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PROFESSIONAL EMPLOYMENT

VICE PRESIDENT, REGULATORY AFFAIRS, INVENERGY LLC (5/23 TO PRESENT)

- Provide advocacy and counsel to Invenergy and its affiliates in energy and environmental proceedings before the NYISO, ISONE, NYPSC, NYDEC and FERC
- Represent Invenergy on the IPPNY Board of Directors
- Assist in development and commercial functions concerning Invenergy's land-based and offshore wind, solar, storage and transmission assets in New York

SPECIAL COUNSEL, NEW YORK POWER AUTHORITY (12/12 TO 5/23)

- Lead attorney on commercial, development and regulatory matters related to transmission development - negotiated commercial agreements, advocated and prosecuted oral arguments before NYISO Board, and assisted in preparing RFP proposals for over \$4 billion in major bulk electric system projects
- Lead attorney on matters of NYISO market design and administration, FERC practice including oversight of complaints and other submissions under the Federal Power Act, and participation in formula rate proceedings

PRESIDENT, HAAKE ENERGY CONSULTING LLC (8/11 TO PRESENT)

- Retained by EnergyConnect, a Johnson Controls company, to provide advocacy, analysis and information and to monitor market developments in the NYISO demand response markets
- Retained by Re-Energy Holdings LLC to assist it with interconnection issues related to its Fort Drum repowering project

DIRECTOR, REGULATORY RELATIONS – NE, DYNEGY INC. (11/07 TO 4/11)

- Provided advocacy and counsel to Dynegy and its affiliates in energy and environmental proceedings before the NYISO, ISONE, NYPSC, NYDEC and FERC
- Represented Dynegy as Vice Chair of NYISO Management Committee and as Chair of NYISO Business Issues Committee
- Represented wholesale sellers on the NPCC Board of Directors of NPCC, the New England Power Generators Association Board of Directors and its Corporate Governance Committee and as the alternate for the Wholesale Sellers on the NYS Reliability Council Executive Committee
- Assisted in asset management and commercial functions concerning Dynegy's assets in New York and New England, identifying cost reduction opportunities and new sources of revenue from facility operations

GENERAL COUNSEL, INDEPENDENT POWER PRODUCERS OF NEW YORK, INC. (8/00 TO 11/07)

- Represented IPPNY in market development forums before the NYISO, and drafted and directed filings before FERC, the NYPSC, NYISO and several courts on matters of interest to IPPNY members
- Developed consensus among disparate group of generators and suppliers on all of the policy matters confronting the independent power industry in New York
- Represented IPPNY in oral arguments before the NYISO Board of Directors, at FERC in policy and

administrative law proceedings and as a member of the NYSRC

- Chaired the NYISO's Interconnection Issues Task Force from July 2002, and its Installed Capacity Working Group starting December 2004, both until November 2008, and chaired the Transmission Planning Advisory Subcommittee, July 2002 to November 2003

PRESIDENT, INTERNATIONAL ENERGY CONSULTANCY, INC. (5/96-12/00)

- Retained by Quezon Power (Philippines) Limited, Co. (QPPL), a partnership among Intergen (jointly owned by Bechtel and Shell), Ogden Projects, Inc., GE Capital Corp., and Pacific Manufacturing Resources, to oversee property acquisition and litigation matters connected with the 80 hectare plant site and 30 KM electric transmission line for QPPL's 440 MW coal-fired facility in Mauban, Philippines
 - Directed approximately 30 field representatives in negotiating the purchase of fee simple and easement interests in property
 - Oversaw three Philippine law firms in securing title for property rights, which involved prosecuting condemnation proceedings and judicial titling, title reconstitution and estate settlement proceedings
 - Reported to lenders on the satisfaction of, and assisted in negotiating, property-related financing requirements for QPPL's approximately \$800 million financing arrangements, and provided monthly progress reports during QPPL's monthly Board of Directors meetings
- Retained by IEP Global Development, L.L.C. (IEP) to provide assistance in the preparation of utility services agreements in connection with integrated energy services cogeneration facilities being developed by IEP to be constructed in the Philippines

VICE PRESIDENT & GENERAL COUNSEL, EEA DEVELOPMENT, INC. (4/90-1/95)

- Developed three 150 MW cogeneration facilities, each with a capital cost exceeding \$150 million, to receipt of executed commitment for construction and term financing
- Oversaw complex permitting and zoning processes in cooperation with project engineers and local zoning counsel, including the siting of a seven-mile electric transmission line to be constructed from the New Jersey site, under a major navigable body of water and through the streets of Staten Island, N.Y.
- Negotiated and drafted project documents, including PPAs, energy services agreements, electric transmission agreements, site leases, land acquisition and easement agreements, EPC contracts, O&M agreements, and natural gas purchase and transportation contracts
- Negotiated and drafted financing documents, including term sheets, development, construction and term loans, and inter-creditor, security and subordination agreements, and led the drafting and negotiation of agreements for Con Edison's buy-out of the PPAs for the facilities
- My responsibilities also included counseling the president of the company on business and regulatory issues, overseeing all outside counsel and litigation, and performing general corporate oversight for five affiliated corporations and three affiliated limited partnerships

