADS Portal
> NPCC Directory 9 Generator Testing
> Consolidated Invoice Redesign

## Potential Projects for 2012-2013

> Oracle Financials Upgrade
> Performance Tracking System High Availability
> Rate Schedule 1 Automation
$>$ Settlement System Architecture Redesign
> Unbalanced Bilateral Transactions
> Dynamic Pricing
> Integration of Wind Resource Outages with Outage Scheduler
> North Subzone Redistricting/Effective Dating of NYISO Resource Models
> Operational Tools Enhancements
> Phase I Metering Enhancements
> Phase I Metering Expansion
> Ranger Enhancements for Optimization and Performance
> Wind Resource Management Phase III: Report Automation
> Automation of System Upgrade Facilities
> Model-on-Demand Market Participant User Interface
> High Performance Computing/Advanced Analytics
> Implementation of Non-Historic Long Term TCCs
> TCC Auction: Automation to Support Attachments K and L
> TCC Auction: Multi-Duration/Balance of Period
> TCC Auction: Incremental TCC Upgrade for Multiple Developers
> Data Warehouse Platform Evolution
$>$ ePlanning Enhancements
> Data Access for Market Mitigation and Analysis
> New Publishing Process for Public Website

## Appendix 3:

## 2011-2013 RS 1 MWh Projections

For further details see full presentation given at the September $8^{\text {th }}$ BPWG meeting.

# RS-1 Budget Summary 2011-2013 

| Year | Net Energy | Exports | Wheels | RS-1 Total |
| :---: | ---: | ---: | ---: | ---: |
| 2005 | 163,039 | 10,396 | 546 | 173,981 |
| 2006 | 158,219 | 10,459 | 596 | 169,274 |
| 2007 | 163,371 | 13,087 | 874 | 177,332 |
| 2008 | 161,271 | 18,473 | 1,196 | 180,940 |
| 2009 | 154,450 | 7,380 | 685 | 162,515 |
| $2010^{\star}$ | 159,875 | 7,750 | 975 | 168,600 |
|  |  |  |  |  |
| 2011 | 159,275 | 7,501 | 961 | 167,737 |
| 2012 | 161,160 | 7,799 | 949 | 169,908 |
| 2013 | 163,372 | 8,002 | 962 | 172,336 |

[^1]
[^0]:    DRAFT - For Discussion Only

[^1]:    2010 figures are estimated, based on actual results through August.