ASSOCIATE, SKADDEN, ARPS, SLATE, MEAGHER & FLOM (11/87- 4/90)

- Represented developers of IPP facilities in connection with legislative and administrative proceedings before the FERC and various state public utility commissions
- Provided counsel to financial institutions and developers regarding regulatory and legal requirements applicable to IPP facilities imposed under state and federal law
- Negotiated Project Documents on behalf of IPP developers, lending institutions and governmental entities, and worked with lenders in connection with due diligence review for project finance transactions

ASSISTANT COUNSEL, N.Y. STATE ENERGY OFFICE (4/87-10/87)

- Represented the SEO in legislative and policy formulation proceedings before the NYPSC, including proceedings governing the creation of a competitive bidding system for the procurement of electrical energy and capacity from IPP facilities, implementation of demand side management programs and development of long-range estimates of utility avoided cost

ASSISTANT COUNSEL, N.Y. PUBLIC SERVICE COMMISSION (7/85- 4/87)

- Led proceedings governing the establishment of standardized contract formats for the purchase by New York utility companies of energy and capacity from IPP facilities, the development of long-range estimates of utility avoided cost, and the development and review of utility conservation and demand side management programs
- Drafted seminal PSC orders and rulings regarding the implementation of PURPA
- Defended PSC rulings in the appellate courts of New York, including the Court of Appeals, and prosecuted major electric and water utility rate cases

JUDICIAL CLERK, N.Y. SUPREME COURT, APPELLATE DIVISION, THIRD DEPARTMENT. (7/84-7/85)

- Researched and wrote judicial opinions in response to appeals of a variety of lower court and administrative agency determinations, including civil, criminal, corporate, tax, utility, labor, and Medicare cases

EDUCATION

August, 1981 to May, 1984	JURIS DOCTOR, <i>CUM LAUDE</i> E. I. WHITE COLLEGE OF LAW, SYRACUSE UNIVERSITY
July, 1982 to May, 1984	MASTER OF PUBLIC ADMINISTRATION MAXWELL SCHOOL OF CITIZENSHIP AND PUBLIC AFFAIRS, SYRACUSE UNIVERSITY
August, 1977 to June, 1981	BACHELOR OF ARTS, PHILOSOPHY NEW COLLEGE, HONORS COLLEGE OF THE UNIVERSITY OF SOUTH FLORIDA

1. Please describe all experience you have had in chairing groups or committees of diverse interests, with a list of such groups.
 - a. I have extensive experience chairing NYISO committees, subcommittees, working groups and task forces, including the following:
 - i. Transmission Planning Advisory Subcommittee: 2002, 2003
 - ii. Interconnection Issues Task Force: 2005 - 2009
 - iii. Installed Capacity Working Group: 2005 – 2008
 - iv. Resource Adequacy Issues Task Force, a joint task force of NYISO and NYSRC (Co-Chair): 2006
 - v. Business Issues Committee, Vice Chair 2009, Chair 2010
 - vi. Management Committee, Vice Chair 2012
2. Please describe the support of your organization for your assuming the position of Vice-Chairperson, and describe your ability to make the necessary time commitment.
 - a. I have the full support of Invenergy to commit the time and resources required to perform the functions of the Management Committee Vice Chair and ultimately the Chair position. A large part of my role at Invenergy is participating in the NYISO governance process, so I can unequivocally commit the time necessary for this role.

3. Please describe any training or experience you have had in mediation, ADR or consensus building.
 - a. I have completed continuing legal education courses in negotiation, mediation and arbitration.
4. Please describe briefly why you would like to have this job.
 - a. I have been involved in NYISO's governance process since its inception on behalf of the generation, other supplier and public power sectors, and I believe that contributing to the running of the Management Committee would be an honor and privilege.
5. Please describe briefly your organizations actual and/or potential business interests in the Northeast and New York State, including the sector in which your organization participates for purposes of NYISO governance.
 - a. Invenergy is a voting member of the generator sector. Invenergy is North America's largest privately held global developer and operator of sustainable energy solutions. Since 2001, Invenergy has developed over 191 clean energy generation and storage facilities, totaling approximately 30 gigawatts of resources. This includes four operating wind and solar projects, and over 2,000 megawatts of upstate wind, solar, and energy storage facilities in New York. In addition, Invenergy is a joint partner in the Clean Path New York HVDC transmission project and is developing Leading Light Wind, an offshore lease holder in the New York Bight Wind Lease Area.